

Graduate *Catalog*

2026-2028



SHIPPENSBURG
UNIVERSITY
THE GRADUATE SCHOOL

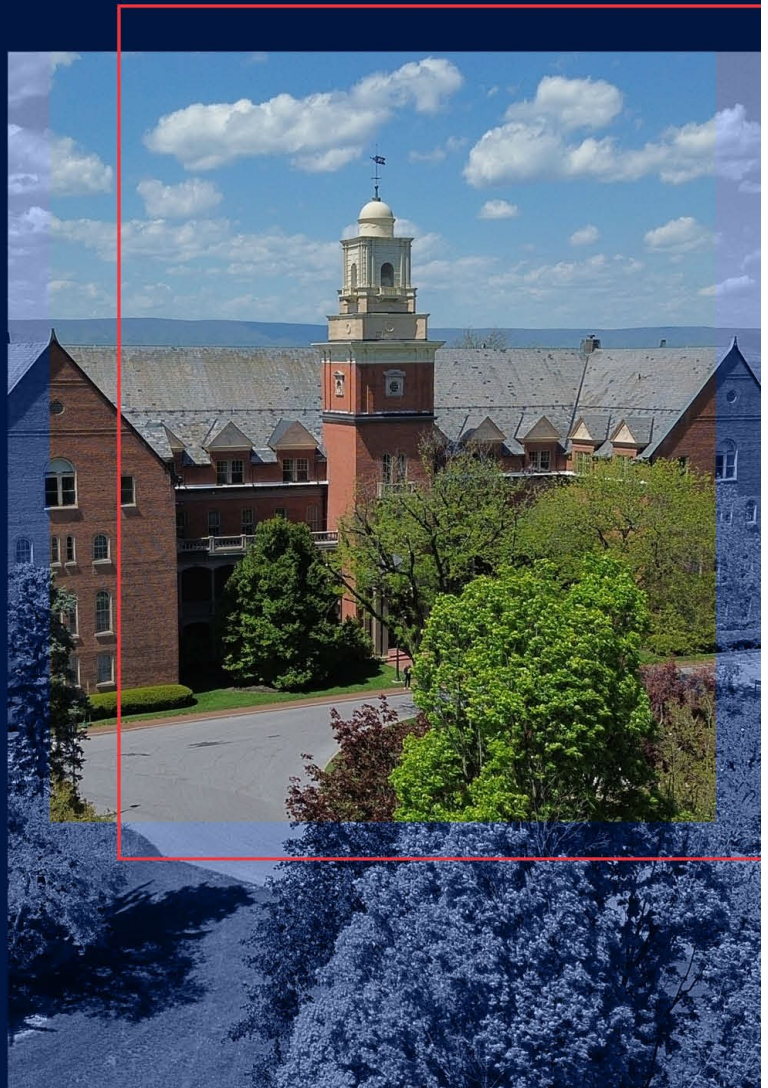


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Introduction

The Graduate School at Shippensburg University is a place that empowers success: for its students and for its community. With unwavering dedication, the Graduate School centers every resource on empowering its diverse students to make their mark. When facing today's challenges with tenacity, we build skills and solutions to ensure a better tomorrow.

We do this not only because we care about a student's individual future. We also know that every Shippensburg graduate drives transformation for the whole region.

The tireless efforts of the Graduate School's faculty and staff, the committed collaborations between the University and community partners, and the selflessness of our outward-focused mission all create a dominating force for change. When the Graduate School succeeds, all the people of our community benefit.

We don't let anything get in the way of this humbling responsibility. We embody the grit and determination that characterizes the people of southcentral Pennsylvania, pushing past every obstacle so that we rise as leaders, guiding the region's economic growth and journeying toward an ever-brighter future.

Through the energetic curiosity of our students, the commanding leadership of our alumni, and the dedicated care of our faculty and staff, every resource we have focuses on our whole community flourishing.

We are the Graduate School at Shippensburg University. Welcome.

Mission of the University

Student learning and personal development through highly effective and innovative teaching, complemented by a wide variety of out-of-class experiences, continue to serve as the hallmarks of a Shippensburg University education.

Mission of the Graduate School at Shippensburg

Shippensburg University of Pennsylvania offers doctoral, master's, post-baccalaureate and post-master's programs that encourage intellectual excellence, research and scholarship while emphasizing the development of applicable professional skills. The mission of the Graduate School at Shippensburg is to create an atmosphere of intellectual curiosity, academic freedom, diversity, independent scholarship, and creative investigation for its students by offering programs that are:

- Current and flexible;
- Responsive to regional needs;
- Responsive to individual needs and career goals;
- High quality and affordable;

- Taught by qualified and engaged faculty;
- Applied and professional;
- Appropriately interdisciplinary;
- Designed to enhance critical analytic skills; and
- Focused on new concepts and best practices.

These programs are designed to provide advanced study that allows students to enter or advance within a profession, but they may also serve as preparation for pursuit of a doctorate or other advanced degree.

Goals and Objectives

Each program in the Graduate School at Shippensburg embraces the values of quality, integrity, collaboration, efficiency, innovation, creativity, inclusiveness, and a belief in the actualization of individual potential. The programs build on the knowledge and skills gained in baccalaureate programs to prepare students for entry into professional fields, to ensure competence to perform at advanced professional levels, and to encourage lifelong learning in an increasingly diverse society. Academic excellence and the development of professional skills are achieved through a strong commitment to the following objectives:

- Varied and flexible course times and delivery;
- Close faculty/student relationships;
- An interactive learning environment;
- Opportunities for independent and collaborative scholarship;
- Appropriately sized classes;
- Applied practica and internships;
- Degree requirements that ensure academic integrity;
- Opportunities for integration of knowledge and the applications of technology;
- Fostering high ethical standards;
- Development of problem-solving skills.

About the University

Founded in 1871, Shippensburg University offers a unique and quality education for an exceptional value that prepares students for success. Learning by doing is what sets the Shippensburg University experience apart. From day one, students have access to hands-on opportunities through service learning, internships and job shadowing, faculty-guided research and study abroad programs.

Shippensburg University is accredited by the Middle States Commission on Higher Education (MSCHE) and offers 250 industry-aligned undergraduate, graduate, certificate, and doctoral programs, preparing the workforce of the future, today.

The landscaped, 210-acre campus is ideally located in south-central Pennsylvania, fully accessible to major cultural and recreational destinations throughout the Blue Ridge

Mountains. An advanced, networked infrastructure supports technology-based teaching, learning, and research.

Ship is home to the College of Arts & Sciences, the College of Education and Human Services, the John L. Grove College of Business, and the Graduate School at Shippensburg . The School of Engineering, housed in a repurposed steam plant, opened in 2021 to serve the region as an economic driver in the areas of computer science, electrical and software engineering, and civil and mechanical Engineering.

Ship's role as a regional engine of economic and research development includes programs of study and real-world resources such as: The Grace B. Luhr's University Elementary School, the state's only on-campus laboratory school; the Institute for Social Inclusion; the Brad E. Hollinger Stock Trading Room; Center for Educational Leadership; Center for Land Use and Sustainability; the Luhr's Performing Arts Center, and the Fashion Archives and Museum.

Shippensburg University is a member of the Pennsylvania State System of Higher Education.

Accreditation

- Middle States Commission on Higher Education (MSCHE)
- Accreditation Board for Engineering and Technology (ABET)
 - The Morgan School of Engineering's Civil Engineering, Computer Engineering, Computer Science, Electrical Engineering, Mechanical Engineering, and Software Engineering Bachelor programs are fully accredited.
- Association to Advance Collegiate Schools of Business International (AACSB)
 - In 1981, the John L. Grove College of Business became the **first school in Pennsylvania's** State System of Higher Education to become internationally accredited by the most prestigious business accrediting agency in the world.
- Council on Social Work Education (CSWE)
 - The Bachelor of Social Work and Master of Social Work programs offered by the Ship's Social Work and Gerontology Department are fully accredited.
- Council for the Accreditation of Counseling and Related Educational Programs (CACREP)
 - The K-12 School Counseling (MS), Clinical Mental Health Counseling (MS), and Counselor Education and Supervision (EdD) programs are approved by the Council for the Accreditation of Counseling and Related Educational Programs (CACREP), a specialized accrediting body recognized by the Council on Postsecondary Accreditation (COPA). Upon successful completion of the National Counselor Exam, graduates of

CACREP approved programs are eligible to become Nationally Certified Counselors.

- Council for the Accreditation of Educator Preparation (CAEP)
 - Ship offers several programs with accreditation from the Council for the Accreditation of Educator Preparation including Teacher Education (PreK-4 and Middle Level), Secondary Education, Educational Leadership, and Special Education.

Endorsements

- American Chemical Society (ACS)
 - Ship's Chemistry and Biochemistry Department's curriculum is approved by ACS.

Awards and Accolades

- US News & World Report 2026
 - #84 in Regional Universities North (tie)
 - #28 in Top Public Schools (tie)
 - #192 in Best Online MBA Programs (tie)
- Top Guard Friendly School by The Pennsylvania National Guard Associations (PNGAS) 2021
- Voter Friendly School by Fair Elections Center's Campus Vote Project and Student Affairs Administrators in Higher Education (NASPA) 2021
 - One of only 231 schools nationwide
- Fortune.com rates Shippensburg University as #90 on the main best online MBA program listing.
- Study.com Top-Ranked School (Grove College National Rankings, 2021)
 - #2 Supply Chain Management
 - #5 Marketing
 - #7 Journalism
 - #12 Business
 - #14 Software Engineering
 - #23 Finance
- Best Business Schools by The Princeton Review (Grove College, 2021)

The Graduate School Office

The Graduate School office, located in Old Main 200, provides a number of services to graduate students including coordination of graduate assistantships and oversight of the Graduate Student Research and Travel Grant program. Office hours are 8:00 a.m. to 4:30 p.m. Monday through Friday during the academic year. Summer hours are 8:00 a.m. to 4:00 p.m. Monday through Friday. To contact the office, call (717) 477-1148 or email gradschool@ship.edu.

Office of Graduate Admissions

The Office of Graduate Admissions, located in Old Main 105, provides all services related to recruitment and admission application processing. Office hours are 8:00 a.m. to 4:30 p.m., Monday through Friday during the academic year. Summer hours are 8:00 a.m. to 5:30 p.m. Monday through Thursday. To contact the office, call (717) 477-1213 or sending e-mail to gradadmiss@ship.edu.

Office of the Registrar

The Office of the Registrar, located in Old Main 110, provides the following services: scheduling and registration, verification of graduate enrollment, application for graduation, requests for withdrawal, and application for change of program, name, and address. Office hours are 8:00 a.m. to 4:30 p.m. Monday through Friday during the academic year. Summer hours are 8:00 a.m. to 4:00 p.m. Monday through Friday. To contact the office, call (717) 477-1381.

The Campus

Shippensburg University is located in the Cumberland Valley of south-central Pennsylvania, overlooking the Blue Ridge Mountains. The campus itself is situated on 210 acres of rolling land and is surrounded by a vast array of cultural and recreational sites.

Travel Time

The interstate highway system puts Shippensburg within reasonable travel time of numerous East Coast cities:

Harrisburg	45 minutes
Gettysburg	30 minutes
Baltimore	2 hours
Washington, D.C.	2 hours
Philadelphia	2.5 hours
Pittsburgh	2.5 hours
New York City	4 hours

Directions

If your point of departure is ...

East of Shippensburg : Use Pennsylvania Turnpike Exit 226 (Carlisle) to I-81 south. Take I-81 to Exit 29.

West of Shippensburg : Use Pennsylvania Turnpike Exit 201 (Blue Mountain) to Route 696 south.

North of Shippensburg : Take I-81 south to Exit 29.

South of Shippensburg : Take I-81 north to Exit 24.

Statements of Compliance

The Office of Human Resources, located at Old Main 109, houses the University's Title IX Coordinator, Compliance and Labor Relations Manager. This role ensures that the University is complying with all laws and regulations (including Title VII & Title IX) relating to equal opportunity, preventing discrimination and sexual harassment/misconduct, the right to know law and serves as the ADA appeals officer. Any inquiries can be made by contacting the office at (717) 477-1323.

Equal Opportunity

Shippensburg University is committed to creating an environment free of discrimination for all its employees and students. The Office of Human Resources at Shippensburg University assists the University in ensuring equal opportunity and access to, employment and contract opportunities for all employees. The Office of Equity, Inclusion and Compliance oversees the Anti-Discrimination & Anti-Harassment Policy and maintains compliance with this policy for all students. The University will make every effort to provide these opportunities to all persons regardless of age, race, color, national origin, sex, sexual orientation, gender identity, gender expression, physical or mental disability, marital status, pregnancy and parenting students, religion, and veteran status. This applies to all members of the University community, all applicants for admission or employment and all participants in university-sponsored activities. The University's nondiscrimination policy sets clear expectations for an environment free of discrimination, defines discrimination and provides procedures for handling complaints of discrimination.

Sexual Misconduct

Title IX of the Education Amendments of 1972 prohibits any person in the United States from being discriminated against on the basis of sex in seeking access to any educational program or activity receiving federal financial assistance. The U.S. Department of Education, which enforces Title IX, has long defined the meaning of Title IX's prohibition on sex discrimination broadly to include various forms of sexual

harassment and sexual violence that interfere with a student's ability to equally access educational programs, activities and opportunities.

On May 19, 2020, the U.S. Department of Education issued a Final Rule under Title IX of the Education Amendments of 1972 that:

Defines the meaning of "sexual harassment" (including forms of sex-based violence) that are reflected in the definitions of Regulatory Quid Pro Quo, Regulatory Hostile Environment Sexual Harassment, Regulatory Dating Violence, Regulatory Domestic Violence, Regulatory Sexual Assault and Regulatory Stalking included as Regulatory Prohibited Conduct under the Shippensburg University Sexual Misconduct Policy.

Inquiries concerning the application of Title IX may be referred to:

Title IX Contacts

University Title IX Coordinator (Student Reports)

Lorie Sheetz

Vice President of Student Affairs & Dean of Students

ladavis@ship.edu

(717) 477-1164

Or through https://cm.maxient.com/reportingform.php?ShippensburgUniv&layout_id=21

Title IX Coordinator (Employee and Contractor Reports)

Nipa Browder

Associate Human Resources Director

nbrowder@ship.edu

(717) 477-1124

For additional information regarding the University's Title IX policies and procedures, please visit: https://www.ship.edu/about/offices/hr/title_ix_statement/

Office of Accessibility Resources

Shippensburg University is committed to serving all students, including those with documented disabilities. The Office of Accessibility Resources (OAR) determines, coordinates, and helps facilitate the provision of reasonable and appropriate accommodations for eligible students who present current and comprehensive documentation. In compliance with Section 504 of the *Rehabilitation Act of 1973*, the *Americans with Disabilities Act (ADA) of 1990*, and the ADA Amendments Act of 2008, OAR coordinates services as outlined by Pennsylvania's State System of Higher Education and by Shippensburg University's equity plans.

Located at 252 Mowrey Hall, the Office of Accessibility Resources is part of the Division of Retention and Student Success. For further information, please visit the website at www.ship.edu/oar. Calls may be directed to OAR at (717) 477-1364, or general inquiries via email to oar@ship.edu

Policy for Religious Observances for Students

Shippensburg University respects the principle of the separation of church and state, while promoting and encouraging a climate of dignity where individuals are not discriminated against or treated differently because of their religion or beliefs.

To foster and advance the precepts of an inclusive environment, students desiring to participate in the religious observances of their particular faith, creed, or belief will be granted an excused absence from scheduled classes. Faculty will make appropriate accommodations for the excused absence(s), and students will be accountable for the material covered in class.

Access to Educational Records

In accordance with the Family Educational Rights and Privacy Act of 1974 (commonly known as the Buckley Amendment), Shippensburg University provides its students with privacy safeguards of their educational records. The university issues reports of progress including grades, written evaluations, and letters of warning directly to the student. A student may have access to all information pertaining to his or her educational records and academic status.

Under the provisions of the Buckley Amendment, the university may release directory information about current students without violating privacy rights. Directory information includes name, address, telephone number, e-mail address, enrollment status, major, degree, and honors. Individual students may request this directory information not be released by notifying the Registrar's Office.

Drug-Free Campus

Shippensburg University complies with the Drug-Free Schools and Communities Act Amendment of 1989 and has adopted a program to prevent the unlawful possession, use, or distribution of illicit drugs and alcohol by both its students and employees.

Campus Safety

Shippensburg University has developed policies and implemented procedures to increase safety awareness and provide precautionary measures for all current students, prospective students and employees. Information on crime statistics is also provided to all campus members. This information is prepared in compliance with the Jeanne Clery Disclosure of Campus Security Policy and Crime Statistics Act, Title IX, and the Violence Against Women Act. The Pennsylvania College and University Security Requirements (Chapter 33), the Crime Awareness and Campus Security Act of 1990, and the Accuracy in Campus Crime Reporting Act of 1997 are also resourced. The Shippensburg University Campus Safety & Security/Fire Statistics Report may be accessed by visiting: https://issuu.com/shippensburg-university/docs/campus_safety_and_security_fire_statistics_2025_

Right-To-Know

Shippensburg University will compile graduation and completion rates for all undergraduate students as well as for undergraduate students receiving athletically related student aid. These rates will be reported to the U.S. Secretary of Education and will be disclosed to prospective students as required by the Student Right-To-Know Act.

Individuals may request public records from Shippensburg University under the Right-to-Know Law, as amended, 65 P.S., sections 67.101 et seq, are subject to RTK guidelines that can be found here: http://www.ship.edu/right_to_know/.

All requests to Shippensburg University of Pennsylvania under the Right-to-Know Law must be submitted in writing using the Right-to-know form (that can be found using the guidelines link) to:

Open Records Officer
rtkoffice@ship.edu
https://www.ship.edu/right_to_know/

Consumerism

Shippensburg University complies with consumer information requirements set forth in Section 493A of Title IV of the Higher Education Act of 1965 and its amendments.

Veterans Benefits

Shippensburg University of Pennsylvania will permit any covered individual to attend or participate in the course of education during the period beginning on the date on which the individual provides to the educational institution a Certificate of Eligibility (COE) for entitlement to educational assistance under Chapter 31 or 33 (a "certificate of eligibility" can also include a "Statement of Benefits" obtained from the Department of Veterans Affairs' (VA) website e-Benefits, or a VAF 28-1905 form for Chapter 31 authorization purposes) and ending on the following dates:

1. The date on which payment from VA is made to the institution.
2. 90 days after the date the institution certified tuition and fees following the receipt of the Certificate of Eligibility.

Shippensburg University of Pennsylvania will not impose any penalty, including the assessment of late fees, the denial of access to classes, libraries, or other institutional facilities, or the requirement that a covered individual borrows additional funds, on any covered individual because of the individual's inability to meet his or her financial obligations to the institution due to the delayed disbursement funding from VA under Chapter 31 or 33.

Shippensburg University of Pennsylvania does require a covered individual complete, sign, and return the "Application for Veterans Enrollment Certification Form" to a School

Certifying Official (SCO) each semester to authorize the SCO to submit the covered individual's certification. Forms should be submitted prior to the start of the semester, however forms will be accepted throughout the academic year and processed as they are received. Submitting the necessary paperwork by the provided deadline to the SCO allows Veterans Services to code students for priority registration.

Any student certified to use veterans' education benefits must communicate any schedule changes or adjustment in credits to the SCO prior to add/drop or a withdrawal from class(es) and making any changes. This ensures proper reporting to Veterans Administration (VA). If a student is deploying, they must provide orders to the Veterans Benefits Office when they become available and submit the necessary paperwork with their Dean's Offices to obtain a military withdrawal.

NOTE: A Covered Individual is any individual who is entitled to educational assistance under Chapter 31, Vocational Rehabilitation and Employment, or Chapter 33, Post-9/11 GI Bill® benefits.

"GI Bill®" is a registered trademark of the U.S. Department of Veterans Affairs (VA). More information about education benefits offered by VA is available at the official U.S. government website at www.benefits.va.gov/gibill.

Nonimmigrant International Students

Shippensburg University is approved by the Student and Exchange Visitor Program through the Department of Homeland Security to host international students on nonimmigrant visas for the purpose of study.

Educational Diversity

As part of a public system of higher education, Shippensburg University is responsible for educating students to face the challenges of our ever-changing global society. Shippensburg University aims to create a campus culture that offers opportunities for increasing knowledge, awareness, and understanding of diversity and inclusiveness and promotes a climate that builds upon values that welcome and nurture all members of the university community. Creating an inclusive campus environment helps to prepare students to be productive public citizens in a society comprised of people from different backgrounds.

Shippensburg University seeks to attain these goals by offering academic and co-curricular activities that address the differences that have historically divided people and have led to unjust and discriminatory practices based on race, religion, sex, national origin, ancestry, age, sexual orientation, gender identity, gender expression, marital status, disability, or veteran status. The university also remains committed to the recruitment and retention of a broad, inclusive student body, faculty, staff, and administration who represent a diverse range of interests, talent, and cultures. By

working to accomplish these goals, Shippensburg University will ensure students receive an education that prepares them for the challenges of a global society.

Catalog Provisions

This catalog is intended to be a description of the policies, academic programs, degree requirements, and course offerings in effect for the 2026-2028 academic years. It should not be construed as an irrevocable contract between the student and the university.

Shippensburg University reserves the right to change any of the policies, procedures, or fees described in this catalog and to apply these changes to any or all of its students as it sees fit. The university may also choose to add or delete course offerings or degree programs at any time.

Admission Policies and Procedures

Admission Policies

The following policies govern admission to all graduate degree programs.

In order to be considered for graduate study at Shippensburg University, you must provide official transcript(s) from every institution that has awarded you college credits. For admittance to a master's degree program, you must show you have been awarded a bachelor's degree from a college or university that is accredited by the appropriate regional accrediting agency. For admittance to post-master or doctoral programs you must show you have been awarded a bachelor's and master's degree from a college or university that is accredited by the appropriate regional accrediting agency. Academic departments, at their discretion, may require an interview, resume, writing sample, goal statement, letters of recommendation, standardized testing or other requirements as deemed necessary.

Shippensburg University takes a holistic approach to graduate admissions. Individual graduate degree programs may have their own specific requirements for admission. Information on these requirements may be found under the description of the degree program on the website at www.ship.edu/admissions/graduate/. All applicants to the Graduate School at Shippensburg will either be "Admitted" or "Denied." If, pursuant to a review of the admitted applicant's undergraduate credentials, an academic department notes academic prerequisites requiring supplemental coursework, the required foundational background courses will be noted by the Registrar's Office. Pursuant to department policy, foundational courses may, or may not, be taken simultaneously with courses required to obtain the graduate degree. Graduate degrees will be awarded only upon completion of the courses required to satisfy the foundational requirements. The required foundational courses are in addition to the graduate courses required to complete the degree.

Your application for admission will be reviewed by the academic department to which you are applying. The department will then make a recommendation to the Executive Director of Admissions. You will be officially notified of a decision by the Office of Admissions.

An offer of admission to graduate study requires you to matriculate to Shippensburg University for the semester for which you have been admitted. You must confirm your offer of admission immediately upon receiving your letter of admission. Failure to do so will prohibit your ability to schedule and begin classes. Confirmation can be completed online through the admissions application portal. Instructions are outlined in the letter of admission. If you do not matriculate by enrolling in graduate coursework at Shippensburg within that semester, you may defer your application for a maximum of one year. If the application is more than one year old, you must submit a new application and pay an additional application fee.

Students applying for a second graduate degree (master's, post-master's or doctoral) or additional certification at Shippensburg University must submit an updated graduate application. No additional application fee is required.

Policy on Prior Disciplinary Suspension/Dismissal in Admissions

As required by PASSHE, Shippensburg University of Pennsylvania requests that all applicants for admission or individuals intending to take classes must disclose information regarding any disciplinary suspension or dismissal imposed by other higher education institutions. Shippensburg University is committed to promoting a safe and secure work and learning environment for all members of the University community.

If an applicant has met all admission criteria for general university admission and for the specific program to which they applied or non-degree admission, and they have answered in the affirmative that they have been the subject of a disciplinary suspension/dismissal, the applicant will receive a document that details the policy and the procedures of the University. The applicant will also be provided with a copy of a Dean of Students Certification Form in order to access additional information that the applicant must complete and send to their previous institution(s) in which they have received an outcome of disciplinary suspension or dismissal.

For the purposes of this policy, a disciplinary suspension/dismissal has the following meaning: "Any instance of judicial or administrative action taken by a previous institution for behavior on University property or off University property that is not consistent with that institution's Student Code of Conduct that has resulted in a suspension or dismissal."

The university will not necessarily deny admission to the university in general or a particular academic program or to housing because of a disciplinary issue. This information will only be considered after it has been determined that the student has met all admission criteria for the university and the specific program to which they

applied. Each case will be separately evaluated based upon the rational relationship of interests and needs of the university to the nature, severity, recency of the disciplinary issue; circumstances surrounding the issues; records of other issues; the responsibility and repentance of the applicant; and any other relevant factors. These factors will be carefully considered and weighed. The disclosure of information and access to related additional information will be made to the Special Admissions Review Committee and Divisions of Enrollment Management, Student Success, and Student Affairs as appropriate.

Policy on Criminal Convictions in Admissions Degree Seeking and Non-Degree

As required by PASSHE, Shippensburg University of Pennsylvania requests all applicants for admissions or individuals intending to take classes must disclose information regarding criminal convictions. Shippensburg University is committed to promoting a safe and secure work and learning environment for all members of the University community.

If an applicant has met all criteria for general university admission and for the specific program to which they applied or non-degree admission, and s/he answered in the affirmative that s/he has a criminal conviction, the applicant will receive this document that details the policy and the procedures of the University. The applicant will also be provided with a copy of a Consent and Authorization to Access Additional Information form that the applicant must complete and return. The members of the Special Admissions Review Committee will review all documents and recommend an admissions decision to the Office of Admissions as they deem appropriate.

For the purposes of this policy, a "criminal conviction" has the following meaning:

"Any instance in any state or national jurisdiction where you have plead guilty or been found guilty by a judge or jury to charges that you committed a felony offense. This includes any plea of 'no contest' or 'nolo contendere', and any conviction that may be under current appeal." It does not include an arrest that does not result in a charge, or charges being dropped, or being found not guilty, or a conviction overturned on appeal, or convictions that have been expunged, or convictions that have been executively pardoned.

The university will not necessarily deny admission to the university in general or a particular academic program or to housing because of the presence of a conviction. This information will only be considered after it has been determined that the student has met all admission criteria for the university and the specific program to which they applied. Each case will be separately evaluated based upon the rational relationship of interests and needs of the university to the nature, severity, recency of the crime; circumstances surrounding the crime; records of other convictions; the responsibility and repentance of the applicant; and any other relevant factors. Generally, the university does not accept anyone who has not completed their criminal sentence, absent any extraordinary circumstances. All of these factors will be carefully considered

and weighed. The disclosure of information and access to related additional information will be made to the Special Admissions Review Committee and Divisions of Enrollment Management, Student Success, and Student Affairs as appropriate.

Admission Procedures

Applicants for admission to Shippensburg University should apply online at <https://www.ship.edu/admissions/graduate/>. They may also e-mail gradadmiss@ship.edu or call (717) 477-1213.

Applications are accepted for the fall, spring, and summer terms. Complete and submit the application together with a non-refundable application fee of \$45 (subject to change) to the Office of Admissions. Checks should be made payable to Shippensburg University. You should make arrangements with other colleges and universities you have attended to have official transcripts sent to the Office of Admissions. You must submit transcripts from any institution that has awarded you undergraduate or graduate credit. It is not necessary to submit a transcript of work taken at Shippensburg University.

Candidates are encouraged to submit applications as soon as possible to the degree program of choice. Please refer to the individual departmental descriptions or <https://www.ship.edu/graduate/> for more specifics.

Examinations

Certain departments require you to present standardized test scores either as a regular admission requirement or for those students whose undergraduate quality point average is less than 2.75 on a 4.0 scale. Information on these requirements may be found under the description of the degree program. Please be aware some graduate programs have minimum GPA requirements higher than a 2.75 on a 4.0 scale (a 3.0 for the M.Ed. in Dual School Counseling and M.Ed. in Literacy) and may not accept testing as an alternative.

Miller Analogies Test

Some departments require applicants to take the Miller Analogies Test (MAT). Information regarding the test is available at [pearsonassessments.com/graduate-admissions/mat/about.html](https://www.pearsonassessments.com/graduate-admissions/mat/about.html).

Graduate Record Examination

Some departments require applicants to take the Graduate Record Examination (GRE). Applications and information on the GRE General Test are available at www.ets.org/gre.

Other Admission Categories

Non-Degree Students

If you are a college graduate not planning to enroll in a degree program, you may apply and register as a non-degree graduate student. You must complete the online graduate non-degree application in order to register. The application is available at <https://www.ship.edu/admissions/apply/non-degree/>.

As a non-degree student, you may enroll for any graduate course for which you have the necessary prerequisite coursework, with the approval of the academic department offering the course. Certain courses may not be available to non-degree graduate students. Academic departments may restrict enrollment in their courses or give scheduling preference to majors.

If you are planning to pursue a degree program you should not enroll as a non-degree student. While non-degree students may subsequently apply for a degree program, there is no assurance they will be admitted. Also, academic departments at their discretion may approve a maximum of nine credit hours of coursework (with grades of B or higher) taken in non-degree status to count toward a graduate degree. Non-degree students are required to meet the minimum academic standards outlined under Academic Policies and Procedures. **Applicants who have been denied admission to a degree program may take classes as a non-degree student with the permission of the academic department offering the course(s) on a course-by-course basis.**

International Students

Applicants from outside the United States who do not hold immigrant visas or permanent resident/resident alien status must complete an international application for admission. You may complete an application online at www.ship.edu/admissions/international.

Applicants for admission must have their complete academic records (transcripts, mark sheets, degree certificates, diplomas, etc.) evaluated by a NACES approved professional credential evaluation service. The Graduate School prefers that you use one of the following professional evaluation services: Educational Credential Evaluators (ECE) or World Education Services (WES).

Educational Credential Evaluators, Inc.
P.O. Box 514070
Milwaukee, WI 53204-3470
USA

ECE telephone number: (414) 289-3400
ECE fax number: (414) 289-3411
ECE e-mail: eval@ece.org
ECE website: www.ece.org

OR

World Education Services
P.O. Box 745, Old Chelsea Station

New York, New York 10011-0745
USA

WES telephone number: (800) 937-3895

WES fax number: (212) 966-6395

WES e-mail: info@wes.org

WES website: www.wes.org

ECE or WES will then forward their official evaluation of your credentials to the Office of Admissions. Once the evaluation of credentials has been received, the application for admission will be processed.

International applicants who have English as a second language must present an official TOEFL score report sent directly to the Shippensburg University Office of Admissions from the Educational Testing Service (ETS). Scores from the paper-based, computer-based, or Internet-based TOEFL are acceptable. An official Intensive English Language Testing System (IELTS) score report sent directly to the Shippensburg University office of Admissions from British Council et al. or via Duolingo English language exam is also permissible.

All materials including admission application and fee, official TOEFL or IELTS or Duolingo score report, credential evaluation results, and financial information should be submitted to the Office of Admissions.

Immigration regulations require an affidavit of support and a current bank statement if the support is not furnished by an official governmental or international agency. In order to receive the I-20 document (required to apply for your F-1 student visa), you must be admitted to the degree program AND have your financial information (affidavit of support, current bank statement, and income verification) approved by our Director of International Programs. An I-20 will not be issued prior to receiving and reviewing the required documents listed above.

Upon arrival on campus, students holding F-1 visas must report to the Director of International Programs located in the Center for Global Education, Mowrey Hall room 247. Bring your passport, visa, and student copy of the I-20.

Please be advised that students on the F-1 visa must be enrolled in full-time degree programs in order to maintain their immigration status. Also for F-1 students, no more than the equivalent of one graduate class or three credits per session (semester, term) may be taken online OR through distance education.

International students are required to pay out-of-state tuition and are not permitted to work off campus without proper authorization. Limited on-campus employment is sometimes available for qualified students. All international students are required to carry adequate health and accident insurance.

Further questions regarding international students at Shippensburg University should be addressed to the Center for Global Education, Mowrey Hall Room 247, 1871 Old Main Drive, Shippensburg, PA 17257-2299 USA, (717) 477-1279 or e-mail: meburnett@ship.edu.

Transfer Students

Shippensburg University may admit to its graduate program transfer students from other regionally accredited graduate schools provided they are in good standing in those schools and satisfy all other admission requirements. A maximum of nine credit hours of graduate coursework earned at another institution may be accepted as transfer credit toward a graduate degree. The courses must be part of a graduate degree program at the sponsoring institution and must be appropriate for the student's program at Shippensburg University. In order to be evaluated for transfer credit, courses must be listed on an official graduate transcript with a final grade of B or higher. Credit earned more than five years prior to the date you begin your graduate program at Shippensburg does not qualify for transfer credit.

The academic department of the graduate degree program to which you are applying does a transfer credit evaluation. Additional documentation (such as catalog course descriptions) may be required to complete this process. Students wanting to appeal their transcript evaluation must contact the appropriate department chair for reconsideration.

Condensed one-week graduate courses for three graduate credits may qualify for transfer credit based on the following criteria: the number of contact hours follows our credit hour policy, and the student learning outcomes and their assessments are at the graduate level. Non-college educational experiences do not qualify for graduate transfer credit.

Academic Policies and Procedures

As a graduate student at Shippensburg University, you will need to understand and follow all academic policies and procedures in order to successfully complete your course of study. University officials such as your faculty advisor, department chair, and academic dean can provide assistance, but it is ultimately your responsibility to be aware of policies relating to grading, academic progress, withdrawal from courses, and requirements for graduation. This chapter explains the general academic policies for graduate students. The chapter on *University Curricula* discusses the specific requirements for individual graduate degree programs.

Applicable Policies

In general, you will be subject to the academic policies and degree requirements that are in effect during the semester you matriculate at Shippensburg University. You

matriculate by registering for and starting an academic semester as a degree-seeking student. You do not need to declare a major in order to matriculate.

This catalog is intended to be a description of the policies, academic programs, degree requirements, and course offerings in effect for the 2026-2028 academic years. It should not be construed as a contract between the student and the university. Shippensburg University reserves the right to change any of the policies and procedures contained in this catalog and to apply these changes to any or all of its students as it sees fit. The university may also choose to add or delete course offerings or degree programs at any time.

Time Definition

Many of the policies in this catalog refer to time periods such as the first week of the semester. A week of the semester (or week of classes) is defined as seven calendar days beginning with and including the first day of daytime classes. For example, if daytime classes begin on a Thursday, the first week of the semester ends the following Wednesday at the official closing time of university offices (usually 4:30 p.m.).

Graduate Council

Within the university's governance structure, the Graduate Council is responsible for recommending the policies that govern the operation of the graduate program. These recommendations include graduate courses and degree programs, admissions procedures and standards, and requirements for good academic standing. Membership in the Graduate Council includes graduate faculty, college deans, the Director of the Graduate School, and a representative of the Graduate Student Association Board.

Academic Policy Decisions

Academic decisions concerning individual graduate students are generally made by a recommendation from the student's department chair or program director to the dean of the college in which the department is located (academic dean) or the director of The Graduate School. Decisions of the deans and the director of The Graduate School are subject to review by the Provost. If you have questions over the process for requesting exceptions to academic policy, contact The Graduate School.

Grading and Point System

The following system of grades is used to indicate the quality of academic work for graduate students:

Regular Letter Grades

A Excellent

A-

B+

B Good

B-

C Fair

F Failure

Special Grades

I Incomplete

Q Deferred grade

P Passed

TR Transfer Credit

N Audit (no credit)

W Withdrawal

M Military Withdrawal

NC No Credit (when the semester has been disrupted)

PASS Credit (when the semester has been disrupted)

Individual faculty members may choose to use single letter grades and not award plus/minus grades.

Quality Point Average (QPA)

Your quality point average or QPA is determined by assigning numerical values to the letter marks and weighing them according to the number of class hours. The values assigned to the letters are:

A	4.0 quality points
A-	3.7 quality points
B+	3.3 quality points
B	3.0 quality points
B-	2.7 quality points
C	2.0 quality points
F	0.0 quality points

To calculate your QPA, follow these steps:

1. Compute the number of quality points earned for each course by multiplying the value of your letter grade by the number of credits earned. For example, a grade of B (3 points) in a 3-credit course earned 9 quality points.
2. Add up the quality points earned in all your classes.
3. Add up the number of credits attempted in all your classes. This total should include all classes in which you received a regular letter grade (A through F).
4. Divide the total number of quality points earned by the total number of credits attempted. This is your QPA.

Only courses in which you received a regular letter grade (A through F) are used in calculating your QPA. Courses you have repeated will have an impact on the way your QPA is calculated. See the section on *Repeating Graduate Courses* for details.

Your *semester* QPA is the average for one semester or summer term, while your *cumulative* QPA refers to the average for all courses completed during a graduate degree program. A B average would be the equivalent of a 3.0 QPA.

Temporary Grades ('Q' and 'I')

The grades 'Q' and 'I' are temporary grades, which mean you have not completed all the requirements for a particular course.

With prior approval of the appropriate dean, the grade of Q (deferred grade) may be awarded for courses such as research, dissertation, thesis, and internship, which are designed to extend over more than one grade period. If you receive a Q grade in a course, you should work closely with the instructor to plan a schedule in order to complete the work within a specified time period (maximum of three years) or the grade will convert to an F.

The grade of I (incomplete) should only be requested if you have successfully completed a majority of the work for the course and due to overwhelming and unavoidable

circumstances that are beyond your control (e.g., serious illness, death in the family), you are unable to complete all the requirements of the course. Being awarded an I is a privilege not a right of the student and the decision to grant an incomplete grade rests solely with the course instructor. When permission is granted by a faculty member, the approval signature affirms that the remaining assignments/requirements will be communicated to the student.

Stipulations regarding incomplete grades:

- Students should rarely request an incomplete grade.
- You must be passing the course and be able to complete the remaining course assignments without attending additional classes or needing additional instruction from the faculty member. Incomplete grades are typically awarded near the end of the semester when only a small amount of graded materials is required of the student.
- If you do not complete the work for a course in which you received a grade of I by the last day of classes (before final exam week) of the next full semester, you will receive a grade of F for that course.
- If the student is failing a course, an I cannot be awarded in place of the failing grade.
- If you repeat a course in which you have been awarded an I grade, the I grade will convert to a grade of F.

Incompletes can be extremely problematic:

- You cannot graduate from the university with a temporary grade on your record.
- An incomplete grade does not prevent academic action for dismissal.
- Incomplete grades affect the number of credits earned in the short term and may have an impact on financial aid eligibility, athletic eligibility, or visa status for international students.

Other Types of Grades

A grade of P is given for courses where you successfully complete the requirements of the course and a letter grade is not appropriate. Examples of such courses include internships and other field experiences. If you register for such a course and do not complete the requirements, a grade of F will be given.

Credits you earn at another institution that are accepted toward your degree at Shippensburg are indicated with a grade of TR. See the *Transfer Credit* section for further details.

Credits earned with grades of P or TR will be counted toward the total number of credits required for your degree, but they are not used in calculating your QPA.

A grade of N indicates you have audited a class. When you audit, you can attend class and participate in class activities, but you do not receive academic credit. You may audit

a course by receiving the written permission of the instructor and approval of your dean on an audit form. This form must be returned to the Registrar's Office during the first week of the semester. You must schedule and pay the regular fee for any courses you audit, and you may not receive credit or a grade for these courses at a later date.

W grades indicate courses from which you withdrew. Further information may be found in the section *Withdrawal from a Class*.

The grade of PASS is a non-punitive grade used in unique situations where a semester is disrupted (e.g. natural disaster, pandemic, etc.). When use of this grade is invoked, student's will have the option of electing a PASS grade in place of a letter grade of "A" through "C". Course credits will be counted as attempted and earned credits, but hours taken will not enter into the computation of the student's QPA.

The grade of NC is a non-punitive grade used in unique situations where a semester is disrupted (e.g. natural disaster, pandemic, etc.). When use of this grade is invoked, it will be issued in place of a letter grade of "F" for a student who does not successfully complete the requirements for a course. Course credits will be counted as attempted credits, but no credit is earned and hours taken will not enter into the computation of the student's QPA.

Academic Progress and Standing

Your progress in each class is regularly evaluated by the course instructor. Instructors schedule office hours to allow you to confer regarding academic achievements or particular problems with coursework. At the end of each semester a final grade is recorded on your permanent record for each course taken.

Time Status

Time status is determined based on the number of credits taken by a student each semester. Students enrolled in six credit hours per semester are considered full time. Students enrolled in fewer than six credits are considered part-time.

Issuance of Grades

In accordance with the Family Educational Rights and Privacy Act, commonly known as the Buckley Amendment, students are provided with privacy safeguards of their educational records. The university issues reports of progress including grades, written evaluations, and letters of warning directly to the student. You may have access to all information pertaining to your educational records and academic status. At the end of the semester, grades will be posted on the university's secure student portal.

Grade Appeals

(I) Introduction

A graduate student contemplating filing a grade appeal understands that consistent with the practice of academic freedom, faculty bear responsibility for assigning course grades in accordance with professionally acceptable standards that have previously been communicated to students verbally or in writing. At the same time, students have the right to ensure grades are calculated accurately and consistently, fairly and equitably, and without discrimination.

Note: Any grade appeals or grade change requests initiated on the basis of alleged academic dishonesty shall be handled under the procedures set forth for academic dishonesty discussed later in this chapter.

(II) Basis for Appealing Final Course Grade

Graduate students may appeal a final course grade assigned to them by an instructor based on one of three conditions:

- A. The course instructor miscalculated the final course grade.
- B. The course instructor committed an oversight in calculating the final course grade.
- C. The course instructor acted in an arbitrary and/or capricious manner in assigning grades to the student, including the final course grade to the student. For an instructor to act in an arbitrary, and/or capricious manner in assigning grades is defined as follows:
 - 1. The instructor assigned a course grade to a student on some basis other than performance in the course.
 - 2. The instructor assigned a course grade to a student by resorting to unreasonable standards different from those applied to other students in that course.
 - 3. The instructor assigned a course grade to a student in a manner that represented a substantial, unreasonable, and unannounced departure from the instructor's previously articulated standards.

(III) Selection and Composition of the Academic Appeals Committee

The Academic Appeals Committee of the department or program shall consist of a minimum of three regular tenure track faculty members in the department or program (excluding the department chairperson or program director) and an equal number of students who are majors in the program, with a faculty member and student serving as co-chairs. In the event a faculty or student member of the Academic Appeals Committee is a party in a grade appeal an alternate previously selected shall serve in his or her place.

Within the first week of the fall semester, each academic department or program shall elect at least three faculty members and one faculty member alternate to serve on the Academic Appeals Committee for the academic year and designate three graduate

students and one graduate alternate enrolled in the academic program to serve on the Academic Appeals Committee. Each academic department or program shall develop a standard process for selecting student members for the Academic Appeals Committee. By the end of the first full week of the fall semester, the names of the faculty and student members of the Academic Appeals Committee and alternates selected for each academic year shall then be forwarded to the graduate director's office. In the event a program lacks sufficient faculty to staff the Academic Appeals Committee and provide a faculty alternate member it shall notify the dean of the college in which the program is located. The dean's office shall provide assistance in identifying a suitable pool of faculty from the college to staff the Academic Appeals Committee and provide an alternate member for the committee if the need should arise.

(IV) Timetable and Procedures for the Grade Appeal Process

Compliance with all timelines set forth in this policy is required.

A student may initiate a grade appeal within thirty (30) calendar days following the first day of the next regular (fall or spring) academic semester. However, appeals from the winter term shall be filed within sixty (60) calendar days following the first day of spring semester; appeals from the summer terms shall be filed within thirty (30) calendar days from the first day of fall semester. Should the deadline for completing a step in the grade appeal process set forth below fall on a day the university is not open for business, that deadline shall be moved to the next date the university is open for business.

Note: Non-standard course terms shall have their deadline dates calibrated with the deadline for formal appeals from the semester or term in which they end.

In the event a faculty member, department chairperson, or program director (or chair of the department's Professional Affairs Committee if necessary) fails to comply with the timelines or procedures set forth in this policy, the student shall have the right to appeal to the dean of the college in which the appeal has arisen. If the dean determines the student's rights under this policy have been violated he or she shall direct the department to schedule the Formal Grade Appeal Hearing in a timely fashion consistent with the intent of the policy.

- A. *Meeting with the Faculty Member Assigning the Final Course Grade* - Following notification of a final grade assigned in a course a student disagreeing with a final course grade shall meet informally with the course instructor at a mutually acceptable place in an effort to resolve the matter prior to resorting to the formal appeal process.* Either party may choose to have another person present at this meeting. This informal meeting between the student and the faculty member assigning the disputed grade shall occur no later than thirty (30) calendar days following the onset of the next regular (fall or spring) academic semester.** If the faculty member finds in favor of the student, a grade change will be sent to the Registrar's Office after the program chair has signed the grade change form. A copy will be sent to the student. However, if the faculty member decides the

grade as given was correct, the student will be notified in writing within seven (7) calendar days. Students who are not satisfied with the results may initiate a formal appeal of the final grade assigned in the course, as outlined below.

**In the event the faculty member assigning the final grade in the course is no longer an employee of Shippensburg University the student desiring to appeal a course grade shall meet with the department chairperson or program director to establish procedures consistent with this policy and past practice for entertaining the desired grade appeal.*

*** Note: Shippensburg University policy permits faculty members to change grades if there has been a miscalculation or oversight in grading, but not on the basis of additional student work or revision of previously accepted work.*

- B. *Initiating a Formal Grade Appeal* - A student wishing to formally appeal a final course grade based on the factors listed in Section II, Basis for Appealing a Final Course Grade, must file a written appeal with the department chairperson or program director of the academic program home to the course whose grade they are seeking to appeal no later than thirty (30) calendar days following the first day of the next regular (fall or spring) academic semester. Appeals from the winter term shall be filed within sixty (60) calendar days following the first day of spring semester; appeals from the summer terms shall be filed within thirty (30) calendar days from the first day of fall semester.

Formal appeals from the spring semester and summer terms shall be filed no later than thirty (30) calendar days from the first day of the fall semester; formal appeals from the fall semester shall be filed no later than thirty (30) calendar days from the first day of the spring semester; formal appeals from winter term shall be filed no later than sixty (60) days from the first day of spring semester. Failure to meet the deadline for formally filing a grade appeal shall result in the forfeiture of a student's appeal rights.***A student wishing to pursue a grade appeal shall by this date submit to the department chairperson or program director (or chair of the department's Professional Affairs Committee in the event that the student is appealing a grade assigned by the department chairperson or program director) the completed grade appeal form, signed and dated, and supporting documentation which sets forth the basis for the appeal and the desired resolution. A graduate grade appeal form may be obtained in the department office of the major/program where the appeal is filed or from the graduate director's office. Formal Grade Appeals may not be filed electronically; a fax with a legal signature is acceptable.

****Note: Both the informal attempt at resolving the disputed grade with the faculty member assigning such grade and the formal initiation of the formal grade appeal must be completed no later than thirty (30) calendar days following the first day of the next regular (fall or spring) academic semester. Winter term formal appeals*

must be initiated no later than sixty (60) days following the first day of the subsequent spring semester.

- C. *Meeting with Department Chairperson or Program Director* - Within seven (7) calendar days of receiving a completed grade appeal form, the program chairperson (or designee) will notify the faculty member that a formal appeal has been filed and shall meet individually and/or jointly, if useful, with the student and the faculty member to discuss the disputed grade in an effort to mediate an amicable resolution to disagreement over the final grade assigned. Such meeting(s) may occur in person or via conference call if necessary. The mediated result must be given in writing to both the student and faculty.
- D. *Formal Program Grade Appeal Hearing* - If the student finds the mediated effort fails to address his or her concerns or achieve the desired results, he or she must notify the department chairperson or program director in writing within fourteen (14) calendar days of the meeting with the program chairperson (or designee) of his or her desire to continue on to the formal grade appeal hearing before the Academic Appeals Committee of the program. Failure to meet this fourteen (14) day deadline for proceeding with the formal grade appeal shall result in the forfeiture of a student's appeal rights.
1. **Scheduling of the Academic Appeals Hearing** - Upon notification by the student of his or her desire to continue with the appeal, the Academic Appeals Committee shall have fourteen (14) calendar days to conduct a hearing on the matter and to issue its findings and recommendations.
 2. An equal number of students and faculty, but in no case fewer than four members, shall be present at an Appeals Hearing.
 3. **Conduct of the Academic Appeals Hearing** - The chairpersons of the Academic Appeals Committee shall have sole responsibility for the conduct of the hearing. Prior to the hearing the student shall submit to the committee a written statement setting forth the issue(s) in the dispute and the desired resolution. Only the student and the faculty member in the dispute have the right to attend the hearing. Both the student and faculty member involved in the grade appeal shall have the right to be present during the grade appeal hearing itself. Both the student and the faculty member have the right to introduce materials into the hearing that are directly relevant to the assignment of the final grade in the course, including such items as:
 - Course syllabi as given to the student
 - Graded assignments such as, but not limited to, journals, research papers, group projects, examinations
 - Other material relevant to the determination of the student's final course grade
- E. *Decision of the Academic Appeals Committee* - Only members of the graduate Academic Appeals Committee shall be present during the discussion of and deliberations on the outcome of the student's grade appeal. The Academic

Appeals Committee's deliberations shall be viewed as confidential and no transcripts, notes, or records shall be made regarding their discussion other than a record of their final decision. The record of the final decision will be maintained in the department office for three years. The committee has the power to decide the outcome of the final grade dispute by simple majority vote taken by secret ballot. A tie vote upholds the faculty member's decision in the case. If the committee sustains the appeal (i.e., rules in favor of the student) a grade change form will be sent to the Registrar's Office after being signed by the program chair. With the exception of the grade, no part of these proceedings will become part of the student's official academic record. In addition, no part of these proceedings will become part of the faculty member's record or file. The evidence, proceedings, and the final decision of the Academic Appeals Committee shall remain confidential.

(V) Request for Reconsideration

A student whose grade appeal has been denied may file a written request for reconsideration within seven (7) calendar days with the appropriate academic dean of the college in which the academic program is housed upon the following grounds:

- The student can demonstrate substantial procedural irregularities or inequities in the conduct of the hearing.
- The student provides substantial new evidence that was not available at the time of the hearing that would have had a bearing on the outcome of the appeal.
- The student is able to demonstrate that the Academic Appeals Committee's decision was erroneous or unfair.

In the absence of a written request for reconsideration of the committee's decision filed with the appropriate academic dean in the college wherein the appeal arose within the specified seven (7) day period, the committee's initial findings and action on the appeal filed shall be final.

(VI) Reconsideration of the Academic Appeals Committee Determination

Within seven (7) calendar days of the **request for reconsideration**, the academic dean of the college in which the grade appeal arose shall determine whether a compelling reason has been presented for setting aside the initial decision of the Academic Appeals Committee. If the dean finds a compelling reason exists to take such action he or she may direct the committee to reconsider their findings and determination or take other appropriate action consistent with the guidelines. If the dean does not find a compelling reason to ask the Academic Appeals Committee to reconsider, the dean communicates with the student and this record will be maintained by the dean's office for three years.

Upon direction from the dean, the Academic Appeals Committee shall have ten (10) calendar days to reconvene and reconsider their initial decision on the grade appeal. The committee in undertaking such review and reconsideration shall examine and take into account the concerns raised by the dean.

The decision of the Grade Appeals Committee, following review and reconsideration shall be final.

Minimum Academic Standards

As a graduate student at Shippensburg University, you are expected to maintain satisfactory academic standing, which requires a cumulative QPA of a 3.0 (B) or better each semester. If your cumulative QPA drops below 3.0, you will be placed on academic probation, and if your cumulative QPA drops below a 2.0, you will be dismissed from the degree or professional certification program. Students on academic probation will be dismissed if they fail to earn a term QPA of 3.0 or better in their subsequent semesters, which may include retaking a course or courses for which they earned less than a B. If a student must take undergraduate prerequisites while pursuing a graduate degree or professional certification, the specific department academic standards for minimum QPA applies. In all cases where graduate or certification programs answer to and must meet accreditation standards, the departments administering these programs impose and enforce the minimum academic requirements. A cumulative QPA of a 3.0 (B) is required for graduation.

Notice and Appeal

If you are academically dismissed you will be notified in writing by the Registrar's Office. You may appeal your dismissal by the date indicated in the dismissal letter by writing a letter to the department chair or director of the program from which you were academically dismissed. An appeal will only be granted by the director of The Graduate School upon the recommendation of the department chair or director of the program. If your dismissal appeal is granted, you will be placed on academic probation and subject to the probation requirements listed above.

Readmission

If you are dismissed for academic reasons, you may not apply for readmission to the university for one academic term (excluding summer and winter sessions) following your dismissal. Dismissed students may, however, take classes as a non-degree student in any department other than the one from which you were dismissed. Should a previously dismissed student take classes as a non-degree student and then successfully apply for re-admission, the decision to count for credit courses taken as a non-degree student lies in the sole discretion of the admitting department. To apply for readmission to a degree-granting graduate program, you must submit the appropriate application form to the Admission's Office with the regular application fee.

Readmission is never guaranteed following academic dismissal and such application

should present evidence you can perform academically at the level needed to obtain a graduate degree or professional certificate.

Any graduate student who fails to enroll in any courses at Shippensburg University for 24 continuous months will be placed on inactive status and must submit the appropriate application form to the Admission's Office with the regular application fee.

Fresh Start

Former Shippensburg University graduate students may request to be considered for readmission to their previous program or admission to a different graduate degree program under the Fresh Start program. Students are limited to applying for Fresh Start one time. If you have a cumulative QPA that would place you on academic probation immediately upon matriculation (ie less than 3.0), and you have been separated from the university for at least one year, you may request your previous record not be calculated in your QPA for subsequent graduate course work. Under Fresh Start, previous course work at Shippensburg will appear on your academic record, but grades of C or lower will not be calculated in your QPA. Courses in which you earned at least a B and which are appropriate in meeting current program requirements may be accepted at the discretion of program faculty, in which case these courses will count toward both credits earned and QPA. If you are approved for readmission or admission under this program, you will be considered as newly matriculating and be subject to all policies and requirements in effect at the time of your new matriculation. Admission or readmission under the Fresh Start program may be limited by accreditation requirements or other factors and is granted at the discretion of the program to which the student is applying/reapplying and requires the approval of the director of The Graduate School. A student who was dismissed for academic misconduct is not eligible for the Fresh Start program.

Earning Academic Credits

You may earn graduate academic credits at Shippensburg University in several ways: by taking normal coursework at the university, by working on internships, through independent study projects, by applying for Professional Experiences Credit, and by taking courses at other accredited institutions for transfer back to Shippensburg University.

Registering for Classes

Current and newly admitted graduate students may register for classes at the university online during the registration period held each semester for the next semester.

Graduate students may register for a maximum of 12 credit hours in the fall and spring semesters and the summer term. Graduate students may register for a maximum of 8 credit hours in the winter term. A request to enroll in more than the maximum credit

hours for a term must be approved by the program coordinator or department chair of the student's program.

If you have an outstanding obligation to the university, a hold may be placed on your account and you will not be permitted to schedule. Reasons for holds include but are not limited to: unpaid tuition or fees, library fines, and final transcripts not submitted. It is your responsibility to satisfy the obligation with the office that placed the hold before you will be allowed to schedule.

Satisfying Your Bill

It is the policy of Shippensburg University that students who fail to make appropriate, acceptable payment arrangements by the published deadline will have their semester schedule canceled.

When a schedule is canceled, payment is required prior to re-registration. The Registrar's Office will be notified when payment is made, and the student will be rescheduled, subject to space availability in the classes. Students who have not registered for class(es) by the end of the W grade period will not receive any credit or grades for the course(s). Payment cannot be made and a grade retroactively assigned.

Dual-Level (700) Courses

Some courses with numbers from 700 to 799 are open to master's and doctoral degree students.

Cross-Level Courses

Cross-level listed courses are offered concurrently to advanced undergraduate and graduate students under the instruction of the same faculty member. To earn graduate credit, students must meet the academic standards appropriate for graduate-level study, as outlined in the graduate-level syllabus for each course. A maximum of 12 credits from cross-level listed courses may be applied toward a master's degree.

Undergraduate Courses

Graduate students may take undergraduate courses to make up deficiencies, fulfill prerequisites, or meet certification requirements. If you take an undergraduate course, it will be recorded on a separate undergraduate transcript along with the grade earned. The credits earned will not be counted toward the graduate degree, and the grades are not used in calculating your graduate-level quality point average.

Withdrawal from a Class

Courses may be added or dropped without penalty or record notation during the official schedule adjustment period held at the beginning of the semester. Dates for this schedule adjustment period will be announced by the Registrar's Office. The drop/add period will extend to the eighth calendar day excluding holidays and when the university is closed, to provide the student with one full week plus the weekend in a typical semester to obtain any necessary approval for closed courses or pre-requisite overrides.

You may withdraw from a class through the tenth week of the semester. If you have scheduled more than one course, you may withdraw online during this period. Requests for withdrawals from your final course of the term must be initiated through the Registrar's Office by visiting www.ship.edu/Registrar/Withdrawal_Request_Form/. Following the initial schedule adjustment period, any courses from which you withdraw will remain on your academic record and will be assigned a grade of W. If you withdraw after the beginning of the eleventh week of the semester you will receive an F grade. You may not withdraw from a course in which you have been accused of or found guilty of academic dishonesty and have been assigned the penalty of an F grade for the course, according to the *Academic Misconduct* policy.

You may be allowed to withdraw from all your classes with grades of W after the normal withdrawal period if you provide to your college dean clear medical evidence you are unable to continue your course work. It will be the determination of the dean whether this evidence is substantial enough to merit a medical withdrawal. Notification of a medical withdrawal must be received by the academic dean prior to the end of the current semester. Medical withdrawals are not permitted after the semester ends. If you receive a medical withdrawal, you will be eligible for a refund only if your withdrawal occurs within the time period normally allowed for refunds.

Should you withdraw from any class, it is your responsibility to do so officially, whether or not you have ever attended that class. If you do not attend and do not withdraw, your name will remain on the class roll until the final grading period and you will receive a grade of F for the course.

Independent Study

Shippensburg University affords opportunity to deserving and capable graduate students to engage in independent study related to their major field, a supporting area, or specialized interest. This program is highly individualized, related entirely to the student's preparation and interest and the overall appropriateness of study as judged by the department and college dean.

Independent study must include some new experience of inquiry, evaluation, and/or creative activity. This experience must be one that is not available through an established course, including a course by appointment (individualized instruction).

To be selected and approved for an independent study project you should have a cumulative QPA of at least 3.0. Your project must be agreed to by the faculty member

you would like to work with and then approved by the faculty member's chair, college dean and the Provost's office. You must register for the independent study project in the semester for which it is approved.

The acceptance of independent study students shall be voluntary on the part of the faculty member; however, when such students are accepted, at least five hours of faculty time per credit offered shall be made available upon request of each student. This time shall be outside the periods already allocated by the faculty member to classroom and office commitments.

In some unusual cases it is possible for independent study to span several semesters if the department chair(s) and college dean(s) are convinced of the need. A special designation by the dean will indicate approval for continuation of the independent study. A grade will be given during the semester of its completion only. An independent study course may not be used to repeat or replace a course in which a grade of F was earned.

Individualized Instruction

In some cases, you may be able to earn credit for a course during a semester in which the course is not offered. If a faculty member is willing to work with you on an individual basis, you may apply for individualized instruction. These courses are generally restricted to students who have completed a substantial portion of their degree program and who need the particular course to complete their degree requirements.

Application forms for individualized instruction are available in the Registrar's Office. Your course must be agreed to by the faculty member you would like to work with and then approved by the faculty's member chair, college dean and Provost's office.

Internships

Experiential learning in the form of internships and field experiences is available to graduate students in many areas of study. You should contact your academic advisor or department chair for information regarding these academic opportunities.

To register for an internship at the graduate level, you must be enrolled in a graduate degree program at Shippensburg University and have a cumulative QPA of at least 3.0. The maximum credit for a graduate internship is six credit hours. Internship experiences are graded on a pass-fail basis only.

Internships must have the approval of your faculty supervisor, department chair, and college dean. When an internship is approved, you must schedule the appropriate number of credit hours and pay all course fees.

In programs that include clinical components, practicums, and/or internships, each student's effectiveness and suitability for the program will be given a broad-based evaluation by faculty and/or supervisors. Final decisions regarding continuance of

studies will be predicated on a combination of factors such as demonstrated clinical competence, personality factors, and other relevant issues in addition to course grades.

Repeating Graduate Courses

Students may repeat any course taken previously, regardless of letter grade. Permission from the academic department must be obtained before a course may be repeated. Graduate students are limited to a total of two repeats where the most recent grade of the course will be used in the QPA calculation, regardless of whether that grade is higher or lower. The QPA recalculation will take effect with the term in which the course being evaluated for grade replacement was taken. Other than the QPA recalculation, no other retroactive changes will be made to a student's academic record based on repeated coursework. The course and grade for each instance that a course is taken is noted on the academic transcript regardless of whether the grade is included in the QPA calculation.

A single course repeat for grade improvement is limited to one time. After the single course or overall course repeat limits are met, any additional course repeats will include both the previous and new grade in the QPA calculation.

If you repeat a passed course and fail, you will lose both the quality points and the credits you had previously earned.

A C or F grade earned at Shippensburg University may not be made up at another institution of higher learning for the same course. If the course in which the C or F grade was earned will not be offered during the academic year following the semester in which the course was originally taken, individualized instruction may be used to repeat the course at the discretion of the faculty member, department chair, and college dean.

Prior Learning Assessment - Credit for Course Transfer and Professional Experiences

Shippensburg University may allow students to transfer credit from other accredited graduate schools either during the initial admissions process or program progression. Each graduate program should be consulted on which courses or requirements are eligible for transfer credit. Transfer courses must be earned at the graduate level and appropriate for the student's degree program. To be evaluated for transfer credit, courses must be listed on an official graduate transcript with a final grade of B or higher. Credits earned more than five years prior to the date you begin your graduate program at Shippensburg does not qualify for transfer credit unless approved by the student's department and The Graduate School.

Students may also be permitted to earn credit or have program requirements waived by meeting specific learning outcomes through assessment of professional experiences. Each graduate program should be consulted on which courses or requirements are

eligible for credit through professional experience assessment. To receive credit, students will submit a detailed portfolio describing the experience for which credit is being requested. Some programs also have agreements with employers regarding eligibility for credit for specific professional experiences. The student may request a course outline or syllabus for the targeted course from the appropriate academic department chair for review in preparing the portfolio.

No more than nine graduate credit hours toward a degree can be earned through any combination of coursework earned at another institution or through assessment of professional experience. Evaluation of transfer credit and/or prior learning assessment is conducted by the academic department of the graduate degree program you are pursuing. Additional documentation, including catalog course descriptions, job descriptions, professional portfolio, etc., may be required to complete this process.

Graduation Requirements

As a fulfillment of its obligation to higher education, Shippensburg University has established high standards of achievement and promise for its students that must be met without question before graduation is approved by the faculty or the administration of the university. Specific requirements relating to individual graduate degree programs may be found under University Curricula.

General requirements for graduate degree programs include a cumulative QPA of 3.0, the completion of all coursework, the completion of any comprehensive requirement (including thesis), and the resolution of all outstanding judicial and/or academic misconduct matters. Additional graduation requirements may also be required by academic departments.

Applications for graduation must be submitted to the Registrar's Office prior to the beginning of your final term.

Two commencement ceremonies are held each year, one in December and one in May. They are generally held at the end of final examination week. A graduate of the university is expected to participate in the commencement ceremonies at the end of the semester in which they complete all requirements for graduation. Students who, at the completion of either the fall or spring semester, are within six (6) credits of completing their degree requirements may petition their academic dean's office to participate in the preceding semester's commencement ceremony. Approval will be granted when there is evidence that the student will be unable to attend the ceremony following completion of all requirements.

Students who complete all graduation requirements in the summer are expected to participate in the commencement ceremony at the end of the spring semester. Students who meet those requirements in the winter are expected to participate in the commencement ceremony at the end of the fall semester. Students who are completing their degree requirements at the end of the summer or winter may petition their

academic dean's office to participate in the commencement ceremony immediately following the completion of their requirements. Approval will be granted when there is evidence that the student will be unable to attend the ceremony directed preceding the completion of all requirements.

Time Limit

All coursework and research for graduate degree programs must be completed within a seven-year period beginning the semester you matriculate in the degree program. Extensions must be requested through The Graduate School and approval will be based upon recommendation of your college dean and department chair. The request is to contain an analysis of the previous coursework and how it applies to the current program taking into account if the content of the course has changed significantly and needs to be made up, a list of the coursework yet to be completed, and a deadline for the completion of the degree. If completion of the program includes a project, thesis, or dissertation, milestones with dates for reaching them should be included.

This policy does not apply to students who have been dismissed from their program and have been re-admitted after separation from the university. The policy regarding transfer credits applies in these circumstances.

Advisement

When you are admitted to graduate study, the chair of your major department (or a designated representative) will assign you a program advisor. It is your responsibility to arrange an appointment with the program advisor as soon as possible to outline your program, taking into consideration previous work and your individual objectives. You should follow the curriculum as outlined for your field of specialization unless an adjustment is approved on the basis of previous work or experience. Although the program advisor will assist you in planning your program, you are responsible for knowing the curriculum requirements and seeing these requirements are met.

Admission to Candidacy

Some academic departments require you to apply for and be admitted to candidacy in order to complete the program of study leading to the master's or doctoral degree. The candidacy process is used to review your progress and compliance with academic policies.

Departments requiring candidacy may establish their own guidelines. Contact your department for further information.

Comprehensive Requirement

The completion of a graduate degree must have an evaluation or a culminating experience to be determined by each academic discipline. This requirement may be met through a thesis, research project, or comprehensive examination, or in some cases this requirement can be met through integrative experiences, such as practica, internships, and other field work that synthesize theory and practice.

Dual Majors

Dual majors are earned when students enroll in programs that have the same degree designations, such as both programs are a M.S. or both programs are a M.Ed. Students intending to opt for two majors shall be required to complete the prescribed specified courses in each respective major. A maximum of nine credits earned in one major at Shippensburg may be transferred to a second graduate major at Shippensburg University.

Dual Graduate Degrees

For graduate students completing dual graduate degrees simultaneously, no more than 9 credits can be transferred in from another institution. For awarding two graduate degrees from Shippensburg University at the same time, at least 12 credit hours will be required beyond the minimal credit requirements for the degree program with the most required credits.

Second Master's Degree

Students need to complete an additional 15 credits (regardless of number of earned credits of the first master's degree) and complete degree requirements in effect at time of matriculation for the second master's degree.

Dual Concentrations

The pursuit of two concentrations within the same major is permitted, however no credits can be shared between concentrations.

Certificates

Shippensburg University offers graduate certificate programs at the post-baccalaureate or post-master's level. A certificate is a statement of recognition on the academic record of an organized set of courses or short program of study not culminating in a degree.

Graduate certificates awarded by Shippensburg University have the following common denominators:

- Must be a minimum of 9 credits
- Minimum required cumulative QPA for courses satisfying this requirement is 3.0

- All credits must be completed at Shippensburg University
- No credits taken for one certificate may be counted toward another certificate
- The number of credits a graduate certificate may share with the graduate major is to be determined by the graduate student's major department or program

Thesis

Before registering for thesis you should confer with the department chair concerning the appointment of your research advisor and the other members of your thesis committee. The names of the approved advisor and committee members must be submitted to the Registrar's Office at the time you register for the thesis. Registration for the thesis may be completed at the beginning of any semester or summer session. In planning work on your thesis, you should take into consideration faculty members are not always on campus during the summer sessions.

You may register for Thesis I and Thesis II concurrently or in different semesters. A temporary grade of Q will be recorded for a thesis when the work is not completed at the end of the semester. Only when the thesis is completed can a regular letter grade be recorded. Under no conditions may a regular letter grade be submitted unless the thesis is completed and signed by all thesis committee members.

You must submit the thesis to the Registrar's Office in final approved form within one calendar year from the date you register for Thesis II. Otherwise, you must register again for Thesis II and pay the appropriate course fees. Students are not required to register during the winter or summer terms. If you do not complete the thesis within the required time and do not re-register for Thesis II, grades of F will be recorded for both Thesis I and Thesis II.

When registering for thesis credit, you must submit the **Arrangements for Completing the Thesis/Dissertation Requirement for the Masters/Doctoral Degrees** form. At least two weeks in advance of your thesis defense, you must submit the **Notification of Thesis/Dissertation Defense** form. Both forms are available through The Graduate School website. Completed and approved theses will be published through ProQuest Open Access Dissertations & Theses. For additional information, contact The Graduate School or Registrar's Office.

Dissertation

Before registering for dissertation you should confer with the department chair concerning the appointment of your research advisor and the other members of your dissertation committee. The names of the approved advisor and committee members must be submitted to the Registrar's Office at the time you register for the dissertation. Registration for the dissertation may be completed at the beginning of any semester or summer session. In planning work on your dissertation, you should take into consideration faculty members are not always on campus during the summer sessions.

You may register for Dissertation I after completing the Dissertation Seminar. You may register for Dissertation II in a subsequent semester or concurrently with Dissertation I. A temporary grade of Q will be recorded for Dissertation I and II when the work is not completed at the end of the semester. Only when the dissertation is completed can a regular letter grade be recorded. Under no conditions may a regular letter grade be submitted unless the dissertation is completed and signed by all dissertation committee members.

You must submit the dissertation to the Registrar's Office in final approved form at the end of the semester in which you register for Dissertation II. Otherwise, you must register for a 1-credit Dissertation Extension and pay the appropriate course fees. If you do not complete the dissertation within the required time and do not register for the 1-credit Dissertation Extension, grades of F will be recorded for both Dissertation I and Dissertation II.

When registering for dissertation credit, you must submit the **Arrangements for Completing the Thesis/Dissertation Requirement for the Masters/Doctoral Degrees** form. At least two weeks in advance of your dissertation defense, you must submit the **Notification of Thesis/Dissertation Defense** form. Both forms are available through The Graduate School website. Completed and approved dissertations will be published through ProQuest Open Access Dissertations & Theses. For additional information, contact The Graduate School or Registrar's Office.

Academic Integrity

It is the policy of Shippensburg University to expect academic integrity from students and to create an environment where academic integrity thrives. Learning is the result of student time and effort with the guidance of their faculty. Faculty measure the depth of student learning through various evaluations: graded homework, quizzes, exams, papers, reports, oral presentations, etc. When students decide to use another's work on an evaluation, learning has not occurred. The feedback you get on the evaluation is not relevant to your mastery of the material because you did not create it. When you submit your own work, the faculty member can guide your learning, and you make progress toward becoming an effective self-directed learner.

Orientation, online training, and syllabi are designed so that you can learn about academic integrity to become an effective partner in mastering the content and skills that are taught.

Students who commit breaches of academic integrity will be subject to the various sanctions outlined in this section. Students will not be allowed to withdraw from a class to avoid the consequences of a possible violation. This policy applies to all students enrolled at Shippensburg during and after their time of enrollment.

Definitions

A violation of academic integrity is committed by students who give, as well as receive, unauthorized assistance in course and laboratory work and/or who purposefully violate or assist other students in violating the university's policy regarding academic integrity. Violating academic integrity also means deceit or misrepresentation in attempting (successfully or unsuccessfully) to influence the grading process or to obtain academic credit by a means that is not authorized by the course instructor or university policy.

Violations of academic integrity include but are not limited to:

- Plagiarism, as defined in the next section below.
- Using unauthorized materials or devices (i.e., technology) such as crib notes during an examination.
- Providing and/or receiving unauthorized assistance during an examination.
- Intentionally and without authorization falsifying or inventing any information or citation in an academic exercise, such as making up data in an experiment or observation.
- Allowing others, or technological assistance such as artificial intelligence (A.I.), to generate content, conduct research, or prepare your work without advance authorization from the instructor.
- Possessing or sharing course examination questions and directions, even partially, prior to administration of the examination by the instructor without the instructor's consent.
- Using unauthorized assistance and / or a substitute to take an examination or course.
- Using the services of commercial term paper companies.
- Bribing, or attempting to bribe, faculty or staff personnel to attain an unfair academic advantage.
- Misusing transcripts, records or identification, such as forgery or alteration of transcripts.
- The preceding list is only for the purpose of illustration. Other forms of inappropriate academic conduct as outlined in the faculty member's syllabus are also subject to charges of academic dishonesty.

Plagiarism

Plagiarism is a violation of academic integrity. Shippensburg University will not tolerate plagiarism and the faculty will make all reasonable efforts to discourage it.

Plagiarism is your unacknowledged use of other sources' work or specific facts or propositions or materials in your own writing. When other sources' work or materials (even short phrases or specific terminology) are used, you should put these words, phrases, or sentences inside quotation marks (or else indent and single-space more extended quotations) and you should then cite the source of the quotation either in the text of your writing or in footnotes. Failure to do so may be considered plagiarism. When

the propositions of another source are restated in your own words (paraphrased), you should also indicate the source of the paraphrased material in your own text or in footnotes. Comparable citations should be made for borrowings from media other than printed texts, such as lectures, interviews, internet / online sources, or computer programs.

- The more flagrant form of plagiarism is your submission of an entire paper or computer program or lab report (or a substantial portion of a longer work), or creative works from another source and presented as your own work. This can include material obtained from a friend, from a fraternity or sorority file, from commercial sources, from published materials, or from other sources.
- Less egregious, however still serious, is the unacknowledged borrowing from other sources (either words or propositions) and the integration of such material in your own work.

Activities That Are Not Plagiarism

In demonstrating your learning process, you may fear that you are plagiarizing when in fact you are not. The following is a list of activities that are not plagiarism, with the understanding that this list is not meant to be comprehensive.

- Improper format for documentation. Improper documentation is not plagiarism but a technical writing problem. Different professors, different academic departments, and different academic disciplines have various ways of documenting sourced materials. Professors should make clear how they would like sourced materials documented for given writing or programming assignments. You should make every effort to understand precisely what your professor expects regarding documentation. Provided you make a clear effort to document all sourced materials, you are not plagiarizing.
- Excessive use of source material or citations may indicate that your work does not represent your learning. It is recommended that you refer to your syllabus and / or the faculty member for clarification of what is acceptable and what is not.
- Use of help on an assignment: Various tutorial resources are available at the university, including the Learning Center and assistance from faculty who assist students during the process of completing an assignment. When you seek these kinds of legitimate academic assistance, you are not plagiarizing. In fact, you are attempting to improve your writing and / or academic performance. In such cases, you should inform your instructor of the fact you have sought assistance from a given source on an assignment. The prohibition against plagiarism should in no way inhibit or discourage you from seeking legitimate supplemental instruction in developing an assignment. It is recommended that you refer to your syllabus and / or the faculty member for whether you are to acknowledge the assistance you received.
- Careful review of your work before submission: It is recommended as part of the learning process that you seek assistance with the review of your work prior to

submission. This can be done informally with a friend or your professor, or formally with the goal of strengthening your learning and submitted work. It is recommended that you refer to your syllabus and / or the faculty member regarding what kinds of review are not acceptable.

In summary, plagiarism is the unacknowledged use of other sources. To avoid plagiarism, you should acknowledge assistance received in completing your assignment. You are encouraged to seek assistance if needed or desired.

Potential Outcomes

When a student has violated academic integrity, the outcome(s) of the resolution process is to promote students to become self-directed learners. To this end, the outcomes are intentionally designed to hold the student accountable in a supportive, educational way. Students are expected to have learned what is and is not acceptable for academic integrity through university training, the instructions in course syllabi, and conversations with their faculty when needed. Therefore, the possible consequences reflect the expectation that students understand their responsibility in having academic integrity.

The following types of outcomes may be imposed in any order and may be combined.

- Required learning opportunities to understand how to engage in academic growth with academic honesty and integrity.
- Grade Reduction. The grade for a particular unit of work or for the entire course may be reduced by one or more lower grades.

OR

- Assignment of a Failing (F) grade. The student may receive an F grade for the assignment or the course.

OR

- Suspension or expulsion from the University for severe violations.

These outcomes are the result of a resolution process that begins with an informal settlement process with the faculty member and can end with a separate formal process.

- The informal process, when appropriate, involves the student(s) and the faculty member(s) working together to develop a resolution which encourages a growth mindset and demonstrates learning of the material while maintaining academic integrity. The resolution is documented and reported to the Academic Integrity Board.
- The formal process is started when violations are repeated or more serious, or when the informal process is not appropriate and / or was not completed. It is the responsibility of the Academic Integrity Board to review the violation and

determine the formal consequence(s). The resolution is documented and placed on file.

For more detailed process information, see ship.edu/provost.

The purpose of these processes is to provide a structured way to strengthen our students' growth mindset in a supportive, learning environment.

Student Matters

This chapter concerns some of the non-academic areas of graduate student life at Shippensburg University, including fees, student services, and financial assistance.

Tuition and Fees - <https://www.ship.edu/paying/tuition-fees/graduate/>

Payment of Fees

Fees are payable in advance as indicated below. Payment by check, cash or money order may be made directly to the Student Accounts Office. Unless otherwise indicated, all checks shall be made payable to Shippensburg University. Payments by electronic check and credit card (Master Card, VISA, Discover, American Express) may also be made online through the Student Information System at <https://my.ship.edu>. Credit card payments are subject to a 3% (with a \$3 minimum) non-refundable service fee. There is no charge for payment by e-check.

Do not send cash by mail.

Semester	Payments Due
First	mid August
Second	early January

The above dates are subject to change.

Delinquent Accounts

If your account is not paid in full, you will not be permitted to enroll for classes, graduate, or receive a diploma or transcript. Accounts delinquent for 90 days are turned over to the Pennsylvania Attorney General for collection.

Pennsylvania Resident Tuition

Graduate students who are residents of Pennsylvania pay a tuition fee of \$534 per credit, whether they are taking graduate or undergraduate courses.

Out-of-State Student Tuition

Graduate students whose legal residence is not in the state of Pennsylvania pay a tuition fee of \$801 per credit, whether they are taking graduate or undergraduate courses. Out-of-state graduate students taking online courses pay a fee of \$545 per credit hour.

NOTE: The above fees are valid only through the spring of 2026.

Fees

Semester Fees

All fees are subject to change without notice.

Technology Tuition Fee

This fee is established by the Board of Governors of the State System of Higher Education. The purposes of the technology tuition fee are: (1) to acquire, install, and maintain up-to-date and emerging technologies for the purpose of enhancing student-learning outcomes; (2) to provide equitable access to technology resources; and (3) to ensure that State System graduates are competitive in the technologically sophisticated workplace.

The technology tuition fee is not a user fee, but is instead a fee that is paid by all students according to their residency status (in state/out of state). Rates can be found via link above.

The technology tuition fee is non-refundable.

Educational Services Fee

This fee provides instructional and library supplies and equipment. It is charged to all students in all semesters and sessions.

This fee is refundable according to the schedule in the section *Refunds*. This information can be found via the link above.

Student Union Fee

State law and policies of the Board of Governors of the Pennsylvania State System of Higher Education require the cost of constructing the original Ceddia Union Building and its addition be paid by students enrolled at the university. This fee is applicable to all full- and part-time students, both graduate and undergraduate, during both regular semesters and summer sessions, in accordance with the following schedule established by the University Council of Trustees. Rates can be found via the link above.

Students taking online courses do not pay this fee.

The Student Union Fee is refundable based on the schedule in the section *Refunds*.

Comprehensive Health Fee

All graduate students must pay a Comprehensive Health Fee. It is used to finance, in part, the Etter Health Center and its various programs of treatments and education and the Counseling Center. Under the policies of the Board of Governors of the Pennsylvania State System of Higher Education, auxiliary enterprises, such as health centers, must be financially self-sufficient. The Comprehensive Health Fee is not an insurance fee and must be paid whether or not the student has his/her own health insurance. Students taking online courses do not pay this fee.

Special Fees

All fees are subject to change without notice.

Application Fee

A fee of \$45 is charged when you first apply for graduate study at Shippensburg University. The application fee is not refundable and is not credited toward course fees. A fee of \$15 is charged for non-degree applicants.

If you do not begin your graduate study within one year of being admitted, you will need to pay an additional fee to apply again.

Late Payment Fee

If you submit your semester bill payment after the bill due date, you will be subject to a late payment fee of \$100. All semester bills must be paid or cleared on line prior to the bill due date to avoid the late fee.

Graduation Fee

A fee of \$60 must be paid at the time you apply for graduation. This fee covers the cost of processing your application and preparing your diploma.

Miller Analogies Test Fee

A fee of \$85 is required of all persons who take the Miller Analogies Test.

Parking Fee

All vehicles operated by faculty, staff, and students (graduate or undergraduate) are required to be registered with the University Police and to display a current parking decal on the right rear bumper. Student parking decals (through 2025-2026 academic year):

\$75 for the academic year

\$40 per Semester

\$15 summer only (May through August)

\$10 for additional vehicles

Bad Check Fee

A fee of \$35 may be charged for each paper check or electronic check that is not honored by the payee's bank for any reason.

Housing and Food

Campus housing graduate students during the regular semester is based on the availability of space. A meal plan is available for commuting students. Housing is available during the summer terms.

Meal Plans

During the regular semester, meal plans are available that provide a certain number of meals per week in the dining halls. All of the meal plans include initial flex. Additional flex may be purchased in \$25 increments.

Meal plans are also available during the summer sessions. Meal plan rates are subject to change.

Summer Sessions Housing and Food

Information about graduate student housing for the summer sessions can be obtained by contacting the Housing and Residence Life Office at (717) 477-1701. For details, please visit <https://www.ship.edu/housing/>.

Refunds

A graduate student is considered to be in class attendance up to the date on which a written notice of intent to withdraw is received in the Registrar's Office. This date becomes the official date of withdrawal when calculating adjustments of tuition and fees and the return of federal financial aid.

During the academic year the following schedule determines the amount of refund or reduction in tuition and fees to be granted in the event of withdrawal:

Through the drop period	100%
End of drop period through 2nd week	80%
3rd week	60%
4th week	50%
5th week	40%

Over 5 weeks

0%

There is no refund or reduction of charges for individual courses withdrawn after the end of the drop period. Refunds are only issued for full semester withdrawals. Students enrolled in late starting courses may be subject to an alternate refund schedule. Details may be obtained at https://www.ship.edu/paying/student-accounts/refund_schedule/.

The most current summer session refund dates may be found at https://www.ship.edu/paying/tuition-fees/summer_semester_tuition/ under Refund Policies.

The refund schedules assume the student account is paid in full and the percentages are not being applied to a partial payment of tuition. The application fee, technology fee and advance deposits are non-refundable.

If a student is a recipient of federal Title IV financial aid, the amount of federal aid that the student earned up to the date of withdrawal is calculated using a specific formula. If the student received less aid than the amount earned, the student may receive those funds as a post-withdrawal disbursement. If the student received more aid than the amount earned, the excess funds must be returned by the school and/or the student. Refunds to those programs are required by federal law to be the first priority and must be returned in the following order:

1. Federal Unsubsidized Stafford loan
2. Federal Subsidized Stafford loan
3. Federal Perkins loan
4. Federal PLUS loan
5. Federal Pell Grant
6. Federal SEOG
7. TEACH Grant

In some cases a student may owe a balance to the university after Title IV aid is returned.

More information concerning the detailed application of the refund policy can be obtained by visiting the Student Accounts link in the Student Life section of the Shippensburg University website, www.ship.edu.

Refund policies are subject to change by the Pennsylvania State System of Higher Education.

Financial Aid

Shippensburg University provides financial assistance to graduate students through graduate assistantships, student payroll positions, student life graduate assistantships, graduate residence director appointments, and student loans.

Graduate Assistantships

Graduate assistant appointments provide opportunities to participate in professionally related activities with faculty, staff, and administrators. These assignments extend learning experiences beyond the classroom and enhance professional development within their area of study. Graduate assistant appointments are awarded on a competitive basis. Assistantships provide a tuition waiver as well as compensation for work performed.

Eligibility

Every graduate student who meets the following eligibility requirements and is not a current Shippensburg University full-time employee may apply for a graduate assistantship. To be eligible to receive a graduate assistant appointment, a student must be admitted into a Shippensburg University graduate degree program. Graduate assistantships are awarded for spring and fall semesters and over the summer terms. The appointment and continuation of an assistantship will depend upon good academic standing (3.0 GPA) and recommendation of the position supervisor. Nondegree students, those working towards certification without a degree, and undergraduate students taking graduate courses are ineligible for a graduate assistantship. International students are eligible for graduate assistantships and should contact the Center for Global Education prior to the beginning of the hiring process.

Probation

Students on academic or disciplinary probation are not permitted to apply for or continue in a Graduate Assistant position without approval of the Director of The Graduate School.

How to Apply

Check the Career, Mentoring, and Professional Development Center's website for available graduate assistantships on campus. Positions are generally posted middle of April for the following fall semester and in November for the following spring semester, but it is a good idea to check regularly for updates.

Late Appointments to a Graduate Assistantship

Graduate Assistants may be hired for an assistantship through the end of the first week of a semester or, for summer assistantships, through the end of the first week of Summer term A.

Work Hour Requirement and Pay

There are two types of graduate assistantships: regular assistantships and Student Life assistantships. All graduate assistants are obligated to work for 250 hours per semester and 150 hours for the summer (which includes Summer term A and term B). Once the

graduate assistant exhausts their 250-hour work obligation per semester, those assistants classified as Student Life will be contracted to work an additional 50, 100, or 150 hours based on their student employment contract. All graduate assistants currently earn a \$10.00 hourly wage and use Etime to record their hours. The student is responsible for paying for the additional fees associated with tuition credits.

Work Location

All graduate assistantships require Graduate Assistants (GAs) to be available to work face-to-face on campus. The work site supervisor may, at their discretion, allow a GA to work remotely for part or all of their assistantship assignment. Graduate Assistants do not have the right to work remotely.

Benefits

With the exception of the tuition waiver and compensation for work performed (including social security and workmen's compensation payments), students in Graduate Assistantships do not receive any of the benefits provided to regular university employees, such as health benefits, sick leave, special parking passes for vehicles, or paid holidays or vacations.

Dismissal

Compensation and tuition waiver policies are the same for dismissal as those for a resignation.

A Graduate Assistant may be dismissed from a position due to poor work performance or an inability to discharge the duties of the assignments. The supervisor must notify their supervisor and the Director of The Graduate School in writing of the decision and justification.

A Graduate Assistant (GA) may be dismissed from a position due to poor work performance or an inability to discharge the duties of the assignments that was not evident during the interview and hiring process. Prior to dismissal, the GA Supervisor must give the student notice that their assistantship is in peril and document instructions for improvement. If within two weeks of the first notification, the GA's performance fails to improve, the GA Supervisor must notify the Graduate School Director of the decision to dismiss the GA and the justification.

At all times, a Graduate Assistant (GA) may be dismissed immediately upon a verified breach of applicable ethical codes and standards. Upon credible allegations of a breach of the university Student Code of Conduct, university policies and procedures, or applicable state or federal civil or criminal codes, a GA will be removed from their assistantship position, yet continue to receive tuition remission until the allegations are resolved. If the applicable adjudicative authority finds the GA responsible for the alleged misbehavior, the GA will be dismissed immediately. If the applicable adjudicative

authority finds the GA not responsible for the alleged misbehavior, the GA may return to their GA assignment.

Academic Load

During the academic year, full-time graduate assistants usually enroll in nine graduate credits each semester, even though six credits is the minimum for full time status with regard to financial aid. During the summer sessions, all Graduate Assistants must register for and complete at least one graduate course (3 or 4 credits) during one of the summer sessions. The assistantship position will provide for tuition waivers for those students in accelerated graduate programs that require additional credits during the academic year and summer terms. A student who withdraws from classes and no longer meets the academic load requirements will be dismissed from the assistantship.

Tuition Waiver

The tuition waiver applies to courses necessary for graduation. Therefore, in most cases, students may not hold graduate assistant positions for more than two years, defined for this purpose as four regular semesters and one summer session. The tuition waiver will cover up to nine credits per semester during the spring and fall terms. Students may use three credits of their nine credit tuition waiver awarded in the fall or spring semester to take one winter course. The Graduate Assistantship tuition waiver may cover up to 12 credits during the spring and fall term for those graduate students in accelerated programs. If a graduate student who has received a tuition waiver withdraws from classes or receives no credit for classes based on the grade earned in the class(es), the student will be responsible for the immediate and full re-payment of all tuition paid by Shippensburg University paid on behalf of the student. Any and all payments required under this section will be pro-rated to the extent possible. Under no circumstances will the Graduate School at Shippensburg award a tuition waiver for a class from which the student previously withdrew (received a W on their transcript) or received a failing grade of F on their transcript, or received a grade which fails to meet academic requirements and the student is repeating the course.

Reimbursement to Shippensburg For Tuition Waivers

Resignation

Compensation and tuition waiver policies for resignation are the same as those for a dismissal.

A graduate assistant may resign from an assistantship position during the course of a semester or a summer. Any hours worked prior to resignation must be recorded on the student payroll and paid to the student.

A student who resigns will have tuition waiver pro-rated based on the number of hours actually worked according to the following schedule.

Hours worked	Repayment of Tuition Waiver
80 - 89 % of contract	Repay Shippensburg 10 % of waiver
70 - 79 %	Repay Shippensburg 20 % of waiver
60 - 69 %	Repay Shippensburg 30 % of waiver
50 - 59 %	Repay Shippensburg 40 % of waiver
50 or less %	Repay Shippensburg 50 % of waiver

Students may not hold two Student Payroll Positions at one time.

Residence Directors

Residence Directors provide oversight of the residence halls or apartments for students living in campus housing. General responsibilities include supervising undergraduate staff members, responding to student needs and issues, serving as an emergency on-call person, working with camps and conferences, advising student groups, assisting in hall maintenance processes, implementing programs and services, and participating in the adjudication of conduct code violations. Residence Directors also perform a variety of tasks within the Office Housing and Residence Life.

Residence Directors must be enrolled in a graduate program during their period of employment. Previous experience working within a residence hall or some other related aspect of student personnel work is preferred. Strong interpersonal skills, plus an interest in and an understanding of working with undergraduate students are required.

The Residence Director position is a twelve-month appointment. In addition to a salary (contact the Office of Housing and Residence Life for specifics), Residence Directors receive a free apartment and meal plan. Additionally, Residence Directors receive a tuition waiver for six credits per semester and three credits per summer. In order to balance academic and professional success, Residence Directors are not authorized to exceed the aforementioned credit limits, thus limiting them to a maximum of 15 graduate credits per year.

Applications and additional information may be obtained by contacting the Office of Housing and Residence Life.

Loans

Federal Direct Student Loans are available to matriculated graduate students who are part-time taking at least 3 credits per semester. In order to qualify, a student must

complete the Free Application for Federal Student Aid (FAFSA) and a Federal Direct Loan application.

Graduate students are billed for tuition and fees at the time of registration. If the student has applied for a Federal Direct Stafford Loan to cover those charges, payment may be deferred until the loan funds arrive. The student should indicate on the tuition bill that a loan is pending and return it to the Student Accounts Office.

Students interested in additional financial aid information should visit the Financial Aid website (http://www.ship.edu/financial_aid/).

Satisfactory Academic Progress Policy (SAP)

In order to continue to receive federal financial aid, students must be making Satisfactory Academic Progress (SAP). SAP is defined as sufficiently moving toward successful completion of degree requirements. A student's SAP status will be reviewed 3 times a year - at the end of fall term, end of spring term, and after the final summer term. All students who were enrolled on or after the first day of the term will have their Satisfactory Academic Progress calculated at the end of the term.

Federal policies require that SAP be measured 3 ways:

1. Cumulative GPA
2. Percentage of Credits Earned (Pace)
3. Maximum Time Frame

Financial aid recipients must maintain SAP in all three areas whether or not aid was received in the past.

Graduate Students

1. **GPA Requirement:** Maintain a 3.0 cumulative GPA.
2. **PACE Requirement:** Complete 67% of credits attempted. (All attempted hours are counted, including transfer hours, classes from which a student withdrew after the drop/add period, and any failed classes. All credits are counted whether or not financial aid was received.)
3. **Maximum Time Frame Requirement:** Federal guidelines state a student can attempt no more than 150% of the number of credits needed to graduate. Students must complete their degree requirements within 150% of the published length of their academic program. For example, if your degree requires 30 graduate credits you may not attempt more than 45 credits (150% of 30) before exceeding the maximum time frame requirement. All attempted hours are counted, including transfer hours, classes from which a student withdrew after the drop/add period, and any failed classes. All credits are counted whether or not financial aid was received.

For complete information on Satisfactory Academic Progress, go to www.ship.edu/Financial_Aid/sap/.

Housing

Graduate student housing is offered in Mowrey Hall. This housing is designed for affordability, flexibility, and independence. Students are offered a work option to pay for the housing, can stay during breaks, and do not need to carry a meal plan as a kitchen is provided in the building.

Incoming graduate students confirm housing through the Admission confirmation process. Current graduate students confirm housing through the myShip portal.

Student Services

Director of the Graduate School

The Director of the Graduate School provides leadership in all areas of post-baccalaureate study at Shippensburg University, and their staff helps coordinate graduate assistantships and student payroll positions for graduate students. The Director can be reached at (717) 477-1148 or by email at gradschool@ship.edu.

Registrar's Office/Transcripts

Shippensburg University has retained National Student Clearinghouse (NSC) to accept transcript orders electronically. This option allows you to submit transcript requests 24 hours a day, 7 days a week.

NSC has been appointed as the designated agent for processing and sending official electronic transcripts on behalf of Shippensburg University. The PDF transcript that is produced using this service contains the identical information as the printed transcript and can be certified as unaltered by uploading the file to the company's website that is provided during the delivery process. NSC has been granted the authority to deliver all such electronic transcript requests on behalf of Shippensburg University and respond to any inquiries regarding the transactions.

Requests for electronic transcripts cost \$8 per individual transcript. Requests for paper transcripts cost \$10 per individual transcript. Paper transcripts will be mailed within three (3) business days. Additional fees will be incurred if same business day or international mailing is required. All fees are outlined at the NSC order site and will be summarized prior to your submission of your request.

Please click on the link below to enter your order.

- [Order Transcripts Online](#)

If you have placed an order you may check the status of your order by navigating to the NSC Track Your Order screen.

Questions regarding this process should be directed to the Registrar's Office, located in Old Main 110. To contact the office call (717) 477-1381.

Counseling Services

The University Counseling Center (UCC) offers free, confidential counseling and psychological services for a wide range of issues, from personal growth and development to mental health concerns. Services provided include individual, couples, and group counseling; crisis intervention; and psychiatric services for undergraduate and graduate students; as well as prevention and consultation services for the entire university community.

Students' more common concerns include the following: depression; anxiety; self-critical feelings; academic concerns including procrastination and time management; sleeping problems; uncertainty about future/life after college; finances; relationships with family, friends, roommates, or romantic partners; problems with body image, eating, or weight; sexual concerns; and alcohol/other drug abuse.

The UCC is accredited by the International Association of Counseling Services, Inc. UCC records are confidential, and do not become a part of students' academic records. Only with a client's written permission will information be released to anyone outside of the UCC, except as required by law. The UCC is located in the Wellness Center in Naugle Hall and is open Monday through Friday, 8:30 a.m. to 5:00 p.m. when classes are in session. Call (717) 477-1481 or visit www.ship.edu/counseling_center/ for more information.

Career Center

The Career Center, located in Ceddia Union Building (CUB 108), supports students and alumni in achieving their personal and professional goals through a range of services, including career counseling, mentoring, networking programs, internships, and experiential learning opportunities. The Center fosters career readiness by collaborating with employers, alumni, and local businesses, while also engaging with on-campus partners.

The Career Center offers valuable resources to help students explore career/ major options, refine job search skills, and prepare for internships and professional roles. Services include career coaching, resume and cover letter assistance, interview preparation, job search strategies, and access to part-time, full-time, and internship opportunities through the Handshake platform (ship.joinhandshake.com).

In addition, the Career Center hosts express hours, workshops, mock interviews, outreach programs for classes and student organizations, and one-on-one

appointments. Evening and virtual hours are also available to accommodate students' schedules. For more information, contact the Career Center at (717) 477-1484, email career@ship.edu, or visit us in person. Explore additional career, mentoring, internship, and networking resources on our website at Career.ship.edu.

Computing and Network Services

The university provides computing and network services for instruction, research, and administration. Students may access university e-mail, file space, and academic records. Visit our website at www.ship.edu/technology.

Computer Labs

The university maintains several general-purpose computer labs as well as dozens of departmental labs and computer classrooms. All campus labs include access to printing, the complete Microsoft Office suite, SPSS statistical software, and other standard course applications. Internet access for e-mail services, research, and accessing course management systems is available in each facility. The general purpose lab in MCT 054 is open twenty-four hours, seven days per week. Computer workstations and laptops are also available in Ezra Lehman Memorial Library. For a full listing of computer labs and available software, please visit www.ship.edu/microlabs.

Technology Help Desk

The university Technology Help Desk provides a single point of contact for students experiencing problems relating to personal computer systems, mobile devices, and/or network connectivity. Services provided to all students include assistance with wireless connectivity, e-mail/file access assistance, computer cleanup (virus, spyware and malware) and help with installation of university-supplied software. The Technology Help Desk is located in the Math & Computing Technologies Center (MCT 071) and can be reached at (717) 477-HELP (x4357) or helpdesk@ship.edu.

Library Services

The mission of the Ezra Lehman Memorial Library and the Grace B. Luhrs Library is to foster a community of academic success in an environment of personalized service, research mentorship and instruction, and connection to resources. In fulfilling this mission, the Library provides a variety of services, including the following:

- A wide range of print and electronic resources
- Desktop computers, laptops, printing, scanning, and faxing
- Individual and group study spaces, as well as private study rooms
- Individualized assistance in locating resources

- Document delivery of resources housed in the Lehman or Luhrs Libraries and acquired through interlibrary loan services
- Help in evaluating useful Internet resources
- Guidance in citing resources, avoiding plagiarism, and understanding copyright law and fair use guidelines
- Personalized research labs and research consultations for one-on-one research support and mentorship
- Basic support with computer literacy and software applications used at the university
- Technology support in presentation software including video, audio, and image editing
- Equipment check out for digital cameras, digital camcorders, LCD projectors, laptops, calculators, voice recorders, etc.

Visit the library online at library.ship.edu or Luhrs Library online at library.ship.edu/luhrs. For more information or assistance with an information need, call:

- Lehman Library Circulation Desk (717) 477-1465
- Lehman Library Research and Information Desk (717) 477-1474
- Luhrs Library (Juvenile Collection) (717) 477-1003

Instructional Design & Technology

Located in the library, Instructional Design & Technology supports face-to-face and online teaching. IDT develops student tutorials and learning materials for programs like D2L Brightspace LMS, Zoom, and Turnitin.

Learn more at Instructional Design & Technology. For more information or assistance call 717-477-1816.

Media Services & Broadcast Services

Media Services provides faculty, students and staff with an effective and efficient source of classroom media equipment, media software, media planning and procurement, distance learning, and video/web conferencing.

Services include:

- printing
- 3D printing
- projector & equipment lending
- video/audio production
- media conversion
- management of video conference rooms
- support of the Campus Media & Broadcasting studio, television studio production facilities.

Learn more at Media Services Shippensburg University - Media Services. For more information or assistance call:

- Media Services (717) 477-1646
- Broadcast Services (717) 477-1759

Learning Center

The Learning Center, located on the first floor of the Student Success Center in Mowrey Hall, is the university's primary site for academic support. The Learning Center provides Learning Specialist services that can help graduate students improve their academic performance, writing proficiency, and learning abilities. Graduate students can obtain more information about the Learning Center on the Learning Center's webpage: <https://www.ship.edu/learning/>.

Learning Specialists

Learning Specialists are professional staff members who assist students in developing academic skills to help students fulfill their academic goals and potential. Learning Specialists are available to the entire campus community and can:

- Provide strategies to help students improve their study methods
- Help to improve test taking skills, including managing test anxiety
- Assist students in managing their time and class assignments
- Serve as a mentor to students who require ongoing academic support
- Provide support for individuals with learning disabilities
- Conduct a study behavior assessment, which evaluates a student's strengths and challenges with regards to academics
- Guide students on academic probation

The Graduate Writing Center

The Shippensburg University Graduate Writing Center fosters graduate students' growth in their written communication abilities. Graduate consultants work alongside graduate writers to offer collaborative, conversational writing consultations and to promote graduate writers' scholarship in a low-stakes environment. Highly trained consultants guide sessions to fit writers' goals and may include brainstorming sessions, argument development, organization of ideas, revision of drafts, improvement of clarity, and citation and documentation of sources. Three appointment options provide scheduling flexibility for busy graduate students: in-person consultations, synchronous consultations via Zoom, and asynchronous sessions that provide written comments, a recorded video that explains feedback, and guidance for revision. Students will discover that working collaboratively with a graduate consultant can help them learn how to improve their writing and strengthen their written communication abilities. For more information, visit

our website https://www.ship.edu/ship_intranet/home/academic-support2/graduate_writing_center/

University Store

The University Store is located in the Ceddia Union Building.

The store provides textbooks, trade books, school supplies, gift items, imprinted clothing, greeting cards, and book-buy-back. For additional information and hours, call (717) 477-1600, or visit our website <http://ship.bkstr.com>.

Veterans Services

The Veterans Services provides support for students who are veterans or recipients of veteran's benefits. The office coordinates veterans benefits and supports students with academic and personal issues and works to engage military-affiliated learners within the broader campus community.

The Veterans Resource Center, located in the Ceddia Union Building (CUB 235), provides a space to gather, meet, study, and relax on-campus. The university also has an active chapter of Student Veterans of America (SVA), which provides a fellowship of like-minded individuals and creates a network of students and alumni for professional and leadership development. For more information, go to www.ship.edu/veterans/. To contact Veteran Services, email vetaffairs@ship.edu or call 717-477-1165.

Other Information

Fee Waiver for Senior Citizens

Tuition charges may be waived for senior citizens enrolled in any graduate program providing space is available within the desired courses. Applications for this waiver should be initiated through the Registrar's Office prior to registration for the courses to which it will apply. Application for and approval of the waiver must occur prior to registration for the courses to which it will apply. Requests for retroactive waivers will not be considered. All other fees described in this catalog are due and payable at time of registration.

A senior citizen is defined as a retired United States citizen residing in the Commonwealth of Pennsylvania who is sixty or more years of age. Documentation that the requesting student meets the above eligibility criteria will be required.

Pennsylvania Residency

Students applying for graduate study at Shippensburg University will be classified as resident or nonresident for fee purposes by the Office of Graduate Admissions. This classification is based on information furnished by the applicant and all other relevant

information. The Office of Graduate Admissions may require written documents, affidavits, verifications, or other evidence necessary to establish the domicile of a student.

Domicile is defined by the regulations of the State System of Higher Education as the place where one intends to reside either permanently or indefinitely and does, in fact, so reside. It is the student's responsibility to present clear and convincing evidence to establish residency for fee purposes.

Evidence

The following factors may be considered as evidence of domiciliary intention: lease or purchase of a permanent, independent residence within Pennsylvania; payment of appropriate state and local taxes; agreement for permanent, full-time employment within the state; registration of a motor vehicle in Pennsylvania; registration to vote in Pennsylvania; possession of a valid Pennsylvania driver's license; and a sworn statement declaring your intention to make Pennsylvania your residence either permanently or for an indefinite period of time.

Each case is decided on the basis of all the facts submitted, with qualitative rather than quantitative emphasis. No given number of factors is required for domicile, since the determination in each case is one of the subjective intention of the student to reside permanently or indefinitely in Pennsylvania.

Change of Domicile

If you change your domicile from Pennsylvania to another state, you must promptly notify the Registrar's Office. You may also be reclassified as a nonresident if the university believes you are no longer a Pennsylvania domiciliary.

Determination of Domicile

Continuous residence in Pennsylvania for a period of twelve months prior to registration creates a presumption of domicile. You are presumed not to be a domiciliary if you have resided for a shorter period, but you may rebut this presumption by clear and convincing evidence.

Students who are not United States citizens, and have nonimmigrant visas or lack a visa, are presumed not to be domiciled in Pennsylvania, but they may rebut this presumption by clear and convincing evidence.

A minor is presumed to have the domicile of his or her parents or guardian. The age of majority for establishing a domicile for tuition purposes is 22. However, a minor may prove financial emancipation and thereby prove Pennsylvania domicile through clear and convincing evidence.

Military

A U.S. government employee or a member of the armed forces who was domiciled in Pennsylvania immediately preceding entry into government service and who has continuously maintained Pennsylvania as his or her declared legal residence, shall be presumed to have a Pennsylvania domicile. Nonresidents stationed in Pennsylvania for military service shall be deemed Pennsylvania domiciliaries.

Shippensburg University's Veterans Benefits Office certifies enrollment for graduate students who are eligible for veterans' education benefits. Veterans, reservists, spouses, and children of deceased or disabled veterans should contact the Veterans Benefits Office before enrollment. Veteran dependents and reservists must submit the following:

1. Certificate of Eligibility
2. Application for Veterans Enrollment Certification Form

The minimum full-time requirement for a graduate student is six credits. In addition to regular sources of financial aid, veterans and dependents of veterans may be eligible for VA education benefits. Benefit programs may be reviewed at www.gibill.va.gov.

Out-of-state students may qualify for in-state tuition rates if they meet the criteria defined in the Choice Act of 2014. If you have questions about your eligibility, contact the Veterans Benefits Office at 717-477-1710.

Procedures for Reclassification

Domicile requests for students who have earned credits at Shippensburg University should be submitted to the Vice President of Student Affairs Office. Documentation must be submitted a minimum of two weeks prior to the deadline of tuition and fee payment to be considered for the upcoming semester. Domicile requests for new incoming and transfer students should be submitted to the Office of Admissions for review.

If your petition is denied, you may appeal this decision to the Office of the Chancellor of the State System of Higher Education. This written appeal must reach the Office of the Chancellor within thirty days of the date the university's decision was mailed.

University Curricula

Graduate curricula of the university lead to the master's/doctoral degree or to post-master's certification.

Graduate Degrees

Shippensburg University provides graduate curricula leading to these degrees:

Master of Arts (M.A.)

Master of Business Administration (M.B.A.)

Master of Education (M.Ed)

Master of Public Administration (M.P.A.)

Master of Science (M.S.)

Master of Social Work (M.S.W.)

Doctor of Education (Ed.D.)

These degree programs are offered by the College of Arts and Sciences, the John L. Grove College of Business, and the College of Education and Human Services. The M.S.W. and Doctor of Education in Educational Leadership are offered jointly with Millersville University.

Shippensburg University

College of Arts and Sciences

Sabita Manian, Ph.D., *Dean, College of Arts and Sciences* (717) 477-1151

Biology Department

Faculty

- Sherri E. Bergsten, Ph.D., *Chair* (717) 477-1401
- Marcie L. Baer-Lehman, Ph.D.
- Emily Besecker,
- Pablo Delis, Ph.D.
- Todd M. Hurd, Ph.D.
- Emily B. Kramer, Ph.D.
- Theo S. Light, Ph.D.
- Alison Luce-Fedrow, Ph.D.
- Heather F. Sahli, Ph.D.
- Richard L. Stewart, Ph.D.
- Nathan E. Thomas, Ph.D.

Biology, M.S.

Program Description

The Master of Science in Biology prepares students to become top-notch professionals through diverse coursework, small class sizes, and many opportunities for field classes and collaborative research.

The 31-credit MS program is very flexible, with evening and online courses available. Coursework places an emphasis on ecology and environmental biology, with expanding opportunities for study in other subdisciplines. Master of Biology students will learn to

think deeply and critically about the natural world, analyze scientific literature, and to design and carry out biological and ecological research. This degree is perfect for those seeking careers in new fields, advancing their current professions, or preparing to continue their education.

Students interested in becoming science teachers certified by the Pennsylvania Department of Education (PDE) certification while earning their MS can do so through the *46-credit **Education** concentration*. *Applicants for the concentration must demonstrate that they have been hired by a public school district in Pennsylvania by the end of their first year of study through the emergency certification process and maintain their position in a district through their required student teaching.*

Admissions Requirements

To be eligible to pursue a Master of Science degree in biology, you must have a baccalaureate degree from an accredited college or university with an undergraduate GPA of a 2.75 or higher, 33 credits in undergraduate biology or related courses, and two physical science classes with at least one being a lab class in chemistry. All are welcome to apply even if the GPA or course thresholds are not met.

Additional application requirements include:

- Personal statement - approximately 500 words describing your long-term goals regarding this field, and how those goals will be influenced by this degree.
- Official transcripts for all institutions you attended. Official transcripts can be sent to graduateadmissions@ship.edu and must come from your previous institutions. The admissions office will not accept transcripts from applicants.

The academic department reserves the right to hold any applications for review if further information is necessary to render a decision after initial review.

Degree Requirements (31 crs.)

Core Requirements (4 crs.)

- BIOL 515 - Scientific Communication in Biology Credits: 1
- BIOL 593 - Biometry Credits: 3

Elective Courses (21 - 24 crs.)

At least 21 of these 31 credits must be earned in biology courses (including courses offered by the Marine Science Consortium at Wallops Island). The remaining 6 credits may be selected, with advisement, from courses such as chemistry, physics, mathematics, computer science, or geography/earth science. Candidates simultaneously working towards secondary certification may count EDFN 440 - Teaching of Science in Secondary Schools.

- BIOL 514 - Aquatic Entomology Credits: 3
- BIOL 520 - Plant Ecology Credits: 3
- BIOL 522 - Community Ecology Credits: 3
- BIOL 524 - Evolutionary Development Credits: 3
- BIOL 526 - Medical Microbiology Credits: 3
- BIOL 541 - Ecosystems Credits: 3
- BIOL 545 - Wildlife Diseases Credits: 3
- BIOL 547 - Wetland Ecology Credits: 3
- BIOL 555 - Comparative Environmental Physiology Credits: 3
- BIOL 559 - Evolutionary Ecology Credits: 3
- BIOL 577 - Ecomorphology Credits: 3
- BIOL 592 - Selected Topics in Biology Credits: 3
- BIOL 594 - Selected Topics in Biology Credits: 1-3
- BIOL 595 - Selected Topics in Biology Credits: 3
- BIOL 596 - Selected Topics in Biology Credits: 3
- BIOL 598 - Selected Topics in Biology Credits: 3
- BIOL 599 - Independent Study Credits: 3
- BIOL 610 - Internship II Credits: 3

Capstone (3 - 6 crs.)

Non-Thesis Option - Either 3 credits Internship or Research:

This should normally be undertaken during the second year of enrollment for full-time students, or after at least 18 credits have been accumulated in the program. If opting for internship, students are strongly encouraged to complete this during the summer. A maximum of 6 total credits of internship, research, or a combination of internship and research may be counted toward the degree.

- BIOL 605 - Graduate Research I Credits: 1-3
- BIOL 606 - Graduate Research II Credits: 1-3
- BIOL 609 - Internship Credits: 3

Thesis Option - 6 credits in Thesis I and II:

Students may count up to 3 credits in graduate research or internship for elective credits.

- BIOL 612 - Thesis I Credits: 3
- BIOL 613 - Thesis II Credits: 3

Biology, Education Concentration, M.S.

Program Description

The Master of Science in Biology prepares students to become top-notch professionals through diverse coursework, small class sizes, and many opportunities for field classes and collaborative research.

The 31-credit MS program is very flexible, with evening and online courses available. Coursework places an emphasis on ecology and environmental biology, with expanding opportunities for study in other subdisciplines. Master of Biology students will learn to think deeply and critically about the natural world, analyze scientific literature, and to design and carry out biological and ecological research. This degree is perfect for those seeking careers in new fields, advancing their current professions, or preparing to continue their education.

Students interested in becoming science teachers certified by the Pennsylvania Department of Education (PDE) certification while earning their MS can do so through the *46-credit **Education** concentration*. *Applicants for the concentration must demonstrate that they have been hired by a public school district in Pennsylvania by the end of their first year of study through the emergency certification process and maintain their position in a district through their required student teaching.*

Admissions Requirements

To be eligible to pursue a Master of Science degree in biology, you must have a baccalaureate degree from an accredited college or university with an undergraduate GPA of a 2.75 or higher, 33 credits in undergraduate biology or related courses, and two physical science classes with at least one being a lab class in chemistry. All are welcome to apply even if the GPA or course thresholds are not met.

Additional application requirements include:

- Personal statement - approximately 500 words describing your long-term goals regarding this field, and how those goals will be influenced by this degree.
- Official transcripts for all institutions you attended. Official transcripts can be sent to graduateadmissions@ship.edu and must come from your previous institutions. The admissions office will not accept transcripts from applicants.

The academic department reserves the right to hold any applications for review if further information is necessary to render a decision after initial review.

Degree Requirements (46 crs.)

Biology Courses (19 crs.)

- BIOL 515 - Scientific Communication in Biology Credits: 1
- BIOL 593 - Biometry Credits: 3
- 5 500-level BIOL courses

Teaching Methods (6 crs.)

Select two of the following:

- TEED 501 - Responsive Teaching and Learning Credits: 3

- TEED 502 - Strategies for Critical Thinking and Problem-Solving Credits: 3
- TEED 505 - Instructional Technology in Today's Educational Environments Credits: 3
- TEED 594 - Selected Topics in Teacher Education Credits: 1-3
- READ 520 - Literacy and the Secondary Student Credits: 3
- READ 528 - Foundations of Literacy Development Credits: 3
- READ 529 - Reading and Reasoning Beyond the Primary Grades Credits: 3
- READ 537 - Brain Based Strategies for Literacy Learners Experiencing Difficulties Credits: 3

Special Education (9 crs.)

- SPEE 526 - Topics in Spec Ed for School Counselors and other School Professionals: Working w/ Stud with Except Credits: 3
- SPEE 535 - Special Education Processes in a Standards Aligned System Credits: 3
- SPEE 583 - Assessing Children with Exceptionalities for Curricular Decision-Making Credits: 3

English Language Learner (3 crs.)

Select one of the following:

- ESL 500 - Foundations of English Language Learner Credits: 3
- ESL 520 - Literacy and Linguistically Diverse Cultures and Communities Credits: 3

Student Teaching (9 crs.)

- EDFN 595 - Student Teaching and Professional Practicum Credits: 6-15

Communication, Journalism & Media Department

Faculty

- Carrie A. Sipes, Ph.D., *Chair* (717) 477-1521
- Dhiman Chattopadhyay, Ph.D.
- Michael Drager, Ph.D.
- Kyle Heim, Ph.D.
- James Lohrey, MA
- Stephanie Witmer, MFA

Strategic Communication, M.S.

Program Description

The Master of Science in Strategic Communication empowers graduates to be innovative leaders and strategic problem-solvers through an applied, communication-centric, solution-oriented perspective. The 100% online program is curated to our digital and diverse world as we challenge students to find answers to practical communication problems. You can complete this accelerated program in as few as 12 months.

This 30-credit program helps you gain the knowledge and skills needed to become a successful strategic communicator in a digitally diverse world. Students develop expertise in leadership, digital strategy, public relations management, organizational communication, and audience engagement in a dynamic media environment.

Students will provide public relations counsel to a business or non-profit organization using original research, strategic planning and content creation. The program is designed for students looking to advance or transition their careers, strengthen their communication expertise, prepare for roles in public relations, communications, public affairs, human resources, non-profit, and media, or seek further studies in communication.

Admissions Requirements

To be eligible to pursue a Master of Science in Strategic Communication, you must have a baccalaureate degree from an accredited college or university with an undergraduate GPA of a 2.75 or higher. All are welcome to apply even if the GPA threshold is not met.

Additional application requirements include:

- Personal statement - approximately 500 words describing your long-term goals regarding this field, and how those goals will be influenced by this degree
- Official transcripts for all institutions you attended. Official transcripts can be sent to graduateadmissions@ship.edu and must come from your previous institutions.

The admissions office will not accept transcripts from applicants.

The academic department reserves the right to hold any applications for review if further information is necessary to render a decision after initial review.

Degree Requirements (30 crs.)

Core Requirements (27 crs.)

- COMM 505 - Foundations of Strategic Communication Credits: 3
- COMM 520 - Strategic Communication Research Credits: 3
- COMM 523 - Professional Writing & Editing Credits: 3
- COMM 525 - Social Media Analytics & Strategy Credits: 3
- COMM 527 - Multimedia Storytelling Credits: 3
- COMM 529 - Crisis Communication Credits: 3
- COMM 530 - Social Media Law & Ethics Credits: 3
- COMM 548 - Global Strategic Communication Credits: 3

- COMM 565 - Strategic Media Management Credits: 3

Additional course/skill development opportunities:

- COMM 594 - Selected Topics Communication/Journalism Credits: 1-3 *
- COMM 599 - Independent Study in Communication/Journalism Credits: 3 *
- COMM 609 - Internship I Credits: 3 **
- COMM 610 - Internship II Credits: 3 **

*Independent study or 500-level selected topics course can be taken with department approval and alignment with suggested content areas in the PRSA CEPR Guidelines.

**An internship may be substituted for COMM 523 Professional Writing & Editing, COMM 525 Social Media Analytics & Strategy, or COMM 527 Multimedia Storytelling with department approval.

Capstone (3 crs.)

- COMM 603 - Professional Project Credits: 3

Internships

COMM 609 Internship I and COMM 610 Internship II may be taken by qualified students. Each internship requires a minimum of 120 hours of work performing strategic communication tasks and related responsibilities. The main objective of the internship is to provide the student with direct experience in public relations/strategic communication, or other approved related profession.

Professional Organizations

A variety of professional organizations supplement instruction. There are active chapter of the Public Relations Student Society of America (PRSSA). The department and many of its faculty belong to the Association for Education in Journalism and Mass Communications (AEJMC), the Broadcast Education Association (BEA), the Public Relations Society of America (PRSA), the Society of Professional Journalists (SPJ), the Pennsylvania Association of Broadcasters, and Pennsylvania Journalism Educators.

Computer Science and Engineering Department

Faculty

- C. Dudley Girard, Ph.D., *Chair* (717) 477-1178
- Alice J. Armstrong Ph.D.
- Jeonghwa Lee, Ph.D.

Computer Science, M.S.

This program is being restructured and is not currently accepting new students.

Computer science is a fast-moving field that continues to attract professionals who want expertise in computer. This program accommodates students from other fields that have computer science minds and programming skills. The Master of Science in Computer Science degree program is designed to accommodate students who want to have professional skills in general computer science areas, including high performance computing, computer security, data mining, and software engineering. Students with a bachelor's degree or at least a minor in computer science will find a traditional M.S. in Computer Science. Students who wish to transition from math, science, or engineering into computer science may be fully enrolled in the program after taking recommended courses based on their background.

Admission Requirements

Full-time graduate students will take three graduate courses per semester and graduate in a year and half. Students are admitted in any semester. Shippensburg University undergraduates may obtain an advanced degree through a 4+1 B.S./M.S. option. For 4+1 students, the two 500-level courses taken in their senior year will count as electives in their B.S. program and cannot be substituted for any course in their concentration and these courses cannot replace core courses in the B.S.

Graduation Requirements (30 crs.)

Core Requirements (18 crs.)

- CMSC 501 - Algorithm Design and Analysis Credits: 3
- CMSC 504 - Computer Programming for Information Systems Credits: 4
- CMSC 520 - Computer Architecture Credits: 3
- CMSC 521 - Operating Systems Credits: 3
- CMSC 523 - High Performance Computing Credits: 3
- CMSC 571 - Data Mining Credits: 3

Electives (12 crs.)

Students choose 4 courses from the following electives.

- CMSC 502 - Automata Theory Credits: 3
- CMSC 503 - Computer Science and Engineering Fundamentals Credits: 4
- CMSC 534 - Computer Security Credits: 3
- CMSC 561 - Agile Development Techniques I Credits: 3
- CMSC 570 - Database Management Systems Credits: 3
- CMSC 591 - Computer Science Internship I Credits: 3

- CMSC 592 - Advanced Topics in Computer Science Credits: 3
- CMSC 599 - Independent Study Credits: 3

Geography/Earth Science Department

Faculty

- Tim Hawkins, Ph.D., *Chair* (717) 477-1685
- Michael Applegarth, Ph.D.
- Sean Cornell, Ph.D.
- Alison Feeney, Ph.D.
- Thomas Feeney, Ph.D., Graduate Coordinator (717) 477-1297
- Russell Hedberg, Ph.D.
- Claire Jantz, Ph.D.
- Paul Marr, Ph.D.
- George Pomeroy, Ph.D.
- Joseph Zume, Ph.D.

Geoenvironmental Science & Sustainability, M.S.

This program is being restructured and is not currently accepting new students.

Admission

An applicant must meet the minimum standards of the Graduate School at Shippensburg and must have an undergraduate minimum of:

1. 12 hours in geography or 12 hours in the earth sciences or a combined total of 18 hours in the two fields; or,
2. 15 hours in the social sciences including 6 hours of geography and 15 hours in the natural sciences including 6 hours in the earth sciences.

Admission may be granted by the departmental graduate faculty committee for a student lacking the required level of entrance credits, in which case the department will require the student to take additional courses to make up the deficiencies. Applicants who do not have an overall quality point average of 2.75 or greater will be required to take the Graduate Record Exam (GRE) prior to admission. Each student will plan a program on an individual basis with the graduate faculty ensuring a balanced natural/social science background.

Mission

The Geography-Earth Science Department at Shippensburg University is committed to student learning and personal development through innovative teaching, high quality field application, and use of geotechnology in all aspects of departmental programs. These commitments will deepen student appreciation of geography-earth science,

encourage lifelong learning, and prepare graduates to be successful in their future endeavors. The geoenvironmental studies graduate program is designed to be flexible in order to meet the varied needs of a wide range of students. The specific mission of the graduate program can be summarized as follows:

- Develop mastery of theoretical knowledge and provide experience with practical applications from a wide range of environmental and geotechnical disciplines.
- Provide further training and experience to increase competitiveness in the environmental, sustainability, and geotechnical job markets.
- Provide continuing education to fulfill professional development requirements.
- Provide a solid foundation for continued graduate education.

Core Areas

The department has several core areas of teaching and research. While one goal of the program is to provide broad training in environmental and sustainability science, students will align with one or more faculty who will advise the student in course selection and research. As such, students must make contact with faculty members to determine where a student's specific interests lie. Below is a list of core areas:

- Geo-Environmental Science
- Social, Economic, and Environmental Sustainability
- Land Use/Human Geography
- Geo-Techniques
- Geology

Deficiencies and Prerequisites

If an incoming student has little or no experience with geography or environmental science, s/he may be required to take undergraduate courses (not for graduate credit) to overcome these deficiencies. The department chair, graduate coordinator, and curriculum committee will establish a list of deficiencies (if any) for all students before they begin the program. Courses from other higher education institutions or appropriate professional experience may fulfill deficiencies.

Facilities

The department has two twenty-computer student labs that are equipped with the latest versions of GIS, image processing, and data analysis software as well as color and black and white laser printers. In addition, there is a small research computer lab that is equipped with specialized software along with a 42-inch plotter for poster printing. Attached to the computer labs is a communal graduate assistant office that also contains computers. Graduate students also have access to the student lounge located between the GIS labs.

The department maintains a soil and water quality lab and owns extensive field equipment that can be used for classroom applications and student research. This equipment includes but is not limited to: digital surveying equipment, hand held and logging hydrologic and meteorological equipment, geophysical instruments, soils and geologic tools, air quality monitoring equipment, maps, and GPS units. The software associated with much of this equipment is available in the student or research computer labs. There is dedicated lab space for processing any samples that are collected for classroom or research field projects. Arrangements also exist for more sophisticated off-site sample processing. The university is also part of the Marine Science Consortium at Wallops Island. Students may take advantage of this facility during their graduate program for classroom, research, and internship opportunities.

Degree Requirements (30 crs.)

Students must take a minimum of 18 credits at the 500-level, and may take a maximum of 12 credits of Cross-Level Listed courses toward the master of science degree. To be awarded a Master of Science in Geoenvironmental Science and Sustainability degree, you must complete a minimum of 30 hours of graduate work distributed as follows:

Required Courses (3 crs.)

- GEOG 503 - Fundamentals of Geoenvironmental Research Credits: 3

Geotechniques (3 crs.)

- GEOG 517 - Applied Geographic Information Systems Credits: 3
- GEOG 526 - Image Processing Credits: 3
- GEOG 530 - Mapping Sciences Credits: 3
- GEOG 540 - Field Techniques Credits: 3
- GEOG 541 - Quantitative Methods Credits: 3
- GEOG 568 - GIS3: Advanced Geographic Information Systems Credits: 3

Electives (18 crs.)

- ESSC 504 - Applied Weather and Climate Credits: 3
- ESSC 505 - Groundwater and Hydrogeology Credits: 3
- ESSC 510 - Sedimentary Geology and Paleoenvironments Credits: 3
- ESSC 513 - Mineral and Rock Resources Credits: 3
- ESSC 542 - Environmental Geology Credits: 3
- ESSC 551 - Coastal Environmental Oceanography Credits: 3
- GEOG 503 - Fundamentals of Geoenvironmental Research Credits: 3
- GEOG 505 - Medical Geography Credits: 3
- GEOG 506 - Sustainable Food Systems from the Soil Up Credits: 3
- GEOG 515 - Geography of Africa Credits: 3

- GEOG 517 - Applied Geographic Information Systems Credits: 3
- GEOG 522 - Geoenvironmental Hydrology Credits: 3
- GEOG 525 - Economic Geography Credits: 3
- GEOG 526 - Image Processing Credits: 3
- GEOG 527 - Sustainability Credits: 3
- GEOG 530 - Mapping Sciences Credits: 3
- GEOG 532 - Disease and the Environment Credits: 3
- GEOG 533 - Science of Land Use Change Credits: 3
- GEOG 535 - Karst Hydrology and Geomorphology Credits: 3
- GEOG 538 - GIS2: Intermediate Geographic Information Systems Credits: 3
- GEOG 540 - Field Techniques Credits: 3
- GEOG 541 - Quantitative Methods Credits: 3
- GEOG 542 - Land-Use Regulations Credits: 3
- GEOG 543 - Environmental Land Use Planning Credits: 3
- GEOG 546 - Geoenvironmental Research I Credits: 3
- GEOG 550 - Geog-Geol Field Std Credits: 1-3
- GEOG 553 - Cartography Credits: 3
- GEOG 563 - Applied Geophysical Imaging Credits: 3
- GEOG 568 - GIS3: Advanced Geographic Information Systems Credits: 3
- GEOG 592 - Selected Topics in Geography Credits: 3
- GEOG 594 - Selected Topics in Geography Credits: 1-3
- GEOG 593 - Selected Topics in Geography Credits: 3
- GEOG 599 - Independent Study Credits: 3

Natural/Social Science Electives:

Up to 6 credits may be taken from outside Geography-Earth Science by advisement.

Experiential Requirements (6 crs.)

Thesis I & II

- GEOG 612 - Thesis I Credits: 3
- GEOG 613 - Thesis II Credits: 3

Research & Internship

- GEOG 546 - Geoenvironmental Research I Credits: 3
- GEOG 609 - Internship I Credits: 3

History/Philosophy Department

Faculty

- David F. Godshalk, Ph.D., *Chair* (717) 477-1732
- John D. Bloom, Ph.D.
- Steven Burg, Ph.D.
- Allen Dieterich-Ward, Ph.D.
- James Edwards, Ph.D.
- Kim Klein, Ph.D.
- Chandrika Paul, Ph.D.
- Gretchen Pierce, Ph.D.
- Christine Senecal, Ph.D.
- Mark E. Spicka, Ph.D.
- Allan A. Tulchin, Ph.D.
- Brian Ulrich, Ph.D.
- David Weaver, Ph. D.

Applied History, M.A.

Program Description

The Master of Arts in Applied History trains students as museum professionals, cultural resource managers, and community researchers. The program provides limitless hands-on learning opportunities at on-campus historical sites and with community partners, so that our graduates can use their skills and knowledge to make a meaningful impact on the world.

Students can complete this 30-credit degree in approximately one-and-a-half years of full-time study (part-time enrollment also welcome). The program prepares both educators and those pursuing public history through professional training in historical research, writing and practice. Students may also pursue real-world experiences through fieldwork, community-based projects, and professional internships. Graduates have applied their expertise to careers in education, government, and at reputable museums and historical sites.

Shippensburg University and PennWest University-Clarion have a **degree collaboration** for a Master of Arts in Applied History and a Master of Science in Library and Information Science (MSLS) that can be completed in two years of full-time dual enrollment. The MSLS program is offered entirely online. Eighteen credits of coursework will double count towards the two degrees, reducing the overall credit requirement from sixty-six to forty-eight credits. Applicants must be accepted to both the MA in Applied History and MS in Library Science programs.

Admission Requirements

To be eligible to pursue a Master of Arts in Applied History, you must have a baccalaureate degree from an accredited college or university with an undergraduate GPA of a 2.75 or higher. All are welcome to apply even if the GPA threshold is not met.

Additional application requirements include:

- Personal statement - Approximately 500-words explaining your interest in history, potential as a graduate student, and reasons for pursuing graduate studies at Shippensburg University
- Official transcripts for all institutions you attended. Official transcripts can be sent to graduateadmissions@ship.edu and must come from your previous institutions. The admissions office will not accept transcripts from applicants.
- Students interested in pursuing the MA/MS collaborative degree must apply separately to PennWest-Clarion's Library Science program.

The academic department reserves the right to hold any applications for review if further information is necessary to render a decision after initial review.

Degree Requirements (30 crs.)

Core Requirements (6 crs.)

- HIST 501 - Introduction to Applied History Credits: 3
- HIST 600 - Historical Research Methods Credits: 3

Museum Studies Requirements (6 crs.)

- HIST 541 - Museum Education Credits: 3
- HIST 542 - Textile History & Museum Methods Credits: 3

Community History and Preservation Requirements (6 crs.)

- HIST 539 - Historic Preservation Practice & Advocacy Credits: 3
- HIST 601 - Community History Research and Practice Credits: 3

Electives (6 crs.)

Any History course not used to satisfy other requirements or, with permission of their graduate advisor, students may substitute up to two graduate courses (6 crs.) from other Shippensburg University departments that help students to fulfill their personal interests and professional objectives.

Required Capstone (6 crs.)

Internship Option:

- HIST 609 - Internship I Credits: 3
- HIST 610 - Internship II Credits: 3

OR

Thesis Option:

- HIST 612 - Thesis I Credits: 3

- HIST 613 - Thesis II Credits: 3

Applied History, M.A./Library Science, M.S. Collaborative Degree Program

In order to provide intensive preparation for careers at archives, libraries, and historical organizations, Shippensburg University and PennWest University-Clarion participate in a collaborative degree program in which students earn a Master of Arts in Applied History degree (in person) and a Master of Science in Library and Information Science degree (online). This innovative partnership reduces the overall requirements from sixty-six (66) to forty-eight (48) credits and allows full-time students to complete both degrees in approximately two years. Students are permitted to pursue the degrees simultaneously while in residence at Shippensburg and attending PennWest online or they may complete the degrees sequentially. You must apply and be accepted to each program to pursue the collaborative degree option.

Political and Social Inquiry Department

Faculty

- Alison D. Dagnes, Ph.D., Chair
- Lonce Bailey, Ph.D.
- C. Nielsen Brasher, Ph.D.
- Allison Carey, Ph.D.
- Lawrence Eppard, Ph.D.
- Michael Greenberg, Ph.D.
- Chad Kimmel, Ph.D.
- Steven B. Lichtman, Ph.D., J.D.
- Michael C. Moltz, Ph.D.
- David Monaghan, Ph.D.
- Mark D. Sachleben, Ph.D.
- Matthew R. Shupp, Ed.D
- Ying Yang, Ph.D.

Public Administration, M.P.A.

Program Description

The Master of Public Administration (MPA) program prepares students for careers in public service with local, state, and federal government agencies and nonprofit organizations. Through this program, students develop the knowledge and skills needed to become a service-oriented public official. A large alumni network in nearby Harrisburg and Washington, DC, provides invaluable career connections.

The MPA courses focus on general public management theory, techniques, and skills, while emphasizing a practical approach to public administration. Students may also take

advantage of experiential learning opportunities through internships, field research, and elective courses. The MPA program is a 36-credit program, which may be complete during eight-week sessions within an academic semester and five-week sessions during the summer and winter. Students can earn their MPA at their own pace within one to two years. Students who have full-time managerial employment in a relevant profession may apply for an internship waiver worth six credits when applying.

Admissions Requirements

To be eligible to pursue a Master Public Administration, you must have a baccalaureate degree from an accredited college or university with an undergraduate GPA of a 2.75 or higher. All are welcome to apply even if the GPA threshold is not met.

Additional application requirements include:

- Resume
- Employer Verification Letter (only for eligible Commonwealth of Pennsylvania employees seeking Professional Experiences Credit)
- Official transcripts for all institutions you attended. Official transcripts can be sent to graduateadmissions@ship.edu and must come from your previous institutions.

The admissions office will not accept transcripts from applicants.

The academic department reserves the right to hold any applications for review if further information is necessary to render a decision after initial review.

Master of Public Administration and Master of Social Work Dual Degree Agreement

Students wishing to pursue this option must follow the Dual Graduate Degrees policy.

The MPA program will count the following MSW courses:

- SOWK 615 - Advanced Social Welfare Policy for POLI 603 - Public Policy Analysis and Program Evaluation
- SOWK 625 - Advanced Research Methods for POLI 601 - Research Methods
- SOWK 630 - Advanced Field Practicum I /SOWK 631 - Advanced Field Practicum II for POLI elective

Degree Requirements (30-36 crs.)

Required Core Courses (15 crs.)

- POLI 501 - Organizational Theory and Behavior Credits: 3
- POLI 502 - Human Resources Management Credits: 3
- POLI 503 - Public Budgeting and Financial Management Credits: 3
- POLI 601 - Research Methods Credits: 3
- POLI 603 - Public Policy Analysis and Program Evaluation Credits: 3

Electives (12 crs.)

- POLI 504 - Ethics for Public Service Managers Credits: 3
- POLI 511 - State Government Credits: 3
- POLI 512 - Intergovernmental Relations Credits: 3
- POLI 522 - Advocacy in Public Administration Credits: 3
- POLI 523 - Communication for the Public Manager Credits: 3
- POLI 524 - Interdisciplinary Perspectives on Government Credits: 3
- POLI 561 - Administrative Law Credits: 3
- POLI 591 - Selected Topics in Political Science Credits: 3
- POLI 623 - Field Research I Credits: 3
- POLI 624 - Field Research II Credits: 3

Experiential Requirements (0-6 crs.)

The department may waive the internship requirement for students who are employed in the field of Public Administration or a closely related discipline, provided that their employment satisfies the departmental requirements.

- POLI 611 - Internship I Credits: 3
- POLI 612 - Internship II Credits: 3

Capstone (3 crs.)

- POLI 605 - Capstone Seminar: Applied Public Management Credits: 3

Organizational Development and Leadership, Business Concentration, M.S.

Program Requirements

The Organizational Development and Leadership (ODL) program uses a unique interdisciplinary approach to prepare students for leadership positions in various career fields. Our approach provides a broad understanding of leadership strategies and the operational characteristics and concerns of organizations; while also providing the opportunity to select a concentration area for one's career goals.

This 30-credit, 100% online program has three key components: core coursework in Organizational Theory, Leadership Theory, Research, and Diversity Equity and Inclusion; an interdisciplinary **Business, Higher Education & Student Affairs, Management Information Systems, or Individualized Leadership Skills** concentration; and an internship and capstone experience. Three credits of ODL coursework may also be earned by assessment of specific learning outcomes via Professional Experiences Credits.

Admissions Requirements

To be eligible to pursue a Master of Science in Organizational Development and Leadership, you must have a baccalaureate degree from an accredited college or university with an undergraduate GPA of a 2.75 or higher. All are welcome to apply even if the GPA threshold is not met.

- Additional application requirements include:
- Personal statement - approximately 500 words explaining your long-term goals and how those goals will be influenced by this degree
- Resume
- Official transcripts for all institutions you attended. Official transcripts can be sent to graduateadmissions@ship.edu and must come from your previous institutions. The admissions office will not accept transcripts from applicants.

The academic department reserves the right to hold any applications for review if further information is necessary to render a decision after initial review.

Degree Requirements (30 crs.)

Core Courses (12 crs.)

- SOCI 550 - Leadership Theory and Practice Credits: 3
- SOCI 565 - Leading DEI Organizations Credits: 3
- POLI 501 - Organizational Theory and Behavior Credits: 3
- POLI 601 - Research Methods Credits: 3 or
- COMM 520 - Strategic Communication Research Credits: 3 or
- COUN 600 - Research and Statistics Credits: 3

Capstone (6 crs.)

Completing a degree in ODL requires completion of a 6 credit capstone experience, including SOCI 609 - Sociology Graduate Internship and SOCI 570 - Applied Organizational and Leadership Analysis.

Students who are not employed or are employed in a position that is not full-time must complete an internship at an organization other than their current place of work and other than at Shippensburg University.

Students who are current full-time employees who do not have a position of leadership or who have not been in their current full-time leadership position for at least one year must complete an internship but may do so at their workplace if they prefer to do so. They will be required to identify leadership and special project opportunities that expand their skill set and experience.

Students who are current full-time employees in positions of leadership, who have been in a leadership position at their current workplace for at least one year, have several choices with regard to the internship. They may:

- complete an internship at their worksite or another site, OR
- request to have the internship requirement waived and substitute it with another elective course. This option requires a resume, job description, and a letter from one's supervisor documenting your FT employment status for one year or more and that your position constitutes a position of leadership as defined below. The ODL program director will make this determination on a case-by-case basis, OR
- fulfill the internship requirement through Professional Experiences Credit by documenting one's leadership, project management, and organizational decision-making. See the guidelines for this process at:

<https://www.ship.edu/admissions/graduate/successcenter/forms/>

For the purposes of this policy, a "position of leadership" is one with supervisory authority and with significant input into organization policy, direction, and decision-making.

All students must complete SOCI 570 - Applied Organizational and Leadership Analysis.

- SOCI 570 - Applied Organizational and Leadership Analysis Credits: 3
- SOCI 609 - Sociology Graduate Internship Credits: 3
- (Internship within concentration area)

Concentration Requirements (12 crs.)

At least 6 credits will be BUSN courses

- BUSN 511 - Essentials of Business Operations and Analysis Credits: 4
- BUSN 519 - Essentials of Information Systems Credits: 2
- BUSN 520 - Essentials of Economics for Business Administration Credits: 2
- BUSN 521 - Essentials of Accounting Credits: 2
- BUSN 530 - Essentials of Finance Credits: 2
- BUSN 534 - Essentials of Marketing Credits: 2
- COMM 505 - Foundations of Strategic Communication Credits: 3
- COMM 525 - Social Media Analytics & Strategy Credits: 3
- COMM 529 - Crisis Communication Credits: 3
- POLI 502 - Human Resources Management Credits: 3
- SOCI 575 - Community Development Credits: 3

Note:

*Concentration is designed for students without a business or business-related undergraduate degree

Organizational Development and Leadership, Higher Education & Student Affairs Concentration, M.S.

Program Description

The Organizational Development and Leadership (ODL) program uses a unique interdisciplinary approach to prepare students for leadership positions in various career fields. Our approach provides a broad understanding of leadership strategies and the operational characteristics and concerns of organizations; while also providing the opportunity to select a concentration area for one's career goals.

This 30-credit, 100% online program has three key components: core coursework in Organizational Theory, Leadership Theory, Research, and Diversity Equity and Inclusion; an interdisciplinary **Business, Higher Education & Student Affairs, Management Information Systems, or Individualized Leadership Skills** concentration; and an internship and capstone experience. Three credits of ODL coursework may also be earned by assessment of specific learning outcomes via Professional Experiences Credits.

Admissions Requirements

To be eligible to pursue a Master of Science in Organizational Development and Leadership, you must have a baccalaureate degree from an accredited college or university with an undergraduate GPA of a 2.75 or higher. All are welcome to apply even if the GPA threshold is not met.

- Additional application requirements include:
- Personal statement - approximately 500 words explaining your long-term goals and how those goals will be influenced by this degree
- Resume
- Official transcripts for all institutions you attended. Official transcripts can be sent to graduateadmissions@ship.edu and must come from your previous institutions. The admissions office will not accept transcripts from applicants.

The academic department reserves the right to hold any applications for review if further information is necessary to render a decision after initial review.

Degree Requirements (30 crs.)

Core Courses (12 crs.)

- SOCI 550 - Leadership Theory and Practice Credits: 3
- SOCI 565 - Leading DEI Organizations Credits: 3
- POLI 501 - Organizational Theory and Behavior Credits: 3
- POLI 601 - Research Methods Credits: 3 or

- COMM 520 - Strategic Communication Research Credits: 3 or
- COUN 600 - Research and Statistics Credits: 3

Capstone (6 crs.)

Completing a degree in ODL requires completion of a 6 credit capstone experience, including SOCI 609 - Sociology Graduate Internship and SOCI 570 - Applied Organizational and Leadership Analysis.

Students who are not employed or are employed in a position that is not full-time must complete an internship at an organization other than their current place of work and other than at Shippensburg University.

Students who are current full-time employees who do not have a position of leadership or who have not been in their current full-time leadership position for at least one year must complete an internship but may do so at their workplace if they prefer to do so. They will be required to identify leadership and special project opportunities that expand their skill set and experience.

Students who are current full-time employees in positions of leadership, who have been in a leadership position at their current workplace for at least one year, have several choices with regard to the internship. They may:

- complete an internship at their worksite or another site, OR
- request to have the internship requirement waived and substitute it with another elective course. This option requires a resume, job description, and a letter from one's supervisor documenting your FT employment status for one year or more and that your position constitutes a position of leadership as defined below. The ODL program director will make this determination on a case-by-case basis, OR
- fulfill the internship requirement through Professional Experiences Credit by documenting one's leadership, project management, and organizational decision-making. See the guidelines for this process at:

<https://www.ship.edu/admissions/graduate/successcenter/forms/>

For the purposes of this policy, a "position of leadership" is one with supervisory authority and with significant input into organization policy, direction, and decision-making.

All students must complete SOCI 570 - Applied Organizational and Leadership Analysis.

- SOCI 570 - Applied Organizational and Leadership Analysis Credits: 3
- SOCI 609 - Sociology Graduate Internship Credits: 3
- (Internship within concentration area)

Concentration Requirements (12 crs.)

- COUN 521 - Emotionally Intelligent Leadership Credits: 3

- COUN 562 - Student Affairs Law & Policy in Higher Education Credits: 3
- COUN 565 - The College Student and the College Environment Credits: 3
- COUN 587 - Assessment Strategies & Program Evaluation in Student Affairs Credits: 3
- SOCI 525 - Student Success and Student Life Credits: 3
- SOCI 530 - The American Higher Education System in Comparative Perspective Credits: 3
- SOCI 594 - Selected Topics in Sociology Credits: 3

Organizational Development and Leadership, Individualized Leadership Skills Concentration, M.S.

Program Description

The Organizational Development and Leadership (ODL) program uses a unique interdisciplinary approach to prepare students for leadership positions in various career fields. Our approach provides a broad understanding of leadership strategies and the operational characteristics and concerns of organizations; while also providing the opportunity to select a concentration area for one's career goals.

This 30-credit, 100% online program has three key components: core coursework in Organizational Theory, Leadership Theory, Research, and Diversity Equity and Inclusion; an interdisciplinary **Business, Higher Education & Student Affairs, Management Information Systems**, or **Individualized Leadership Skills** concentration; and an internship and capstone experience. Three credits of ODL coursework may also be earned by assessment of specific learning outcomes via Professional Experiences Credits.

Admissions Requirements

To be eligible to pursue a Master of Science in Organizational Development and Leadership, you must have a baccalaureate degree from an accredited college or university with an undergraduate GPA of a 2.75 or higher. All are welcome to apply even if the GPA threshold is not met.

- Additional application requirements include:
- Personal statement - approximately 500 words explaining your long-term goals and how those goals will be influenced by this degree
- Resume
- Official transcripts for all institutions you attended. Official transcripts can be sent to graduateadmissions@ship.edu and must come from your previous institutions.

The admissions office will not accept transcripts from applicants.

The academic department reserves the right to hold any applications for review if further information is necessary to render a decision after initial review.

Degree Requirements (30 crs.)

Core Courses (12 crs.)

- SOCI 550 - Leadership Theory and Practice Credits: 3
- SOCI 565 - Leading DEI Organizations Credits: 3
- POLI 501 - Organizational Theory and Behavior Credits: 3
- POLI 601 - Research Methods Credits: 3 or
- COMM 520 - Strategic Communication Research Credits: 3 or
- COUN 600 - Research and Statistics Credits: 3

Capstone (6 crs.)

Completing a degree in ODL requires completion of a 6 credit capstone experience, including SOCI 609 - Sociology Graduate Internship and SOCI 570 - Applied Organizational and Leadership Analysis.

Students who are not employed or are employed in a position that is not full-time must complete an internship at an organization other than their current place of work and other than at Shippensburg University.

Students who are current full-time employees who do not have a position of leadership or who have not been in their current full-time leadership position for at least one year must complete an internship but may do so at their workplace if they prefer to do so. They will be required to identify leadership and special project opportunities that expand their skill set and experience.

Students who are current full-time employees in positions of leadership, who have been in a leadership position at their current workplace for at least one year, have several choices with regard to the internship. They may:

- complete an internship at their worksite or another site, OR
- request to have the internship requirement waived and substitute it with another elective course. This option requires a resume, job description, and a letter from one's supervisor documenting your FT employment status for one year or more and that your position constitutes a position of leadership as defined below. The ODL program director will make this determination on a case-by-case basis, OR
- fulfill the internship requirement through Professional Experiences Credit by documenting one's leadership, project management, and organizational decision-making. See the guidelines for this process at:

<https://www.ship.edu/admissions/graduate/successcenter/forms/>

For the purposes of this policy, a "position of leadership" is one with supervisory authority and with significant input into organization policy, direction, and decision-making.

All students must complete SOCI 570 - Applied Organizational and Leadership Analysis.

- SOCI 570 - Applied Organizational and Leadership Analysis Credits: 3
- SOCI 609 - Sociology Graduate Internship Credits: 3
- (Internship within concentration area)

Concentration Requirements (12 crs.)

- BUSN 511 - Essentials of Business Operations and Analysis Credits: 4
- BUSN 519 - Essentials of Information Systems Credits: 2
- BUSN 520 - Essentials of Economics for Business Administration Credits: 2
- BUSN 521 - Essentials of Accounting Credits: 2
- BUSN 530 - Essentials of Finance Credits: 2
- BUSN 534 - Essentials of Marketing Credits: 2
- COUN 521 - Emotionally Intelligent Leadership Credits: 3
- COUN 562 - Student Affairs Law & Policy in Higher Education Credits: 3
- COUN 565 - The College Student and the College Environment Credits: 3
- COUN 587 - Assessment Strategies & Program Evaluation in Student Affairs Credits: 3
- COMM 505 - Foundations of Strategic Communication Credits: 3
- COMM 520 - Strategic Communication Research Credits: 3
- COMM 525 - Social Media Analytics & Strategy Credits: 3
- COMM 527 - Multimedia Storytelling Credits: 3
- COMM 529 - Crisis Communication Credits: 3
- COMM 548 - Global Strategic Communication Credits: 3
- COMM 594 - Selected Topics Communication/Journalism Credits: 1-3
- INFS 515 - Information Systems Project Management Credits: 3
- MBA 542 - Data Management for Business Credits: 3
- MBA 544 - Artificial Intelligence Management for Business Credits: 3
- POLI 502 - Human Resources Management Credits: 3
- POLI 503 - Public Budgeting and Financial Management Credits: 3
- POLI 504 - Ethics for Public Service Managers Credits: 3
- POLI 511 - State Government Credits: 3
- POLI 512 - Intergovernmental Relations Credits: 3
- POLI 522 - Advocacy in Public Administration Credits: 3
- POLI 523 - Communication for the Public Manager Credits: 3
- POLI 531 - Nonprofit Management and Leadership Credits: 3
- POLI 591 - Selected Topics in Political Science Credits: 3
- POLI 592 - Selected Topics in Political Science Credits: 3
- POLI 603 - Public Policy Analysis and Program Evaluation Credits: 3
- PSYC 516 - Motivation Credits: 3
- PSYC 517 - Applied Psychology of Women and Gender Credits: 3
- PSYC 531 - Applied Cognitive Psychology Credits: 3
- PSYC 533 - Applied Social Psychology Credits: 3
- PSYC 539 - Community Psychology Credits: 3
- PSYC 590 - Introduction to Group Dynamics Credits: 3

- SOCI 522 - Culture and Organizations Credits: 3
- SOCI 525 - Student Success and Student Life Credits: 3
- SOCI 530 - The American Higher Education System in Comparative Perspective Credits: 3
- SOCI 540 - Global Leadership II Credits: 3
- SOCI 560 - Leadership, Change, and Innovation Credits: 3
- SOCI 575 - Community Development Credits: 3
- SOCI 594 - Selected Topics in Sociology Credits: 3

Organizational Development and Leadership, Management Information Systems, M.S.

Program Description

The Organizational Development and Leadership (ODL) program uses a unique interdisciplinary approach to prepare students for leadership positions in various career fields. Our approach provides a broad understanding of leadership strategies and the operational characteristics and concerns of organizations; while also providing the opportunity to select a concentration area for one's career goals.

This 30-credit, 100% online program has three key components: core coursework in Organizational Theory, Leadership Theory, Research, and Diversity Equity and Inclusion; an interdisciplinary **Business, Higher Education & Student Affairs, Management Information Systems, or Individualized Leadership Skills** concentration; and an internship and capstone experience. Three credits of ODL coursework may also be earned by assessment of specific learning outcomes via Professional Experiences Credits.

Admissions Requirements

To be eligible to pursue a Master of Science in Organizational Development and Leadership, you must have a baccalaureate degree from an accredited college or university with an undergraduate GPA of a 2.75 or higher. All are welcome to apply even if the GPA threshold is not met.

- Additional application requirements include:
- Personal statement - approximately 500 words explaining your long-term goals and how those goals will be influenced by this degree
- Resume
- Official transcripts for all institutions you attended. Official transcripts can be sent to graduateadmissions@ship.edu and must come from your previous institutions.

The admissions office will not accept transcripts from applicants.

The academic department reserves the right to hold any applications for review if further information is necessary to render a decision after initial review.

Degree Requirements (30 crs.)

Core Courses (12 crs.)

- SOCI 550 - Leadership Theory and Practice Credits: 3
- SOCI 565 - Leading DEI Organizations Credits: 3
- POLI 501 - Organizational Theory and Behavior Credits: 3

- POLI 601 - Research Methods Credits: 3 or
- COMM 520 - Strategic Communication Research Credits: 3 or
- COUN 600 - Research and Statistics Credits: 3

Capstone (6 crs.)

Completing a degree in ODL requires completion of a 6 credit capstone experience, including SOCI 609 - Sociology Graduate Internship and SOCI 570 - Applied Organizational and Leadership Analysis.

Students who are not employed or are employed in a position that is not full-time must complete an internship at an organization other than their current place of work and other than at Shippensburg University.

Students who are current full-time employees who do not have a position of leadership or who have not been in their current full-time leadership position for at least one year must complete an internship but may do so at their workplace if they prefer to do so. They will be required to identify leadership and special project opportunities that expand their skill set and experience.

Students who are current full-time employees in positions of leadership, who have been in a leadership position at their current workplace for at least one year, have several choices with regard to the internship. They may:

- complete an internship at their worksite or another site, OR
- request to have the internship requirement waived and substitute it with another elective course. This option requires a resume, job description, and a letter from one's supervisor documenting your FT employment status for one year or more and that your position constitutes a position of leadership as defined below. The ODL program director will make this determination on a case-by-case basis, OR
- fulfill the internship requirement through Professional Experiences Credit by documenting one's leadership, project management, and organizational decision-making. See the guidelines for this process at:

<https://www.ship.edu/admissions/graduate/successcenter/forms/>

For the purposes of this policy, a "position of leadership" is one with supervisory authority and with significant input into organization policy, direction, and decision-making.

All students must complete SOCI 570 - Applied Organizational and Leadership Analysis.

- SOCI 570 - Applied Organizational and Leadership Analysis Credits: 3
- SOCI 609 - Sociology Graduate Internship Credits: 3
- (Internship within concentration area)

Concentration Requirements (12 crs.)

- INFS 515 - Information Systems Project Management Credits: 3
- MBA 542 - Data Management for Business Credits: 3
- MBA 544 - Artificial Intelligence Management for Business Credits: 3
- MBA 547 - Management Information Systems and Applications Credits: 3

Leadership Certificate

This 9 credit interdisciplinary certificate program is ideally suited to adult workers and recent graduates seeking a short-term program focused on building leadership skills in today's diverse workforce. It can also serve as a pathway into Shippensburg University's master's program in Organizational Development and Leadership (ODL). The certificate pairs two core classes from ODL with one 3 credit elective from the ODL Individualized Concentration, which offers a broad array of courses such as business, higher education, communication and policy.

Certificate Requirements (9 crs.)

Core Requirements (6 crs.)

- SOCI 550 - Leadership Theory and Practice Credits: 3
- SOCI 565 - Leading DEI Organizations Credits: 3

Elective Requirements (3 crs.)

A 3 credit elective from the Organizational Development and Leadership, Individualized Leadership Skills Concentration, M.S. .

Public Management Certificate

The Graduate Certificate in Public Management is designed for both those interested in pursuing careers in public service and current professionals in the field. The program consists of three courses in human resources, budgeting, and policy analysis for a total of 9 graduate credits.

Certificate Requirements (9 crs.)

- POLI 502 - Human Resources Management Credits: 3

- POLI 503 - Public Budgeting and Financial Management Credits: 3
- POLI 603 - Public Policy Analysis and Program Evaluation Credits: 3

Psychology Department

Faculty

- Suzanne M. Morin, Ph.D., *Chair* (477-1657)
- Corrine Bertram, Ph.D.
- Jamonn Campbell, Ph.D.
- Mengzhu Fu, Ph.D.
- James D. Griffith, Ph.D.
- Thomas Hatvany, Ph.D.
- Katerine Muksuris, Ph.D.
- Amber Norwood, Ph.D.
- Kathryn Potoczak, Ph.D., BCBA-D
- Toru Sato, Ph.D.
- Ashley Seibert, Ph.D.
- Kim Weikel, Ph.D.

Applied Psychology, M.S.

Program Description

The Master of Science in Applied Psychology (MS) emphasizes the application of psychological principles and methodologies to real world problems, helping students achieve career advancement, train for new career paths, or prepare for doctoral study.

The 30-credit master's degree in applied psychology is 100% online and delivered in an accelerated format, meaning students can finish in one year of full-time study or two years of part-time study. The program's flexible nature and part-time accessibility make it ideal for candidates who already have busy schedules. The curriculum combines a sequence of required courses in research methodology, psychology courses with an applied emphasis across a variety of content areas, electives, and a capstone course. Graduates go on to pursue careers in business, government, health and human services, and education.

Admissions Requirements

To be eligible to pursue a Master of Science degree in applied psychology, you must have a baccalaureate degree from an accredited college or university with an undergraduate GPA of a 2.75 or higher, one introduction to psychology undergraduate course, and at least one statistics course. All are welcome to apply even if the GPA threshold is not met.

Additional application requirements include:

- Personal statement - 300 words or less indicating your reasons for pursuing this program, your professional goals, and how this degree will help fulfill those goals
- Official transcripts for all institutions you attended. Official transcripts can be sent to graduateadmissions@ship.edu and must come from your previous institutions.

The admissions office will not accept transcripts from applicants.

The academic department reserves the right to hold any applications for review if further information is necessary to render a decision after initial review.

Degree Requirements (30 crs.)

A total of 30 semester hour credits of graduate work is required for the master of science degree. Please note: 400-level courses MAY NOT be taken for graduate credit within this program.

I. Required (9 crs.)

- PSYC 500 - Advanced Research Design and Statistics I Credits: 3
- PSYC 502 - Program Evaluation Credits: 3
- PSYC 503 - Survey Research Credits: 3

Note: PSYC 500 must be taken from Shippensburg University's Department of Psychology.

II. Core Courses (12 crs.)

(Choose one from each of the following four areas)

Learning and Motivation

- PSYC 516 - Motivation Credits: 3
- PSYC 518 - Introduction to Behavior Analysis Credits: 3

Developmental and Social

- PSYC 517 - Applied Psychology of Women and Gender Credits: 3
- PSYC 533 - Applied Social Psychology Credits: 3
- PSYC 545 - Applied Child & Adolescent Development Credits: 3
- PSYC 590 - Introduction to Group Dynamics Credits: 3

Community and Psychopathology

- PSYC 530 - Applied Child and Adolescent Psychopathology Credits: 3
- PSYC 539 - Community Psychology Credits: 3
- PSYC 547 - Forensic Psychology Credits: 3

Cognitive

- PSYC 515 - Applied Memory Credits: 3
- PSYC 531 - Applied Cognitive Psychology Credits: 3

III. Electives (6 crs.)

Elective courses or additional cluster courses.

- PSYC 543 - Behavioral Treatment & Systems Support Credits: 3
- PSYC 595 - Selected Topics in Psychology Credits: 3
- PSYC 596 - Selected Topics in Psychology Credits: 3
- PSYC 597 - Independent Study in Psychology Credits: 3
- PSYC 598 - Independent Study Credits: 3

Capstone (3 crs.)

- PSYC 600 - Capstone Credits: 3

Note: Visit our website at www.ship.edu/psychology/ for the most current program information.

Behavior Specialist Certificate

The Psychology graduate program also offers a Behavioral Specialist Certificate (BSC) which fulfills some of the requirements for a Behavioral Specialist License (BSL) in Pennsylvania. The BSC can be taken as part of the MAP degree requirements (with no additional courses necessary; can still complete the MAP in 30 credits) or as a post-graduate certificate for those that already have a graduate degree.

In summary, the requirements for a BSL in Pennsylvania are:

- A Master's (or higher) degree or a Post Master's Certificate in certain specified fields
- 90 hours of evidence-based coursework in eight specified content areas
- 1,000 hours of in-person clinical experience
- 1-year of experience involving Functional Behavior Assessments

Certificate Requirements (9 crs.)

- PSYC 518 - Introduction to Behavior Analysis Credits: 3
- PSYC 539 - Community Psychology Credits: 3
- PSYC 543 - Behavioral Treatment & Systems Support Credits: 3

John L. Grove College of Business

John G. Kooti, Ph.D., *Dean, John L. Grove College of Business* (717) 477-1435
Adam Powell, Ph. D., *Acting Associate Dean, John L. Grove College of Business* (717) 477-1435
Mohammad Rahman, Ph.D., *MBA Director* (717) 477-1483

Joseph Beck, Ph.D., Management

Jerry Carbo, Ph.D., Management

Joseph Catanio, Ph.D., Management Information System

Sunhee Choi, Ph.D., Marketing

Michael Coolsen, Ph.D., Marketing

Viet Dao, Ph.D., Management Information Systems

David Hwang, Ph.D., Supply Chain Management

Ian Langella, Ph.D., Supply Chain Management

Yucong Liu, Ph.D, Management Information Systems

Robert Neidigh, Ph.D., Supply Chain Management

Dung Pham, Ph.D., Finance

Robert Setaputra, Ph.D., Supply Chain Management

Robert Stephens, Ph.D., Management

Brian Wentz, Ph.D., Management Information Systems

Business Administration, M.B.A.

Program Description

The John L. Grove College of Business is internationally accredited by the most prestigious business-accrediting agency, AACSB International - The Association to Advance Collegiate Schools of Business.

The Master of Business Administration (MBA) offers small class sizes and numerous opportunities for meaningful one-on-one interactions with faculty. Courses are taught by experienced professionals who combine strong theoretical foundations in business administration with practical, real-world expertise. Our faculty bring diverse professional backgrounds, including areas such as financial management, personal finance, portfolio analysis, marketing, information systems, and government finance.

The 30-credit MBA program provides a range of concentrations, including Accounting, Artificial Intelligence (AI) for Business, Finance, Management Information Systems, Marketing, and Supply Chain Management. 36-credit interdisciplinary concentrations in Business Analytics and Healthcare Management are also available, allowing students to tailor their education to their career goals.

To meet the needs of today's learners, the program is offered in multiple flexible formats, including asynchronous (fully online, self-paced), synchronous (live virtual sessions), and hybrid options that combine online and in-person learning. This flexibility enables working professionals and full-time students alike to successfully balance their academic, professional, and personal commitments while advancing their careers.

Admissions Requirements

Applicants must have a baccalaureate degree from a regionally accredited college or university.

In addition to an application and transcript(s), applicants must submit:

- Resume
- Personal statement: approximately 500-word statement of purpose for pursuing an MBA, your future goals, and why you chose Shippensburg University.

Master of Business Administration and Master of Science in Supply Chain Analytics Dual Degree Agreement

Students wishing to pursue this option must follow the Dual Graduate Degrees policy.

If proper electives are chosen in each program, four courses can be shared between the degrees, allowing the requirements for both degrees to be fulfilled with a total of 48 credits.

Business Administration (MBA) - Foundation Courses

Foundation Courses (may be waived based on completed undergraduate coursework). Note: All foundation courses are offered only in a 100% online format.

- BUSN 519 - Essentials of Information Systems Credits: 2
- BUSN 520 - Essentials of Economics for Business Administration Credits: 2
- BUSN 511 - Essentials of Business Operations and Analysis Credits: 4
- BUSN 521 - Essentials of Accounting Credits: 2
- BUSN 530 - Essentials of Finance Credits: 2
- BUSN 531 - Essentials of Organizational Behavior Credits: 2
- BUSN 534 - Essentials of Marketing Credits: 2

Degree Requirements (30 crs.)

Core Courses (21 crs.)

Students must complete any seven of the following eight courses.

- MBA 502 - Managerial Accounting Credits: 3
- MBA 529 - Corporate Financial Management Credits: 3
- MBA 548 - IT Management and Innovation Credits: 3
- MBA 554 - International Business Credits: 3
- MBA 556 - Organizational Leadership Credits: 3
- MBA 565 - Contemporary Decision Making Credits: 3
- MBA 570 - Marketing Management Credits: 3
- MBA 577 - Supply Chain Management Credits: 3

Capstone Course (3 crs.)

- MBA 593 - Strategic Management Credits: 3
Note: Students must complete at least four core courses before taking Strategic Management. It is highly recommended that students complete both MBA 502 and MBA 529 before taking MBA 593.

Elective Courses (6 crs.)

Students must complete any **two elective courses (6 crs.)** to graduate with the general MBA.

- MBA 506 - Data Mining for Predictive Analytics I Credits: 3
- MBA 507 - Data Mining for Predictive Analytics II Credits: 3
- MBA 511 - Marketing Analytics Credits: 3
- MBA 532 - Marketing Research Credits: 3
- MBA 533 - Business Operations and Logistics Planning Credits: 3
- MBA 534 - Buyer Behavior Credits: 3
- MBA 547 - Management Information Systems and Applications Credits: 3
- MBA 549 - AI Applied Analytics Credits: 3
- MBA 550 - European Business Environment Credits: 3
- MBA 552 - Entrepreneurship Credits: 3
- MBA 557 - Negotiation Credits: 3
- MBA 558 - Ethics and Sustainability Credits: 3
- MBA 559 - The Practical, Legal, Ethical and Strategic Implications of Employment and Labor Regulation Credits: 3
- MBA 571 - International Marketing Management Credits: 3
- MBA 575 - Global Supply Chain Management Credits: 3
- MBA 581 - Health Care Financial Management Credits: 3
- MBA 582 - Health Information Technology Credits: 3

- MBA 583 - Health Care Law Credits: 3
- MBA 584 - Health Care Strategic Management Credits: 3
- MBA 590 - Selected Topics in Master Business Administration Credits: 1-3
- MBA 591 - Selected Topics in Master Business Administration Credits: 3
- MBA 594 - Selected Topics in Master Business Administration Credits: 3
- MBA 595 - Selected Topics in Master Business Administration Credits: 3
- MBA 596 - Business Practicum Credits: 3
- MBA 597 - Selected Topics in Master Business Administration Credits: 3
- MBA 599 - Independent Study in Master Business Administration Credits: 3
- FINA 512 - Investment Analysis Credits: 3
- FINA 520 - Financial Risk Management Credits: 3
- FINA 525 - Multinational Business Finance Credits: 3
- FINA 533 - Applied Financial Analysis Credits: 3
- INFS 515 - Information Systems Project Management Credits: 3
- MBA 542 - Data Management for Business Credits: 3
- MBA 544 - Artificial Intelligence Management for Business Credits: 3
- SCMG 510 - Logistics and Transportation Management Credits: 3
- SCMG 515 - Procurement Management Credits: 3
- SCMG 555 - Supply Chain Quality Management Credits: 3
- SCMG 570 - Supply Chain Management Theory and Practice Credits: 3
- SCMG 590 - Warehousing and Distribution Management Credits: 3

Note: Other Electives from Arts and Science and Education (pending approval of MBA Director)

Business Administration, Accounting, M.B.A.

Program Description

The John L. Grove College of Business is internationally accredited by the most prestigious business-accrediting agency, AACSB International - The Association to Advance Collegiate Schools of Business.

The Master of Business Administration (MBA) offers small class sizes and numerous opportunities for meaningful one-on-one interactions with faculty. Courses are taught by experienced professionals who combine strong theoretical foundations in business administration with practical, real-world expertise. Our faculty bring diverse professional backgrounds, including areas such as financial management, supply chain management, artificial intelligence, portfolio analysis, digital marketing analytics, information systems, and business analytics.

The 30-credit MBA program provides a range of concentrations, including Accounting, Artificial Intelligence (AI) for Business, Finance, Management Information Systems, Marketing, and Supply Chain Management. 36-credit interdisciplinary concentrations in Business Analytics and Healthcare Management are also available, allowing students to tailor their education to their career goals.

To meet the needs of today's learners, the program is offered in multiple flexible formats, including asynchronous (fully online, self-paced), synchronous (live virtual sessions), and hybrid options that combine online and in-person learning. This flexibility enables working professionals and full-time students alike to successfully balance their academic, professional, and personal commitments while advancing their careers.

Admissions Requirements

Applicants must have a baccalaureate degree from a regionally/nationally accredited college or university.

In addition to an application and transcript(s), applicants must submit:

- Resume
- Personal statement: approximately 500-word statement of purpose for pursuing an MBA, your future goals, and why you chose Shippensburg University.

Business Administration (MBA) - Foundation Courses

Foundation Courses (may be waived based on completed undergraduate coursework). Note: All foundation courses are offered only in a 100% online format.

- BUSN 519 - Essentials of Information Systems Credits: 2
- BUSN 520 - Essentials of Economics for Business Administration Credits: 2
- BUSN 511 - Essentials of Business Operations and Analysis Credits: 4
- BUSN 521 - Essentials of Accounting Credits: 2
- BUSN 530 - Essentials of Finance Credits: 2
- BUSN 531 - Essentials of Organizational Behavior Credits: 2
- BUSN 534 - Essentials of Marketing Credits: 2

Degree Requirements (30 crs.)

Core Courses (18 crs.)

- MBA 529 - Corporate Financial Management Credits: 3
- MBA 548 - IT Management and Innovation Credits: 3
- MBA 556 - Organizational Leadership Credits: 3
- MBA 565 - Contemporary Decision Making Credits: 3
- MBA 570 - Marketing Management Credits: 3
- MBA 577 - Supply Chain Management Credits: 3

Concentration Requirements (9 crs.)

- MBA 502 - Managerial Accounting Credits: 3

- ACCT 511 - Financial Accounting Topics Credits: 3
- ACCT 512 - Controllership Credits: 3

Capstone Course (3 crs.)

Students must complete at least four core courses before taking Strategic Management. It is highly recommended that students complete both MBA 502 and MBA 529 before taking MBA 593.

- MBA 593 - Strategic Management Credits: 3

Business Administration, Artificial Intelligence (AI) for Business Concentration, M.B.A.

Program Description

The John L. Grove College of Business is internationally accredited by the most prestigious business-accrediting agency, AACSB International - The Association to Advance Collegiate Schools of Business.

The Master of Business Administration (MBA) offers small class sizes and numerous opportunities for meaningful one-on-one interactions with faculty. Courses are taught by experienced professionals who combine strong theoretical foundations in business administration with practical, real-world expertise. Our faculty bring diverse professional backgrounds, including areas such as financial management, personal finance, portfolio analysis, marketing, information systems, and government finance.

The 30-credit MBA program provides a range of concentrations, including Accounting, Artificial Intelligence (AI) for Business, Finance, Management Information Systems, Marketing, and Supply Chain Management. 36-credit interdisciplinary concentrations in Business Analytics and Healthcare Management are also available, allowing students to tailor their education to their career goals.

To meet the needs of today's learners, the program is offered in multiple flexible formats, including asynchronous (fully online, self-paced), synchronous (live virtual sessions), and hybrid options that combine online and in-person learning. This flexibility enables working professionals and full-time students alike to successfully balance their academic, professional, and personal commitments while advancing their careers.

Admissions Requirements

Applicants must have a baccalaureate degree from a regionally accredited college or university.

In addition to an application and transcript(s), applicants must submit:

- Resume

- Personal statement: approximately 500-word statement of purpose for pursuing an MBA, your future goals, and why you chose Shippensburg University.

Business Administration (MBA) - Foundation Courses

Foundation Courses (may be waived based on completed undergraduate coursework). Note: All foundation courses are offered only in a 100% online format.

- BUSN 519 - Essentials of Information Systems Credits: 2
- BUSN 520 - Essentials of Economics for Business Administration Credits: 2
- BUSN 511 - Essentials of Business Operations and Analysis Credits: 4
- BUSN 521 - Essentials of Accounting Credits: 2
- BUSN 530 - Essentials of Finance Credits: 2
- BUSN 531 - Essentials of Organizational Behavior Credits: 2
- BUSN 534 - Essentials of Marketing Credits: 2

Degree Requirements (30 crs.)

Core Requirements (18 crs.)

Students must complete any six of the following eight courses.

- MBA 502 - Managerial Accounting Credits: 3
- MBA 529 - Corporate Financial Management Credits: 3
- MBA 548 - IT Management and Innovation Credits: 3
- MBA 554 - International Business Credits: 3
- MBA 556 - Organizational Leadership Credits: 3
- MBA 565 - Contemporary Decision Making Credits: 3
- MBA 570 - Marketing Management Credits: 3
- MBA 577 - Supply Chain Management Credits: 3

Concentration Requirements (9 crs.)

- MBA 544 - Artificial Intelligence Management for Business Credits: 3
- MBA 545 - AI Powered Project Management Credits: 3
- MBA 549 - AI Applied Analytics Credits: 3

Capstone (3 crs.)

Students must complete at least four core courses before taking Strategic Management. It is highly recommended that students complete both MBA 502 and MBA 529 before taking MBA 593.

- MBA 593 - Strategic Management Credits: 3

Business Administration, Business Analytics, M.B.A.

Program Description

The John L. Grove College of Business is internationally accredited by the most prestigious business-accrediting agency, AACSB International - The Association to Advance Collegiate Schools of Business.

The Master of Business Administration (MBA) offers small class sizes and numerous opportunities for meaningful one-on-one interactions with faculty. Courses are taught by experienced professionals who combine strong theoretical foundations in business administration with practical, real-world expertise. Our faculty bring diverse professional backgrounds, including areas such as financial management, personal finance, portfolio analysis, marketing, information systems, and government finance.

The 30-credit MBA program provides a range of concentrations, including Accounting, Artificial Intelligence (AI) for Business, Finance, Management Information Systems, Marketing, and Supply Chain Management. 36-credit interdisciplinary concentrations in Business Analytics and Healthcare Management are also available, allowing students to tailor their education to their career goals.

To meet the needs of today's learners, the program is offered in multiple flexible formats, including asynchronous (fully online, self-paced), synchronous (live virtual sessions), and hybrid options that combine online and in-person learning. This flexibility enables working professionals and full-time students alike to successfully balance their academic, professional, and personal commitments while advancing their careers.

Admissions Requirements

Applicants must have a baccalaureate degree from a regionally accredited college or university.

In addition to an application and transcript(s), applicants must submit:

- Resume
- Personal statement: approximately 500-word statement of purpose for pursuing an MBA, your future goals, and why you chose Shippensburg University.

Business Administration (MBA) - Foundation Courses

Foundation Courses (may be waived based on completed undergraduate coursework). Note: All foundation courses are offered only in a 100% online format.

- BUSN 519 - Essentials of Information Systems Credits: 2
- BUSN 520 - Essentials of Economics for Business Administration Credits: 2

- BUSN 511 - Essentials of Business Operations and Analysis Credits: 4
- BUSN 521 - Essentials of Accounting Credits: 2
- BUSN 530 - Essentials of Finance Credits: 2
- BUSN 531 - Essentials of Organizational Behavior Credits: 2
- BUSN 534 - Essentials of Marketing Credits: 2

Degree Requirements (36 crs.)

Core Requirements (21 crs.)

Students must complete any seven of the following eight courses.

- MBA 502 - Managerial Accounting Credits: 3
- MBA 529 - Corporate Financial Management Credits: 3
- MBA 548 - IT Management and Innovation Credits: 3
- MBA 554 - International Business Credits: 3
- MBA 556 - Organizational Leadership Credits: 3
- MBA 565 - Contemporary Decision Making Credits: 3
- MBA 570 - Marketing Management Credits: 3
- MBA 577 - Supply Chain Management Credits: 3

Concentration Requirements (12 crs.)

- MBA 506 - Data Mining for Predictive Analytics I Credits: 3
- MBA 507 - Data Mining for Predictive Analytics II Credits: 3
- MBA 511 - Marketing Analytics Credits: 3
- MBA 542 - Data Management for Business Credits: 3

Capstone Course (3 crs.)

- Note: Students must complete at least four core courses before taking Strategic Management. It is highly recommended that students complete both MBA 502 and MBA 529 before taking MBA 593.
- MBA 593 - Strategic Management Credits: 3

Business Administration, Finance Concentration, M.B.A.

Program Description

The John L. Grove College of Business is internationally accredited by the most prestigious business-accrediting agency, AACSB International - The Association to Advance Collegiate Schools of Business.

The Master of Business Administration (MBA) offers small class sizes and numerous opportunities for meaningful one-on-one interactions with faculty. Courses are taught by

experienced professionals who combine strong theoretical foundations in business administration with practical, real-world expertise. Our faculty bring diverse professional backgrounds, including areas such as financial management, personal finance, portfolio analysis, marketing, information systems, and government finance.

The 30-credit MBA program provides a range of concentrations, including Accounting, Artificial Intelligence (AI) for Business, Finance, Management Information Systems, Marketing, and Supply Chain Management. 36-credit interdisciplinary concentrations in Business Analytics and Healthcare Management are also available, allowing students to tailor their education to their career goals.

To meet the needs of today's learners, the program is offered in multiple flexible formats, including asynchronous (fully online, self-paced), synchronous (live virtual sessions), and hybrid options that combine online and in-person learning. This flexibility enables working professionals and full-time students alike to successfully balance their academic, professional, and personal commitments while advancing their careers.

Admissions Requirements

Applicants must have a baccalaureate degree from a regionally accredited college or university.

In addition to an application and transcript(s), applicants must submit:

- Resume
- Personal statement: approximately 500-word statement of purpose for pursuing an MBA, your future goals, and why you chose Shippensburg University.

Business Administration (MBA) - Foundation Courses

Foundation Courses (may be waived based on completed undergraduate coursework). Note: All foundation courses are offered only in a 100% online format.

- BUSN 519 - Essentials of Information Systems Credits: 2
- BUSN 520 - Essentials of Economics for Business Administration Credits: 2
- BUSN 511 - Essentials of Business Operations and Analysis Credits: 4
- BUSN 521 - Essentials of Accounting Credits: 2
- BUSN 530 - Essentials of Finance Credits: 2
- BUSN 531 - Essentials of Organizational Behavior Credits: 2
- BUSN 534 - Essentials of Marketing Credits: 2

Degree Requirements (30 crs.)

Core Courses (18 crs.)

Students must take six out of the seven core courses:

- MBA 502 - Managerial Accounting Credits: 3
- MBA 529 - Corporate Financial Management Credits: 3
- MBA 548 - IT Management and Innovation Credits: 3
- MBA 554 - International Business Credits: 3
- MBA 556 - Organizational Leadership Credits: 3
- MBA 570 - Marketing Management Credits: 3
- MBA 577 - Supply Chain Management Credits: 3

Concentration Requirements (9 crs.)

Students must complete three of the following courses:

Before taking any of the finance concentration courses, students must first complete the core courses MBA 529 Corporate Financial Management and MBA 502 Managerial Accounting. All Finance concentration courses are offered only in a 100 percent online format.

- FINA 512 - Investment Analysis Credits: 3
- FINA 520 - Financial Risk Management Credits: 3
- FINA 525 - Multinational Business Finance Credits: 3
- FINA 533 - Applied Financial Analysis Credits: 3

Capstone (3 crs.)

Students must complete at least four core courses before taking Strategic Management. It is highly recommended that students complete both MBA 502 and MBA 529 before taking MBA 593.

- MBA 593 - Strategic Management Credits: 3

Business Administration, Health Care Management Concentration, M.B.A.

Program Description

The John L. Grove College of Business is internationally accredited by the most prestigious business-accrediting agency, AACSB International - The Association to Advance Collegiate Schools of Business.

The Master of Business Administration (MBA) offers small class sizes and numerous opportunities for meaningful one-on-one interactions with faculty. Courses are taught by experienced professionals who combine strong theoretical foundations in business administration with practical, real-world expertise. Our faculty bring diverse professional backgrounds, including areas such as financial management, personal finance, portfolio analysis, marketing, information systems, and government finance.

The 30-credit MBA program provides a range of concentrations, including Accounting, Artificial Intelligence (AI) for Business, Finance, Management Information Systems, Marketing, and Supply Chain Management. 36-credit interdisciplinary concentrations in Business Analytics and Healthcare Management are also available, allowing students to tailor their education to their career goals.

To meet the needs of today's learners, the program is offered in multiple flexible formats, including asynchronous (fully online, self-paced), synchronous (live virtual sessions), and hybrid options that combine online and in-person learning. This flexibility enables working professionals and full-time students alike to successfully balance their academic, professional, and personal commitments while advancing their careers.

Admissions Requirements

Applicants must have a baccalaureate degree from a regionally accredited college or university.

In addition to an application and transcript(s), applicants must submit:

- Resume
- Personal statement: approximately 500-word statement of purpose for pursuing an MBA, your future goals, and why you chose Shippensburg University.

Business Administration (MBA) - Foundation Courses

Foundation Courses (may be waived based on completed undergraduate coursework). Note: All foundation courses are offered only in a 100% online format.

- BUSN 519 - Essentials of Information Systems Credits: 2
- BUSN 520 - Essentials of Economics for Business Administration Credits: 2
- BUSN 511 - Essentials of Business Operations and Analysis Credits: 4
- BUSN 521 - Essentials of Accounting Credits: 2
- BUSN 530 - Essentials of Finance Credits: 2
- BUSN 531 - Essentials of Organizational Behavior Credits: 2
- BUSN 534 - Essentials of Marketing Credits: 2

Degree Requirements (36 crs.)

Core Requirements (21 crs.)

Students must complete any seven of the following eight courses.

- MBA 502 - Managerial Accounting Credits: 3
- MBA 529 - Corporate Financial Management Credits: 3
- MBA 548 - IT Management and Innovation Credits: 3

- MBA 554 - International Business Credits: 3
- MBA 556 - Organizational Leadership Credits: 3
- MBA 565 - Contemporary Decision Making Credits: 3
- MBA 570 - Marketing Management Credits: 3
- MBA 577 - Supply Chain Management Credits: 3

Concentration Requirements

- MBA 581 - Health Care Financial Management Credits: 3
- MBA 582 - Health Information Technology Credits: 3
- MBA 583 - Health Care Law Credits: 3
- MBA 584 - Health Care Strategic Management Credits: 3

Note: All foundation courses requirements must be completed before taking any of the Health Care concentration courses.

Capstone Course (3 crs.)

- Note: Students must complete at least four core courses before taking Strategic Management. It is highly recommended that students complete both MBA 502 and MBA 529 before taking MBA 593.
- MBA 593 - Strategic Management Credits: 3

Business Administration, Management Information Systems Concentration, M.B.A.

Program Description

The John L. Grove College of Business is internationally accredited by the most prestigious business-accrediting agency, AACSB International - The Association to Advance Collegiate Schools of Business.

The Master of Business Administration (MBA) offers small class sizes and numerous opportunities for meaningful one-on-one interactions with faculty. Courses are taught by experienced professionals who combine strong theoretical foundations in business administration with practical, real-world expertise. Our faculty bring diverse professional backgrounds, including areas such as financial management, personal finance, portfolio analysis, marketing, information systems, and government finance.

The 30-credit MBA program provides a range of concentrations, including Accounting, Artificial Intelligence (AI) for Business, Finance, Management Information Systems, Marketing, and Supply Chain Management. 36-credit interdisciplinary concentrations in Business Analytics and Healthcare Management are also available, allowing students to tailor their education to their career goals.

To meet the needs of today's learners, the program is offered in multiple flexible formats, including asynchronous (fully online, self-paced), synchronous (live virtual sessions), and hybrid options that combine online and in-person learning. This flexibility enables working professionals and full-time students alike to successfully balance their academic, professional, and personal commitments while advancing their careers.

Admissions Requirements

Applicants must have a baccalaureate degree from a regionally accredited college or university.

In addition to an application and transcript(s), applicants must submit:

- Resume
- Personal statement: approximately 500-word statement of purpose for pursuing an MBA, your future goals, and why you chose Shippensburg University.

Business Administration (MBA) - Foundation Courses

Foundation Courses (may be waived based on completed undergraduate coursework). Note: All foundation courses are offered only in a 100% online format.

- BUSN 519 - Essentials of Information Systems Credits: 2
- BUSN 520 - Essentials of Economics for Business Administration Credits: 2
- BUSN 511 - Essentials of Business Operations and Analysis Credits: 4
- BUSN 521 - Essentials of Accounting Credits: 2
- BUSN 530 - Essentials of Finance Credits: 2
- BUSN 531 - Essentials of Organizational Behavior Credits: 2
- BUSN 534 - Essentials of Marketing Credits: 2

Degree Requirements (30 crs.)

Core Courses (18 crs.)

Students must complete any six of the following seven courses.

- MBA 502 - Managerial Accounting Credits: 3
- MBA 529 - Corporate Financial Management Credits: 3
- MBA 554 - International Business Credits: 3
- MBA 556 - Organizational Leadership Credits: 3
- MBA 565 - Contemporary Decision Making Credits: 3
- MBA 570 - Marketing Management Credits: 3
- MBA 577 - Supply Chain Management Credits: 3

Concentration Requirements (9 crs.)

- MBA 542 - Data Management for Business Credits: 3
- MBA 547 - Management Information Systems and Applications Credits: 3
- MBA 548 - IT Management and Innovation Credits: 3

Capstone (3 crs.)

Students must complete at least four core courses before taking Strategic Management. It is highly recommended that students complete both MBA 502 and MBA 529 before taking MBA 593.

- MBA 593 - Strategic Management Credits: 3

Business Administration, Marketing Concentration, M.B.A.

Program Description

The John L. Grove College of Business is internationally accredited by the most prestigious business-accrediting agency, AACSB International - The Association to Advance Collegiate Schools of Business.

The Master of Business Administration (MBA) offers small class sizes and numerous opportunities for meaningful one-on-one interactions with faculty. Courses are taught by experienced professionals who combine strong theoretical foundations in business administration with practical, real-world expertise. Our faculty bring diverse professional backgrounds, including areas such as financial management, personal finance, portfolio analysis, marketing, information systems, and government finance.

The 30-credit MBA program provides a range of concentrations, including Accounting, Artificial Intelligence (AI) for Business, Finance, Management Information Systems, Marketing, and Supply Chain Management. 36-credit interdisciplinary concentrations in Business Analytics and Healthcare Management are also available, allowing students to tailor their education to their career goals.

To meet the needs of today's learners, the program is offered in multiple flexible formats, including asynchronous (fully online, self-paced), synchronous (live virtual sessions), and hybrid options that combine online and in-person learning. This flexibility enables working professionals and full-time students alike to successfully balance their academic, professional, and personal commitments while advancing their careers.

Admissions Requirements

Applicants must have a baccalaureate degree from a regionally accredited college or university.

In addition to an application and transcript(s), applicants must submit:

- Resume

- Personal statement: approximately 500-word statement of purpose for pursuing an MBA, your future goals, and why you chose Shippensburg University.

Business Administration (MBA) - Foundation Courses

Foundation Courses (may be waived based on completed undergraduate coursework). Note: All foundation courses are offered only in a 100% online format.

- BUSN 519 - Essentials of Information Systems Credits: 2
- BUSN 520 - Essentials of Economics for Business Administration Credits: 2
- BUSN 511 - Essentials of Business Operations and Analysis Credits: 4
- BUSN 521 - Essentials of Accounting Credits: 2
- BUSN 530 - Essentials of Finance Credits: 2
- BUSN 531 - Essentials of Organizational Behavior Credits: 2
- BUSN 534 - Essentials of Marketing Credits: 2

Degree Requirements (30 crs.)

Core Courses (18 crs.)

Students must complete any six of the following seven courses.

- MBA 502 - Managerial Accounting Credits: 3
- MBA 529 - Corporate Financial Management Credits: 3
- MBA 548 - IT Management and Innovation Credits: 3
- MBA 554 - International Business Credits: 3
- MBA 556 - Organizational Leadership Credits: 3
- MBA 565 - Contemporary Decision Making Credits: 3
- MBA 577 - Supply Chain Management Credits: 3

Concentration Requirements (9 crs.)

- MBA 511 - Marketing Analytics Credits: 3
- MBA 532 - Marketing Research Credits: 3
- MBA 570 - Marketing Management Credits: 3

Capstone Course (3 crs.)

Students must complete at least four core courses before taking Strategic Management. It is highly recommended that students complete both MBA 502 and MBA 529 before taking MBA 593.

- MBA 593 - Strategic Management Credits: 3

Business Administration, Supply Chain Management Concentration, M.B.A.

Program Description

The John L. Grove College of Business is internationally accredited by the most prestigious business-accrediting agency, AACSB International - The Association to Advance Collegiate Schools of Business.

The Master of Business Administration (MBA) offers small class sizes and numerous opportunities for meaningful one-on-one interactions with faculty. Courses are taught by experienced professionals who combine strong theoretical foundations in business administration with practical, real-world expertise. Our faculty bring diverse professional backgrounds, including areas such as financial management, personal finance, portfolio analysis, marketing, information systems, and government finance.

The 30-credit MBA program provides a range of concentrations, including Accounting, Artificial Intelligence (AI) for Business, Finance, Management Information Systems, Marketing, and Supply Chain Management. 36-credit interdisciplinary concentrations in Business Analytics and Healthcare Management are also available, allowing students to tailor their education to their career goals.

To meet the needs of today's learners, the program is offered in multiple flexible formats, including asynchronous (fully online, self-paced), synchronous (live virtual sessions), and hybrid options that combine online and in-person learning. This flexibility enables working professionals and full-time students alike to successfully balance their academic, professional, and personal commitments while advancing their careers.

Admissions Requirements

Applicants must have a baccalaureate degree from a regionally accredited college or university.

In addition to an application and transcript(s), applicants must submit:

- Resume
- Personal statement: approximately 500-word statement of purpose for pursuing an MBA, your future goals, and why you chose Shippensburg University.

Business Administration (MBA) - Foundation Courses

Foundation Courses (may be waived based on completed undergraduate coursework). Note: All foundation courses are offered only in a 100% online format.

- BUSN 519 - Essentials of Information Systems Credits: 2
- BUSN 520 - Essentials of Economics for Business Administration Credits: 2

- BUSN 511 - Essentials of Business Operations and Analysis Credits: 4
- BUSN 521 - Essentials of Accounting Credits: 2
- BUSN 530 - Essentials of Finance Credits: 2
- BUSN 531 - Essentials of Organizational Behavior Credits: 2
- BUSN 534 - Essentials of Marketing Credits: 2

Degree Requirements (30 crs.)

Core Courses (18 crs.)

Students must take one of MBA 565 or MBA 577, but not both.

- MBA 565 - Contemporary Decision Making Credits: 3
 - MBA 577 - Supply Chain Management Credits: 3
- Students must complete 5 of the following 6 courses.
- MBA 502 - Managerial Accounting Credits: 3
 - MBA 529 - Corporate Financial Management Credits: 3
 - MBA 548 - IT Management and Innovation Credits: 3
 - MBA 554 - International Business Credits: 3
 - MBA 556 - Organizational Leadership Credits: 3
 - MBA 570 - Marketing Management Credits: 3

Concentration Requirements (9 crs.)

Students must complete 3 of the following courses:

All Supply Chain Management concentration course are offered only in a 100 percent online format.

- MBA 575 - Global Supply Chain Management Credits: 3
- SCMG 510 - Logistics and Transportation Management Credits: 3
- SCMG 515 - Procurement Management Credits: 3
- SCMG 555 - Supply Chain Quality Management Credits: 3
- SCMG 570 - Supply Chain Management Theory and Practice Credits: 3
- SCMG 590 - Warehousing and Distribution Management Credits: 3

Capstone (3 crs.)

Note: Students must complete at least four core courses before taking Strategic Management. It is highly recommended that students complete both MBA 502 and MBA 529 before taking MBA 593.

- MBA 593 - Strategic Management Credits: 3

Advanced Studies in Business Certificate

The Certificate of Advanced Studies in Business allows professionals from various backgrounds to learn how management principles can be applied in any business or organization. Professionals will take the 16 credits listed that teach the essentials of business management and cover such topics as financial and operations management, employee and customer relations, external economic environment, and strategic direction and leadership.

These courses will also meet the needs of professionals who wish to earn an MBA but lack the necessary course prerequisites. A 16-credit program designed for working professionals who have an undergraduate degree in an area other than business and wish to gain business knowledge for personal or career advancement.

Each course is:

- Limited to 20-25 students
- 100 percent distance education: 50 percent video-conferencing and 50 percent online.

Admission Requirements

Applicants must:

- Have a bachelor's degree from an accredited institution.
- Submit a completed application.
- Have official undergraduate and graduate (if applicable) transcripts sent to Shippensburg University.

Registration

For registration information please go to
http://www.ship.edu/PCDE/Registration_Information/

For tuition information please go to http://www.ship.edu/Student_Accounts.

If you are receiving financial assistance from your employer to pay your tuition and/or fees, please be sure to review and complete the necessary form at:
https://www.ship.edu/Student_Accounts/Forms.

Certificate Requirements (16 crs.)

- BUSN 519 - Essentials of Information Systems Credits: 2
- BUSN 520 - Essentials of Economics for Business Administration Credits: 2
- BUSN 511 - Essentials of Business Operations and Analysis Credits: 4
- BUSN 521 - Essentials of Accounting Credits: 2
- BUSN 530 - Essentials of Finance Credits: 2
- BUSN 531 - Essentials of Organizational Behavior Credits: 2

- BUSN 534 - Essentials of Marketing Credits: 2

MBA Option

Option to transfer to MBA program:

- BUSN 519, BUSN 520, BUSN 511, BUSN 521, BUSN 530, BUSN 531 and BUSN 534 may be used to satisfy MBA prerequisite/foundation requirements.
- Those individuals who earn a certificate with a 3.0 or better in each course, and have taken BUSN 519, BUSN 520, BUSN 511, BUSN 521, BUSN 530, BUSN 531 and BUSN 534 may apply to the MBA without taking the GMAT, and will be accepted based on space availability, if they have a baccalaureate degree from an accredited college or university.
- Application to the MBA program must be made no later than the completion of 12 credits.

Business Analytics Certificate

Graduate Certificate | Online & In-Class Participation

Whether you are ready to advance your career, start your own business, or become a leader within a corporation, Shippensburg University can prepare you for achieving your personal and professional goals. Shippensburg University's John L. Grove College of Business offers you AACSB-accredited programs to help you to succeed in a rapidly changing global economy.

The 12-credit graduate certificate program is blended with online and in-class participation. Courses are offered once each calendar year, so you can easily complete the certificate in one year.

Please note: the Business Analytics courses can be applied to the MBA program as a concentration. For more information, visit ShipMBA Program.

Program Outcomes

Students completing this certificate will develop skills in data mining, data visualization, and will be able to search through large data sets and develop predictive models. They will be able to use tools such as spreadsheets, statistical analysis software, and databases to manage and analyze large data sets. They will also develop skills to enable interaction with other organizational personnel specializing in analytics.

Course Information & Registration

For more information on course scheduling and registration, please see www.ship.edu/PCDE/Registration_Information/

Admissions

To be eligible for admission to the program, applicants must:

- Have earned a bachelor's degree from a regionally accredited institution
- Complete the graduate certificate application
- Submit official undergraduate and graduate (if applicable) transcripts documenting the earned degree

Certificate Requirements (12 crs.)

- MBA 506 - Data Mining for Predictive Analytics I Credits: 3
- MBA 507 - Data Mining for Predictive Analytics II Credits: 3
- MBA 511 - Marketing Analytics Credits: 3
- MBA 542 - Data Management for Business Credits: 3

Note:

Students must complete all four courses to receive the certificate. MBA 506, 507, 511 are taught 100% online. MBA 542 is taught in the evening using video-conferencing and a hybrid format.

Health Care Management Graduate Certificate

The post-baccalaureate Graduate Certificate in Health Care Management program is designed for working professionals in and out of health care industries who are in need of an in-depth education in the field for enhanced career opportunities. The program is open to individuals who have earned at least a bachelor's degree from an accredited institution and have an interest in the health care management certificate.

This program will be useful for professionals who seek to advance their knowledge in health care management either because they are currently working in the field of health care, yet have academic qualifications outside of health care, and would like a formal credential in health care to strengthen their marketability in the field or those who wish to begin a career in the field to advance their career possibilities.

The program can be completed in one to two years, by taking one to two courses per summer or winter term, depending upon students' schedule and availability. Students interested in pursuing an MBA degree at Shippensburg University can apply any two of the four health care management courses toward meeting the MBA elective requirement.

Registration

For registration information please go to http://www.ship.edu/PCDE/Registration_Information/

For tuition information please go to http://www.ship.edu/Student_Accounts.

If you are receiving financial assistance from your employer to pay your tuition and/or fees, please be sure to review and complete the necessary form at: https://www.ship.edu/Student_Accounts/Forms.

Certificate Requirements (12 crs.)

Students are required to have fundamental business knowledge prior to taking the certificate courses. Students may fulfill the requirement by taking the MBA foundation courses (BUSN 511 BUSN 519 BUSN 520 BUSN 521 BUSN 530 BUSN 531 and BUSN 534) or by having completed equivalent undergraduate courses.

- MBA 581 - Health Care Financial Management Credits: 3
- MBA 582 - Health Information Technology Credits: 3
- MBA 583 - Health Care Law Credits: 3
- MBA 584 - Health Care Strategic Management Credits: 3

Accounting/Information Systems & Analytics Department

Management Information Systems (MIS) Graduate Certificate

The Management Information Systems Graduate Certificate is a post-bachelor's program for working professionals seeking to upgrade their management and technical skill sets to become more fluent in a technologically challenging environment.

This program is designed to meet the needs of working professionals and can be completed in one to two years, by taking one to two courses per semester, depending upon students' schedule and availability. Students may take the program at Shippensburg University or at Central Penn in Harrisburg. Videoconferencing technology links students and faculty at these two locations in real time. Approximately one-third of each course is completed online. Each class is limited to twenty-five students, allowing students to interact directly with their faculty member on a regular basis.

Students interested in pursuing an MBA degree at Shippensburg University can apply two of the concentration courses toward meeting the MBA elective requirement.

To be eligible for admission to the graduate certificate in management information systems, applicants must:

- Have a bachelor's degree from an accredited institution.

- Complete a non-degree graduate application online by following the directions posted at https://www.ship.edu/pcde/non_degree/.
- Submit official undergraduate AND graduate (if applicable) transcript.

Certificate Requirements (12 crs.)

- INFS 515 - Information Systems Project Management Credits: 3
- MBA 542 - Data Management for Business Credits: 3
- MBA 544 - Artificial Intelligence Management for Business Credits: 3
- MBA 547 - Management Information Systems and Applications Credits: 3

Finance/Supply Chain Management Department

Supply Chain Analytics, M.S.

Program Description

The John L. Grove College of Business is internationally accredited by the most prestigious business-accrediting agency, AACSB International - The Association to Advance Collegiate Schools of Business.

Supply Chain Analytics (SCA) combines the decision-making processes necessary to optimize supply chain operations with the mastery of analytical tools necessary to harness "big data." Students learn to determine trends, make forecasts, and analyze performance using descriptive, predictive, and prescriptive analytical techniques. Courses emphasize a variety of industry software packages to aggregate, display, and analyze data.

The 30-credit SCA program serves working professionals who want to optimize their enterprise supply chains, or those who want to enter and stand out in the growing supply chain field. The program is 100% online and asynchronous.

Admissions Requirements

Applicants must have a baccalaureate degree from a regionally accredited college or university. A GPA of 2.75 or higher is recommended, but all are welcome to apply. The academic department may ask for an interview with the applicant if necessary.

In addition to an application and transcript(s), applicants must submit:

- Resume
- Personal statement: approximately 500-word statement of purpose for pursuing an MS in Supply Chain Analytics, your future goals, and why you chose Shippensburg University.

Master of Science in Supply Chain Analytics and Master of Business Administration Dual Degree Agreement

Students wishing to pursue this option must follow the Dual Graduate Degrees policy.

If proper electives are chosen in each program, four courses can be shared between the degrees, allowing the requirements for both degrees to be fulfilled with a total of 48 credits.

Degree Requirements (30 crs.)

Core Requirements (15 crs.)

- MBA 506 - Data Mining for Predictive Analytics I Credits: 3
- MBA 507 - Data Mining for Predictive Analytics II Credits: 3
- MBA 533 - Business Operations and Logistics Planning Credits: 3
- SCMG 592 - Simulation Models for Supply Chain Design Credits: 3
- SCMG 595 - Demand Management Credits: 3

Electives Requirements (12 crs.)

- MBA 565 - Contemporary Decision Making Credits: 3
- MBA 575 - Global Supply Chain Management Credits: 3
- MBA 577 - Supply Chain Management Credits: 3
- SCMG 510 - Logistics and Transportation Management Credits: 3
- SCMG 515 - Procurement Management Credits: 3
- SCMG 555 - Supply Chain Quality Management Credits: 3
- SCMG 570 - Supply Chain Management Theory and Practice Credits: 3
- SCMG 590 - Warehousing and Distribution Management Credits: 3

Capstone (3 crs.)

- SCMG 598 - Corporate Applications of Supply Chain Analytics Credits: 3

Advanced Supply Chain and Logistics Management Certificate

Shippensburg University offers an online program for professionals seeking to upgrade their supply chain and logistics skill sets in order to become more competitive in a global marketplace: Advanced Supply Chain and Logistics Management Certificate.

This program is offered by the Supply Chain faculty from the Department of Finance and Supply Chain Management. Shippensburg University has a long-established supply chain program, the first in Pennsylvania's System of Higher Education and one of the first in Pennsylvania. Our faculty are both expert teachers and publishing scientists, ensuring that the program contains cutting-edge knowledge in the craft and delivered in

a manner that maximizes retention and knowledge transfer. Many of our faculty members have years of industrial experience.

Admission Requirements

Applicants must:

- Have a bachelor's degree from a regionally accredited institution.
- Possess at least two years of full-time work experience.
- Submit a completed application
- Have official undergraduate and graduate (if applicable) transcripts sent to Shippensburg University

Applications must be submitted no later than the completion of 6 credits in the program. A student must earn a minimum GPA of 3.0 to be awarded the certificate.

Advanced Supply Chain and Logistics Management

The Advanced Supply Chain and Logistics Management Certificate program is designed for working professionals in and out of supply chain and logistics management who are in need of an in-depth education in the field for enhanced career opportunities. In some instances, individuals with little or no educational background have had successful careers within the field and require a formal education. Others may wish to begin a career in the field and the program is designed to provide coverage of a wide variety of subject areas central to the profession.

The program is also appropriate for individuals who have education or experience in science, engineering, or liberal arts, have employment in SCM or logistics management (LM) related fields, and wish to strengthen their marketability in the fields of SCM or LM. Finally, many individuals in the armed forces worked in the area of logistics for the military. While this has excellent practical experience, these individuals may wish a formal education in SCM or LM to enhance their career opportunities.

This graduate certificate has been specifically designed to meet the needs of working professionals. It is offered completely online and can be completed within one year. Students can expect to be exposed to the latest theories, illustrated with case studies and experiential learning activities that make the learning atmosphere applicable and fun. Students complete four to five courses.

For registration information please go to ship.edu/PCDE/Registration_Information/.

For tuition information please go to ship.edu/Student_Accounts.

If you are receiving financial assistance from your employer to pay your tuition and/or fees, please be sure to review and complete the necessary form at: ship.edu/Student_Accounts/Forms.

Certificate Requirements (12-16 crs.)

Required courses provide a comprehensive overview of contemporary theory and practice of Supply Chain Management and Logistics Management. Students complete four to five courses for 12-16 credits.

- SCMG 510 - Logistics and Transportation Management Credits: 3
- SCMG 570 - Supply Chain Management Theory and Practice Credits: 3
- SCMG 515 - Procurement Management Credits: 3
- SCMG 555 - Supply Chain Quality Management Credits: 3
- SCMG 590 - Warehousing and Distribution Management Credits: 3
- BUSN 511 - Essentials of Business Operations and Analysis Credits: 4

Note:

BUSN 511 - Essentials of Business Operations and Analysis Credits: 4 is required for individuals with an undergraduate degree in a non-business major. However, with appropriate work experience in the fields of supply chain or logistics management, BUSN 511 may be waived.

Finance Graduate Certificate

Shippensburg University's graduate certificate in Finance is designed for working professionals with a convenient, fully online program. Taught by expert faculty, the graduate certificate in Finance can help you develop a wide-variety of analytical skills that will help increase your job marketability, further advancement in your current position, or transition into another career within the finance-field.

The program can be completed in one to two years, by taking one to two courses per semester, depending upon students' schedule and availability. Students interested in pursuing an MBA degree at Shippensburg University can also apply any two of the four finance (FINA) courses toward meeting the MBA elective requirement.

Upon successful completion of Finance graduate certificate, students will have the ability, skills, and knowledge to:

- Make value-creating decisions for a corporation in a business environment
- Analyze the effects of international influences on various aspects of firm's financial management
- Measure and hedge market risks, liquidity risks, credit risks, and operation risks of a financial institution
- Evaluate different investment instruments and investment strategies to achieve investor's financial goals
- Discuss and analyze a wide variety of real-world financial situations

Registration

For registration information please go
to http://www.ship.edu/PCDE/Registration_Information/

For tuition information please go to http://www.ship.edu/Student_Accounts.

If you are receiving financial assistance from your employer to pay your tuition and/or fees, please be sure to review and complete the necessary form
at: https://www.ship.edu/Student_Accounts/Forms.

Certificate Requirements (15 crs.)

- MBA 529 - Corporate Financial Management Credits: 3
- FINA 512 - Investment Analysis Credits: 3
- FINA 520 - Financial Risk Management Credits: 3
- FINA 525 - Multinational Business Finance Credits: 3
- FINA 533 - Applied Financial Analysis Credits: 3

Note:

Students are required to have fundamental accounting knowledge prior to taking the finance courses. Students may fulfill the requirement by taking MBA 502 - Managerial Accounting Credits: 3 or graduating with a bachelor's degree in accounting from an AACSB-accredited school in the last three years. The requirement may also be waived for those who took an equivalent course before.

College of Education and Human Services

Samuel Forlenza, Ph. D. Acting Dean
College of Education and Human Services (717) 477-1373

Master of Education Degree

Teacher education programs at Shippensburg University are designed to prepare educators to deepen their content knowledge, pedagogical skills, and professional dispositions through theoretical and evidence-based practices for incorporation in Early Childhood, Elementary, Middle Level, and Secondary classrooms. Graduate students study historical and current teaching and learning research that aligns to national and state competencies and practices while providing the graduate students with opportunities to collaborate with professionals as well as school district/agency partners, learners, families, and communities. As a conceptual framework, our Apprenticeship Model represents our mission of structuring educational opportunities that scaffold our candidates across PK-12 educational and clinical settings. Key assessments have been collaboratively designed and vetted by an Assessment System Protocol. Each assessment is linked to a specific point in time so that we ensure that we are not only evaluating candidates' knowledge, skills, and dispositions, but that we are also

continuously documenting candidates' professional growth and development. In addition, each competency is linked to CAEP/INTASC, SPA, and PDE standards to ensure alignment with national and state compliance expectations for accreditation.

Shippensburg University's teacher education programs are accredited the Council for the Accreditation for Educator Preparation (CAEP), and area aligned with competencies identified InTASC, Specialized Program Accreditations (SPAs) and by the Pennsylvania Department of Education.

The following applies to all programs leading to the Master of Education degree.

General Guidelines

1. Each candidate's program leading to the Master of Education degree must include at least 9 semester hour credits of graduate work in professional education.
2. Each candidate's program for the Master of Education degree must include at least 9 semester hour credits of graduate work in the content area of the candidate's teaching field.
3. The department of the candidate's teaching field may not specify more than 18 semester hour credits of required courses in the Master of Education degree program. Of these 18 credits that may be specified, not more than 15 credits may be required in professional studies. The department, however, may require up to 18 credits in the content field.
4. Each candidate for the Master of Education degree must be able to include at least three credits of free electives in the program.
5. Each candidate for the Master of Education degree must complete the departmental course in Elements of Research.
6. Completion of the Master of Education degree does not lead to Instructional I teacher certification. Further information may be found in the section Teacher Certification.

Instructional Certificates

Instructional I provisional certificates (Chapter 49.82*) are issued to applicants who possess a baccalaureate degree, successfully complete a PDE-approved teacher certification program, successfully pass department-prescribed tests, and Pennsylvania Department of Education test requirements (Praxis and/or PECT) and receive recommendation from a college or university.

Instructional II certificates (Chapter 49.83*) are issued to applicants who complete a Pennsylvania Department of Education-approved induction program, complete three to six years of satisfactory teaching on an Instructional I certificate in approved public or non-public schools, and complete 24 semester credit hours of collegiate study or in-service programs approved by the department, as well as any other requirements identified by the Pennsylvania Department of Education.

More detailed information concerning Instructional, Educational Specialist, Supervisory, and Administrative Certificates as well as the Superintendent's Letter of Eligibility is available from the Bureau of Teacher Certification, Department of Education, 333 Market Street, Box 911, Harrisburg, PA 17126.

Students who can qualify for admission to graduate classes are encouraged to take graduate work to earn the credits required to maintain active certification. These credits may also count toward meeting the requirements of the Master of Education degree.

The graduate program also provides opportunities for persons who have a bachelor's degree and a teaching certificate to extend their certification to other areas. The curricula are not designed primarily for this purpose but do provide some courses that may be applied toward certification in specific areas.

**Pennsylvania Code, Chapter 49, Certification of Professional Personnel*

Teacher Certification

Certification for educators in Pennsylvania is determined the Pennsylvania Department of Education, specifically regulations outlined in Chapter 354 and Chapter 49 which are mandated by the state legislature and updated appropriately at the course, program and Shippensburg University level. For graduate students seeking certification as part of the program plan, the graduate student must submit an application in TIMS. Upon the program completion, the graduate student will be recommended by the Shippensburg University Certification Officer via the TIMS system and approved by PDE.

K-12 School Principal Certification

The Pennsylvania Department of Education has granted approval to Shippensburg University to offer a graduate program leading to the Master of Education degree in Educational Administration that includes the certification of K-12 school principals and a post-master's degree program leading to the certification of K-12 school principals. Detailed information concerning this program can be found under the Educational Leadership and Special Education Department.

Supervisory I Certificate

Shippensburg University offers post-master's degree programs in the following fields leading to the Supervisory I Certificate issued by the Pennsylvania Department of Education in Special Education.

Superintendent's Letter of Eligibility

Shippensburg University offers a post-master's degree program leading to the Superintendent's Letter of Eligibility. More detailed information on this Department of

Education approved program can be found under the Educational Leadership and Special Education Department.

Responsibility

All programs in teacher education are the direct responsibility of the Dean of the College of Education and Human Services, who is designated as the official university certification officer. Policies and guidelines for teacher education programs are developed by an all-university Teacher Education Council.

Counselor Education Department

Faculty

- Todd K. Whitman, Ph.D., *Chair* (717) 477-1668
- Clifford Wilson Brooks Jr., Ed.D.
- Kelly Dryzal, Ed.D
- Shannon Shoemaker, Ph.D.
- Matthew R. Shupp, Ed.D

Counselor Education and Supervision, Ed.D.

Program Description

Shippensburg University's CACREP Accredited doctorate in counselor education is designed to provide professional counselors with the advanced knowledge, skills, and abilities to successfully design and develop clinical and administrative programs, teach at the graduate level, and provide clinical supervision in a variety of practice settings. Our doctoral program is uniquely designed to prepare career professionals to provide clinical supervision, engage in program development and enhancement, and deliver advanced clinical practice. Clinical supervision is a cornerstone in the training and development of ethical and competent professional counselors. Throughout their advanced education, each doctoral candidate will work in collaboration with department faculty, a team of field-based expert practitioners, and employer mentors, to study and advance ways in which the profession of counseling empowers diverse individuals, families, and groups to accomplish mental health, wellness, education, and career goals.

The program will emphasize counselor education, advanced counseling, clinical supervision, leadership and advocacy in the profession of counseling (regionally, nationally, and internationally). Graduates of our doctoral program will be prepared through the CACREP standards to serve in a variety of educational, clinical, and administrative settings and provide competent care including crisis and disaster response and trauma informed care. In addition, our consistent focus on advocacy and social justice as leaders in the counseling profession evidences the department's values and commitments placed upon these complex constructs and will be an integral part of

your training. Resoundingly, our geographic location will provide our doctoral students with access to a host of agencies and organizations where doctoral student presence will undoubtedly fill service gaps and thereby effect positive change at regional and national levels.

Our doctoral program requires successful completion of **60** graduate credits including course work, competency examination, dissertation research, and advanced clinical internships built upon an already conferred master's degree in counseling or related field.

The program design allows for students to complete approximately six 3-credit courses per calendar year. Beginning in the third semester of doctoral study, field placements, the practicum (3 credits) and two internships (total 6 credits), will be taken with one additional course per semester. Following students' successful completion of their comprehensive examinations, students will begin earning dissertation credits. Matriculated students will advance through their course work as a cohort. We anticipate the length of time required for successful completion of coursework, internship, comprehensive examinations, the dissertation and its defense will be 3.5 years to graduate. Three one-credit research seminars, which will be taken in sequence over the three calendar years, prepare students to present their dissertation proposals in timely a fashion. Students, with their doctoral advisors' permission and recommendation to the Graduate Director, may be granted transfer credit of recently earned, advanced post-master's coursework (500 level and above). In addition to this scenario, students who elect to take their 9-credits (cognate) at another PASSHE institution may be able to shorten the total time required to complete their degree.

Mission

The mission of the Department of Counselor Education, as an entity of Shippensburg University, its Graduate School, and the College of Education and Human Services, is to develop students' academic and personal potential through a comprehensive counselor education program for graduate counseling and college student personnel students.

The Department's mission integrates the principles of a meaningful learning environment, professionalism, and individual responsibility. It strives to be a respected leader in the promotion of dignity, acceptance, and collaboration within the Shippensburg University campus environment.

Specifically, for this doctoral program, it seeks to graduate highly skilled educators, practitioners, supervisors and researchers in counselor education by utilizing supervised experiences, significant research preparation and investigation and creative scholarly curiosity. As a faculty we strive to challenge the doctoral student to continue as lifelong learners, scholars, noble practitioners and supervisors, and leaders in the profession who embrace scientific inquiry, technology, and innovative practices. Through authentic relationships with invested faculty who model intentional practice grounded firmly in theory and cultural advocacy, students develop the knowledge and skills necessary to

be purposeful, effective practitioners, supervisors, researchers, instructors and leaders with a strong sense of personal and professional counselor identity.

Program Objectives

- Leading students to assume leadership and advocacy roles in the profession of counseling across a broad range of professional specializations and settings.
- Utilizing the most current, ethical, and innovative technologies for supervision, counseling and education.
- Emphasizing contemporary competencies in all aspects of professional practice with the overarching goal of mitigating social injustices and inequities.
- Preparing advanced professionals to offer exceptional clinical supervision for counselors and student affairs professionals at all stages of their development.
- Generating new insights and developing innovative approaches in clinical supervision.
- Consulting with their academic advisor, students design a multi-disciplinary "cognate" focus to distinguish their academic program.
- Increasing the knowledge base of the counseling profession in both physical and virtual scholarly environments.
- Preparing a doctoral-level community of practitioner/scholars to create and disseminate results of scholarly practice and research.

Admissions Requirements

To be eligible to pursue a Doctorate of Education degree in Counselor Education and Supervision, you must have a master's degree in counseling or related discipline from a regionally accredited institution meeting master's level academic requirements; CACREP-accredited preferred but not required.

Additional application requirements include:

- Resume
- Personal Statement
- Contact information for three recommenders
- Official transcripts for all institutions you attended. Official transcripts can be sent to graduateadmissions@ship.edu and must come from your previous institutions.

The admissions office will not accept transcripts from applicants.

After a successful initial review, applicants will be scheduled to have an interview with the Counselor Education department.

Degree Requirements (60 crs.)

Core Foundational Courses (36 crs.)

- COUN 705 - CES Theories, Models and Practice of Clinical Supervision Credits: 3
- COUN 706 - CES Advanced Leadership & Advocacy in Counselor Education Credits: 3
- COUN 710 - CES Instructional Theories and Pedagogy Credits: 3
- COUN 715 - CES Advanced Group Leadership Credits: 3
- COUN 721 - CES Advanced Counseling Theories and Practice Credits: 3
- COUN 760 - CES Advanced Assessment and Evaluation Credits: 3
- COUN 781 - CES Research Epistemology and Methods Credits: 3
- COUN 785 - CES Quantitative Research Methods I Credits: 4
- COUN 790 - CES Quantitative Research Methods II Credits: 4
- COUN 795 - CES Qualitative Theories and Methodologies Credits: 4
- COUN 820 - CES Research Seminar I Credits: 1
- COUN 821 - CES Research Seminar II Credits: 1
- COUN 822 - CES Research Seminar III Credits: 1

Cognate Focus Courses (9 crs.)

Select one of the post-masters certificates programs to fulfill the cognate requirements.

Complex Trauma-Informed Counseling

- COUN 605 - Introduction to Complex/Developmental Trauma: Research, Theory & Practice Credits: 3
- COUN 606 - Complex/Developmental Trauma: Best Practices for Children, Adolescents and Caregivers Credits: 3
- COUN 607 - Developmental/Complex Trauma: Best Practices for Adult Survivors Credits: 3

Advanced Drug & Alcohol Counseling

- COUN 514 - Relapse Prevention and Opiate Treatment Methods Credits: 3
- COUN 518 - Treatment and Challenges with Families Impacted by Addiction Credits: 3
- COUN 532 - Advanced Drug and Alcohol Counseling: Clinical Approaches with Co-Occurring Disorders Credits: 3

Marriage, Couples, & Family Counseling

- COUN 526 - Brief Therapy for Marital, Family & Couples Counseling Credits: 3
- COUN 527 - Models & Techniques in Couples, Marital and Family Therapy Credits: 3
- COUN 528 - Assessment from A Family Systems Perspective Credits: 3

Professional Practice-Practicum & Internships (9 crs.)

- COUN 800 - CES Doctoral Practicum in Counselor Education Credits: 3
- COUN 801 - CES Doctoral Internship I Credits: 3
- COUN 802 - CES Doctoral Internship II Credits: 3

Dissertation Research Courses (6 crs.)

- COUN 897 - CES Dissertation I Credits: 3
- COUN 898 - CES Dissertation II Credits: 3
- COUN 899 - CES Dissertation III Credits: 1-3 (Required only if extension for Dissertation is needed)

Counseling, Clinical Mental Health Counseling Concentration, M.S.

Program Description

As one of the oldest established counseling departments in the nation, the MS in Counseling program is a careful balance of theory with practice. Our two Council for Accreditation of Counseling and Related Educational Programs (CACREP)-accredited concentrations enhance students' academic, personal, and career potential through a comprehensive counselor education program, which boasts a 90-95% job placement within six months of graduation. The department has established numerous sites for experiential learning, including elementary and secondary schools, colleges and universities, public and private social service agencies, correctional facilities, and hospitals.

Students in our CACREP-accredited **Clinical Mental Health Counseling** concentration who are in their last semester of coursework are eligible to sit for the National Counselor Exam (NCE), a national standardized test administered by the National Board of Certified Counselors (NBCC). Upon successful passing of the NCE, students are eligible to use the Nationally Certified Counselor (NCC) credential. Passing the NCE (or NCMHCE), earning a 60-hour master's degree in counseling, and accruing 3000 hours of post-masters supervised practice provides graduates with the necessary education and training to apply for licensure as a professional counselor (LPC).

Students in our CACREP-accredited **K-12 School Counseling** concentration receive the coursework necessary to meet the requirements of the Pennsylvania Department of Education (PDE) for certification as school counselors in elementary, middle, and high schools. Applicants who are already Pennsylvania-certified teachers may transfer up to nine graduate-level credits to satisfy PDE's requirement for coursework in Special Education, Curriculum and Instruction, and working with English Language Learners (ELL). Certification as a School Counselor by the PA Dept. of Education requires successful completion of the School Counseling PRAXIS Exam (#0420), which should be taken toward the end of the student's course of study.

Admissions Requirements

To be eligible to pursue a Master of Science in Counseling, you must have a baccalaureate degree from an accredited college or university with an undergraduate GPA of a 2.75 or higher and at least one statistics course. All are welcome to apply even if the GPA threshold is not met.

Additional application requirements include:

- A counseling autobiographical statement not to exceed five pages (double-spaced; 12-point font). Please include each of the following as major headings in your paper:
 - Why are you pursuing this degree?
 - How do you plan to use this degree in the future?
 - What will you bring to the program (personally and/or professionally)?
 - Describe your characteristics that make you effective in working with people.
 - Describe your characteristics that you feel you need to develop to work more effectively with people.
 - How do you best learn complexities of the world; especially those that contradict previous knowledge?
 - Describe personal/professional experiences with individuals who differ from you in regard to race, culture, gender, sexual orientation and/or religious/spiritual beliefs.
- Resume and Related Experience Form
- Contact information for three recommenders
- Official transcripts for all institutions you attended. Official transcripts can be sent to graduateadmissions@ship.edu and must come from your previous institutions. The admissions office will not accept transcripts from applicants.

The academic department reserves the right to hold any applications for review if further information is necessary to render a decision.

Degree Requirements (60 crs.)

Courses are organized into three phases and generally should be taken in that order but it is not required. Consultation with an advisor on a regular basis is required as a student progresses through the program. Students must apply for admission to candidacy the semester they are enrolled in Practicum.

Phase I (18 crs.)

- COUN 512 - Group Counseling and Leadership Skills Credits: 3
- COUN 524 - The DSM and Psychopathology for a CNS Perspective Credits: 3
- COUN 559 - Introduction to the Helping Services Credits: 3
- COUN 568 - Professional Orientation to Mental Health Counseling Credits: 3

- COUN 573 - Theories of Counseling Credits: 3
- COUN 578 - Pre-practicum in Counseling Credits: 3

Phase II (27 crs.)

The following courses must be taken prior to enrolling in Clinical Field Experience I:

- COUN 508 - Marital, Couple, and Family Counseling Credits: 3
- COUN 510 - Drug and Alcohol Counseling Credits: 3
- COUN 585 - Practicum in Counseling Credits: 3
- COUN 588 - Counseling Strategies and Techniques Credits: 3
- COUN 600 - Research and Statistics Credits: 3

The following courses must be taken anytime during the program:

- COUN 509 - Multicultural Counseling Credits: 3
- COUN 515 - Career Development Credits: 3
- COUN 519 - Implications for Human Development for Counseling Credits: 3
- COUN 522 - Assessment Techniques Credits: 3

Electives (6 crs.)

Two of the following electives may be taken at anytime during Phase II or III in the program:

- COUN 520 - Counseling and Spirituality Credits: 3
- COUN 564 - Grief and Loss Issues in Counseling Credits: 3
- COUN 567 - Counseling Children Credits: 3
- COUN 570 - Introduction to Creativity in Counseling Credits: 3

Phase III (6 crs.)

Clinical Field Experiences I and II must be taken sequentially in the Mental Health Counseling concentration.

- COUN 580 - Clinical Field Experience I Credits: 3
- COUN 603 - Advanced Practice Seminar Credits: 3

Capstone (3 crs.)

- COUN 589 - Clinical Field Experience II Credits: 3

Counseling, K-12 School Counseling Concentration, M.S.

Program Description

As one of the oldest established counseling departments in the nation, the MS in Counseling program is a careful balance of theory with practice. Our two Council for Accreditation of Counseling and Related Educational Programs (CACREP)-accredited concentrations enhance students' academic, personal, and career potential through a comprehensive counselor education program, which boasts a 90-95% job placement within six months of graduation. The department has established numerous sites for experiential learning, including elementary and secondary schools, colleges and universities, public and private social service agencies, correctional facilities, and hospitals.

Students in our CACREP-accredited **Clinical Mental Health Counseling** concentration who are in their last semester of coursework are eligible to sit for the National Counselor Exam (NCE), a national standardized test administered by the National Board of Certified Counselors (NBCC). Upon successful passing of the NCE, students are eligible to use the Nationally Certified Counselor (NCC) credential. Passing the NCE (or NCMHCE), earning a 60-hour master's degree in counseling, and accruing 3000 hours of post-masters supervised practice provides graduates with the necessary education and training to apply for licensure as a professional counselor (LPC).

Students in our CACREP-accredited **K-12 School Counseling** concentration receive the coursework necessary to meet the requirements of the Pennsylvania Department of Education (PDE) for certification as school counselors in elementary, middle, and high schools. Applicants who are already Pennsylvania-certified teachers may transfer up to nine graduate-level credits to satisfy PDE's requirement for coursework in Special Education, Curriculum and Instruction, and working with English Language Learners (ELL). Certification as a School Counselor by the PA Dept. of Education requires successful completion of the School Counseling PRAXIS Exam (#0420), which should be taken toward the end of the student's course of study.

Admissions Requirements

To be eligible to pursue a Master of Science in Counseling, you must have a baccalaureate degree from an accredited college or university with an undergraduate GPA of a 2.75 or higher and at least one statistics course. All are welcome to apply even if the GPA threshold is not met.

Additional application requirements include:

- A counseling autobiographical statement not to exceed five pages (double-spaced; 12-point font). Please include each of the following as major headings in your paper:
 - Why are you pursuing this degree?
 - How do you plan to use this degree in the future?
 - What will you bring to the program (personally and/or professionally)?

- Describe your characteristics that make you effective in working with people.
- Describe your characteristics that you feel you need to develop to work more effectively with people.
- How do you best learn complexities of the world; especially those that contradict previous knowledge?
- Describe personal/professional experiences with individuals who differ from you in regard to race, culture, gender, sexual orientation and/or religious/spiritual beliefs.
- Resume and Related Experience Form
- Contact information for three recommenders
- Official transcripts for all institutions you attended. Official transcripts can be sent to graduateadmissions@ship.edu and must come from your previous institutions.

The admissions office will not accept transcripts from applicants.

The academic department reserves the right to hold any applications for review if further information is necessary to render a decision.

Degree Requirements (60 crs.)

Courses are organized into three phases and generally should be taken in that order but it is not required. Consultation with an advisor on a regular basis is required as a student progresses through the program. Students must apply for admission to candidacy the semester they are enrolled in Practicum.

Phase I (27 crs.)

- COUN 504 - Introduction to School Counseling Credits: 3
- COUN 515 - Career Development Credits: 3
- COUN 519 - Implications for Human Development for Counseling Credits: 3
- COUN 559 - Introduction to the Helping Services Credits: 3
- COUN 578 - Pre-practicum in Counseling Credits: 3
- COUN 600 - Research and Statistics Credits: 3
- EDLD 516 - Curriculum Assessment and Instructional PK-12 for Diverse Student Populations Credits: 3
- SPEE 526 - Topics in Spec Ed for School Counselors and other School Professionals: Working w/ Stud with Except Credits: 3
- ESL 500 - Foundations of English Language Learner Credits: 3 or
- ESL 520 - Literacy and Linguistically Diverse Cultures and Communities Credits: 3

Note:

SPEE 526, EDLD 516, ESL 500 or ESL 520: Students who are already PA-certified teachers and have graduate-level coursework completed in these content areas may transfer these courses into their school counseling program, thus eliminating this requirement. COUN 578 is an absolute prerequisite for COUN 585; no exceptions.

Phase II (24 crs.)

- COUN 505 - Organization and Administration of School Counseling Services Credits: 3
- COUN 509 - Multicultural Counseling Credits: 3
- COUN 512 - Group Counseling and Leadership Skills Credits: 3
- COUN 522 - Assessment Techniques Credits: 3
- COUN 567 - Counseling Children Credits: 3
- COUN 573 - Theories of Counseling Credits: 3
- COUN 585 - Practicum in Counseling Credits: 3
- COUN 588 - Counseling Strategies and Techniques Credits: 3

Note:

COUN 585: Mandatory attendance at Practicum/Field Orientation the prior semester and pre-registration

*Prior completion of COUN 585 and passing candidacy are absolute prerequisites for COUN 580. No exceptions.

Phase III (3 crs.)

- COUN 580 - Clinical Field Experience I Credits: 3

Electives (3 crs.)

Choose one from the following:

- COUN 508 - Marital, Couple, and Family Counseling Credits: 3
- COUN 510 - Drug and Alcohol Counseling Credits: 3
- COUN 520 - Counseling and Spirituality Credits: 3
- COUN 524 - The DSM and Psychopathology for a CNS Perspective Credits: 3
- COUN 564 - Grief and Loss Issues in Counseling Credits: 3
- COUN 570 - Introduction to Creativity in Counseling Credits: 3

Capstone (3 crs.)

- COUN 589 - Clinical Field Experience II Credits: 3

Note:

Certification as a School Counselor by the PA Dept. of Education requires successful completion of the School Counseling PRAXIS Exam (#0420).

Students should register for and take this test toward the end of their course of study, ideally following COUN 589 and COUN 505 .

Please note: Not all courses are offered each semester. Check the master schedule to determine offerings and availability found at <http://www.ship.edu/counsel>.

Supervisor of School Guidance

For information concerning the post-master's degree program leading to Pennsylvania certification as a supervisor of school guidance services, refer to the Department of Educational Leadership and Special Education.

Clinical Mental Health Counseling Certificate

Program Description

Delivered by one of the oldest established counseling programs in the nation and CACREP accredited, the Clinical Mental Health Counseling Certificate is a post-master's program. It is primarily intended for students who have graduated from CACREP-accredited counseling programs, but we will consider applicants from accredited universities that have non-CACREP-accredited counseling programs.

This certificate provides additional coursework necessary for licensure as a clinical mental health counselor in PA by the State Licensure Board.

Admission Requirements

Applicant must have a master's degree in Counseling with a minimum of 48+ credits from an accredited university. Our preference is for applicants to matriculate from *CACREP-accredited counseling programs.

- Complete online non-degree application
- Have official transcripts sent to graduateadmissions@ship.edu from the previous institutions attended.
- Submit the application fee

Certificate Requirements (12-15 crs.)

- COUN 568 - Professional Orientation to Mental Health Counseling Credits: 3
- COUN 519 - Implications for Human Development for Counseling Credits: 3 or
- COUN 510 - Drug and Alcohol Counseling Credits: 3

- COUN 524 - The DSM and Psychopathology for a CNS Perspective Credits: 3
 - COUN 573 - Theories of Counseling Credits: 3
 - COUN 590 - Advanced Clinical Field Experiences Credits: 3 *
- * Waived if COUN 580 or COUN 589 occurred in a clinical setting (advisor's approval)

Complex/Developmental Trauma Certificate

Program Description

This 9-credit post-master's certificate provides advanced professional training in the area of complex/developmental trauma and is suitable for professionals in the fields of counseling, social work, corrections, and education. Complex, or developmental, trauma is associated with acute or chronic exposure to adverse childhood experiences (ACEs) which may lead to lifelong implications for physical and mental health, and is often an underlying condition for at-risk or high-risk individuals and families. Content covered includes: contributing factors, impact on physical and behavioral health across the lifespan, differentiation and assessment, individual and systemic interventions, and professional resiliency. Attention is given to intergenerational, historical and race-based trauma as primary or contributing factors. Students learn flexible conceptual frameworks and a broad range of interventions to support development and integration across neurophysiological, cognitive, behavioral, and social areas of functioning. All courses will emphasize applied practice for both personal and professional development. The first course provides an introduction to complex/developmental trauma research, theory and practice. Subsequent courses focus on evidence-based practices for children and adolescents, and for adult survivors. These courses are designed for full-time working professionals with a combination of face-to-face or synchronous class meetings (scheduled evenings and weekends), and self-guided reading and practice.

Flexible format: All three courses may be taken together as the post-master's advanced certificate, or separately as stand-alone professional training (however, note that COUN 605 is a prerequisite for either COUN 606 or COUN 607). The courses are also designed to serve as a cognate for students enrolled in our Ed.D. in Counselor Education and Supervision (CES).

Admission Requirements

Applicant must have a master's degree in Counseling with a minimum of 48+ credits from an accredited university. Our preference is for applicants to matriculate from *CACREP-accredited counseling programs.

- Complete online non-degree application
- Have official transcripts sent to graduateadmissions@ship.edu from the previous institutions attended.
- Submit the application fee

Certificate Requirements (9 crs.)

- COUN 605 - Introduction to Complex/Developmental Trauma: Research, Theory & Practice Credits: 3
- COUN 606 - Complex/Developmental Trauma: Best Practices for Children, Adolescents and Caregivers Credits: 3
- COUN 607 - Developmental/Complex Trauma: Best Practices for Adult Survivors Credits: 3

Drug and Alcohol Certificate

Program Description

This three course certificate addresses the needs of counselors already in the field of counseling who possess a Master's degree in counseling or a related discipline and are in need of specific information and education on relapse prevention-opiate addiction and treatment methods, issues of concomitant mental health and addiction, and family issues/adult children of alcoholics, relationship impairment due to addiction. For those students who need coursework for re-certification or licensure needs, these courses can be utilized for those purposes.

These three courses are offered in a blended format over the course of a year (Summer/Winter/Summer) and meet twice for each class face-to-face (one at the beginning and one at the end) with five weeks online in between. The face-to-face classes are offered on weekends which appeals to the full-time practitioner. Upon completion of the third course students will be granted a certificate in alcohol and drug studies by the University. Students may also decide to enroll in all three courses or just one course, the option is available for any combination.

Admission Requirements

Applicant must have a master's degree in Counseling with a minimum of 48+ credits from an accredited university. Our preference is for applicants to matriculate from *CACREP-accredited counseling programs.

- Complete online non-degree application
- Have official transcripts sent to graduateadmissions@ship.edu from the previous institutions attended.
- Submit the application fee

Certificate Requirements (9 crs.)

- COUN 514 - Relapse Prevention and Opiate Treatment Methods Credits: 3
- COUN 518 - Treatment and Challenges with Families Impacted by Addiction Credits: 3

- COUN 532 - Advanced Drug and Alcohol Counseling: Clinical Approaches with Co-Occurring Disorders Credits: 3

Couple and Family Counseling Certificate

Program Description

The post-master's graduate certificate, offered at Central Penn College in Summerdale, was developed by faculty in the Department of Counselor Education to meet the ongoing continuing education needs of community, mental health, and college and school counselors. The four courses in the program, which focus on couples and family therapy, were designed to be flexible in order to accommodate the demanding schedules as well as geographic locations of counselors and mental health practitioners.

Enhancing the theory-based classroom discussions is a clinical component providing practice in couples/family therapy. These sessions will help serve clients in the SU community clinic, Growing Edges. Under direct faculty supervision, students will practice basic and advanced counseling skills, while crafting and delivering end of session messages.

Admission Requirements

Applicant must have a master's degree in Counseling with a minimum of 48+ credits from an accredited university. Our preference is for applicants to matriculate from *CACREP-accredited counseling programs.

- Complete online non-degree application
- Have official transcripts sent to graduateadmissions@ship.edu from the previous institutions attended.
- Submit the application fee

Certificate Requirements (12 crs.)

- COUN 528 - Assessment from A Family Systems Perspective Credits: 3
- COUN 527 - Models & Techniques in Couples, Marital and Family Therapy Credits: 3
- COUN 526 - Brief Therapy for Martial, Family & Couples Counseling Credits: 3
- COUN 529 - Systemic Counseling with Individuals, Couples and Families Credits: 3

Criminal Justice Department

Faculty

- Matthew D. Fetzer, Ph.D., *Chair*, (717) 477-1630
- Laura O. Beckman, Ph.D.

- Arelys Madero, Ph.D.
- Melissa L. Ricketts, Ph.D.
- Carlos Rojas, Ph.D.

Administration of Juvenile Justice, M.S.

Program Description

This program represents a unique collaboration between the Pennsylvania Juvenile Court Judges' Commission (JCJC), its Center for Juvenile Justice Training and Research, and the Criminal Justice Department of Shippensburg University. It is intended for full-time county juvenile probation officers in Pennsylvania. Other juvenile justice professionals may be admitted to the program, but do not receive JCJC tuition benefits.

The program is competency-based with faculty committed to providing a high-quality education that will prepare you to provide evidence-based services that are ethical, impartial and effective in a rapidly changing and increasingly diverse society. It offers classes through a hybrid format, combining face-to-face sessions and online course content. Classes meet three weekends each semester during the fall and spring semesters. During the summer terms, all coursework is completed online.

Upon completion of the program, you will have:

- An advanced understanding of administrative principles and practices found in juvenile justice agencies;
- Advanced knowledge of theories relating to crime causation and criminality;
- In-depth knowledge of the interdisciplinary nature of the juvenile justice system;
- Knowledge of contemporary technologies used to manage juvenile justice information;
- Skills that enable you to conduct and evaluate juvenile justice-related research;
- Advanced problem-solving skills that enable the learner to identify, analyze and solve juvenile justice operational problems that affect the delivery of services;
- Advanced reading, writing and verbal communication skills.

Admissions Requirements

To be eligible to pursue a Master of Science degree in Administration of Juvenile Justice, you must have a baccalaureate degree from an accredited college or university with at least 18 credits in the behavioral or social sciences.

Additional application requirements include:

- Personal Statement - approximately 500 words indicating your reasons for pursuing this program, your professional goals, and how this degree will help fulfill these goals.

- Resume
- A recommendation from the Chief Juvenile Probation Officer in your county (provide contact information).
- Official transcripts for all institutions you attended. Official transcripts can be sent to graduateadmissions@ship.edu and must come from your previous institutions. The admissions office will not accept transcripts from applicants.

After a successful initial review, applicants will be scheduled to have an interview with the Criminal Justice department. After a successful interview, the department will reach out to your regional Juvenile Judge to request approval for endorsement.

Degree Requirements (33 crs.)

Core Requirements (21 crs.)

- ADJJ 501 - Seminar in Juvenile Justice and Delinquency Credits: 3
- ADJJ 502 - Advanced Criminological Theory Credits: 3
- ADJJ 503 - Leadership in Juvenile Justice Credits: 3
- ADJJ 504 - Advanced Research Methods Credits: 3
- ADJJ 505 - Quantitative Analysis Credits: 3
- ADJJ 506 - Strategic Planning, Budgeting & Finance Credits: 3
- ADJJ 507 - Seminar in Policy Analysis Credits: 3

Elective Requirements (6 crs.)

- ADJJ 521 - Seminar in Victimology Credits: 3
- ADJJ 522 - Seminar in Social Justice Credits: 3
- ADJJ 523 - Mental Health and the Administration of Justice Credits: 3
- ADJJ 524 - Anatomy of Violence Credits: 3
- ADJJ 525 - Intimate Partner & Family Violence Credits: 3
- ADJJ 540 - Selected Topics in Juvenile Justice Credits: 3
- ADJJ 541 - Selected Topics in Juvenile Justice Credits: 3
- ADJJ 550 - Independent Study Credits: 3

Capstone (6 crs.)

- ADJJ 551 - Practicum I Credits: 3
- ADJJ 552 - Practicum II Credits: 3

Criminal Justice, M.S.

Program Description

The Master of Science in Criminal Justice is for anyone contemplating careers in the criminal justice field. The program serves both full-time graduate students and working

professionals who want to create change and help establish a just society. Earn your degree full-time in one year or part-time in two years.

This 33-credit program is 100 percent online, providing students with the knowledge and skills to undertake independent, critical investigation of issues related to crime control, crime prevention, and criminal justice policies. Students can expect to learn through applied perspective with a strong emphasis on theory, policy, research, and analysis. Also, courses are taught by faculty who are leaders, scholars, and professionals in criminal justice, ensuring the highest quality of education. While completely online, students still have opportunities for hands-on experience through internships and research.

Admissions Requirements

To be eligible to pursue a Master of Science in Criminal Justice, you must have a baccalaureate degree from an accredited college or university with an undergraduate GPA of a 2.75 or higher. All are welcome to apply even if the GPA threshold is not met.

Additional application requirements include:

- Personal Statement - approximately 500 words indicating your reasons for pursuing this program, your professional goals, and how this degree will help fulfill these goals
- Resume (optional)
- Official transcripts for all institutions you attended. Official transcripts can be sent to graduateadmissions@ship.edu and must come from your previous institutions. The admissions office will not accept transcripts from applicants.

The academic department reserves the right to hold any applications for review if further information is necessary to render a decision.

Degree Requirements (33 crs.)

Required Core Courses (18 crs.)

- CRJU 501 - Legal Trends and Issues Credits: 3
- CRJU 520 - Leadership in Criminal Justice Credits: 3
- CRJU 560 - Advanced Criminological Theory Credits: 3
- CRJU 590 - Seminar in Policy Analysis Credits: 3
- CRJU 600 - Advanced Research Methods Credits: 3
- CRJU 610 - Quantitative Analysis Credits: 3

Criminal Justice Electives (12 crs.)

- CRJU 571 - Contemporary Issues in Corrections Credits: 3
- CRJU 572 - Advanced Studies in Policing Credits: 3

- CRJU 573 - Seminar in Victimology Credits: 3
- CRJU 574 - Seminar in Social Justice Credits: 3
- CRJU 575 - Mental Illness and the Administration of Justice Credits: 3
- CRJU 577 - Intimate Partner and Family Violence Credits: 3
- CRJU 580 - Seminar in Juvenile Justice & Delinquency Credits: 3
- CRJU 591 - Selected Topics in Criminal Justice Credits: 3
- CRJU 592 - Selected Topics in Criminal Justice Credits: 3
- CRJU 617 - Internship I Credits: 3

Interdisciplinary Course(s)

With Department of Criminal Justice approval, and providing the student meets the requirements of the department offering the course, courses numbered 500 and above can be taken from one or more of the following: Counseling and College Student Personnel, Educational Leadership and Policy, Geography, History, Political Science, Psychology and Special Education. These may be substituted for Criminal Justice electives up to a maximum of nine (9) credits.

Criminal Justice Capstone (3 crs.)

- CRJU 595 - Practicum I Credits: 3

Educational Leadership and Special Education Department

Faculty

- Wendy L. Kubasko, Ed.D., Chair (717) 477-1591
- Jacquelyn Chovanes, Ph.D.
- Anne Papalia, Ph.D.
- Travis Waters, Ed.D.

Educational Leadership, Ed.D.

Program Description

Shippensburg University's Educational Leadership, EdD program will empower you with the skills and tools needed today and tomorrow.

This joint program between Shippensburg and Millersville universities is a cohort program designed to meet the needs of working professionals. You will work with university faculty, leadership fellows who are practicing experts in the field, and district-level mentors. The part-time nature of the program and the accessible delivery make it a great option for school personnel who are currently employed in leadership positions. You should expect:

- Coursework delivered in blended face-to-face, residency-based instruction, online and hybrid models.
- Face-to-face foundation classes that meet on Saturdays and Sundays at Central Penn in Harrisburg and/or Shippensburg University (between five and twelve Saturdays or Sundays per semester, depending on the course)
- Field-based residency courses that require you to work in your school district and/or organization with group seminars and professional learning community sessions as needed

Graduates from this program are qualified to serve as superintendents and other district-level leaders using their research perspectives to support their work.

Admissions Requirements

To be eligible to pursue a Doctor of Education degree in Educational Leadership, you must have a master's degree in education from an accredited college or university with an undergraduate GPA of 3.0. Must have your Superintendent Letter of Eligibility.

Additional application requirements include:

- Resume
- Proof of LOE
- Personal Statement (500-1000 words)
- Contact information for three recommenders (1 must be a superintendent/chief organization administrator)
- Official transcripts for all institutions you attended. Official transcripts can be sent to graduateadmissions@ship.edu and must come from your previous institutions. The admissions office will not accept transcripts from applicants.

After a successful initial review, applicants will be scheduled to have an interview with the Educational Leadership department.

Degree Requirements (54 crs.)

Foundations (12 crs)

- EDLD 832 - Introduction to Executive Leadership Credits: 3
- EDLD 822 - Communication Theory for School District Administrators Credits: 3
- EDLD 828 - Emergent Technologies and Instructional Practices Credits: 3
- EDLD 829 - Political/Social Context for Educational Leadership Credits: 3

Research (12 crs)

- EDLD 808 - Qualitative Research in Educational Leadership Credits: 3
- EDLD 820N - Introduction to Research in Educational Leadership Credits: 3
- EDLD 831 - Educational Statistics Credits: 3
- EDLD 830N - Quantitative Research in Educational Leadership Credits: 3

Residency Core (18 crs)

- EDLD 721R - Residency: Strategic Leadership in District Governance Credits: 3
- EDLD 851R - Residency: Advanced Level Leadership Credits: 3
- EDLD 725R - Residency: The Impact of Facilities and Financial Decisions on School Effectiveness Credits: 3
- EDLD 854R - Residency: Leadership of Instruction and Learning Credits: 3
- EDLD 724R - Residency: Ethical and Legal Decision-making at the District Level Credits: 3
- EDLD 855R - Residency: Leadership for Equity and Inclusion Credits: 3

Other (6 crs)

- EDLD 890 - Research in Educational Leadership Part I Credits: 3
- EDLD 891 - Research in Educational Leadership Part II Credits: 3

Dissertation Core (6 crs)

- EDLD 898 - Dissertation I- Educational Leadership Credits: 3
- EDLD 899 - Dissertation II- Educational Leadership Credits: 3

Educational Leadership, M.Ed. with Principal Certification

Program Description

The Educational Leadership, MEd with Principal Certification is nationally accredited by the Council for Accreditation of Educator Preparation (CAEP) and recognized by the Pennsylvania Department of Education as a Pennsylvania Inspired Leadership Program. The program gives students the skills needed to become an effective school administrator.

This 33-credit program includes five foundational and four elective courses. Also, students must complete two field experiences with the support of their school/district mentor and a university supervisor. The field experience totals 360 leadership hours over two semesters in concert with full-time positions. Classes are offered synchronously online, and nights and weekends for busy professionals in Shippensburg and Harrisburg.

Admissions Requirements

To be eligible to pursue a Master of Education degree in Educational Leadership, you must have a baccalaureate degree from an accredited college or university in education with a GPA of 3.0 or higher, a type 01, 02, 04 teaching certification, and three years of teaching experience or five years of service.

Additional application requirements include:

- Contact information for two recommenders.
- Proof of teaching license
- Official transcripts for all institutions you attended. Official transcripts can be sent to graduateadmissions@ship.edu and must come from your previous institutions. The admissions office will not accept transcripts from applicants.

The academic department reserves the right to hold any applications for review if further information is necessary to render a decision after initial review.

Degree Requirements (33 crs.)

Educational Leadership Core (9 crs.)

- EDLD 515 - The Role of Research and Data Informed Decision-Making for School Leaders Credits: 3
- EDLD 517 - Leadership in Technology and Effective Program Delivery Credits: 3
- EDLD 569 - Seminar: Diversity in Education Credits: 3

PA Inspired Leadership Core (18 crs.)

- EDLD 514 - Practicum I Leadership Field Experiences at the Building Level Credits: 3
- EDLD 516 - Curriculum Assessment and Instructional PK-12 for Diverse Student Populations Credits: 3
- EDLD 518 - The Role of Supervision in Promoting Student Achievement Credits: 3
- EDLD 519 - Advanced Leadership and the School Principal PK-12 Credits: 3
- EDLD 520 - School Finance and Student Learning Credits: 3
- EDLD 521 - Legal and Ethical Issues that Impact on Student Learning Credits: 3

Electives (3 crs.)

EDLD 510 Special Education Law is the standard elective for the program. Adviser pre-approval is required for any electives.

- EDLD 500 - General School Administration Credits: 3
- EDLD 510 - Special Education Law Credits: 3

Capstone (3 crs.)

- EDLD 522 - Practicum II Advanced Leadership Field Experiences at the Building Level Credits: 3

Note:

Student must advance to candidacy upon completion of 6 and not more than 12 semester hour credits of graduate work at Shippensburg University.

Special Education, M.Ed.

Program Description

The MEd in Special Education is nationally accredited by the Council for Accreditation of Educator Preparation (CAEP) and conforms to the Special Education Standards of the Pennsylvania Department of Education (PDE) and the Council for Exceptional Children. The 30-credit master's program equips in-service special education teachers and other education professionals with advanced-level training. Those entering the program without special education certification can meet PDE requirements through the **Comprehensive Certification** concentration in as little as 39-credits for applicants who have a previous certification in another subject area.

Admissions Requirements

To be eligible to pursue a Master of Education in Special Education, you must have a baccalaureate degree from an accredited college or university with an undergraduate GPA of a 3.0 or higher and demonstrate interest in working with people with disabilities.

Additional application requirements include:

- Personal Statement that addresses the following:
 - What are the three most significant professional experiences you have had?
 - What are your major professional assets?
 - Describe yourself in terms of strengths, weaknesses, and areas for improvement.
 - Describe your experiences with individuals who have disabilities.
 - Describe any significant life experiences.
 - Explain why you wish to go into special education.
- Resume
- Proof of teaching license (as necessary)
- Contact information for three recommenders
- Official transcripts for all institutions you attended. Official transcripts can be sent to graduateadmissions@ship.edu and must come from your previous institutions.

The admissions office will not accept transcripts from applicants.

The academic department reserves the right to hold any applications for review if further information is necessary to render a decision after initial review.

Degree Requirements (30 crs.)

Core Requirements (24 crs.)

- SPEE 546 - Transition to Adult Life for Students with Disabilities Credits: 3
- SPEE 583 - Assessing Children with Exceptionalities for Curricular Decision-Making Credits: 3
- SPEE 526 - Topics in Spec Ed for School Counselors and other School Professionals: Working w/ Stud with Except Credits: 3
- SPEE 535 - Special Education Processes in a Standards Aligned System Credits: 3
- SPEE 545 - Applied Behavior Analysis/Positive Behavior Supports Credits: 3
- SPEE 550 - Instruction for Students with High Incidence Disabilities Credits: 3
- SPEE 600 - Research in Special Education Credits: 3
- EDLD 510 - Special Education Law Credits: 3

Electives (3 crs.)

- SPEE 551 - Subject Area Content Access for Students with Learning Disabilities in a Standards Aligned System Credits: 3
- SPEE 561 - Instruction for Students with Low Incidence Disabilities Credits: 3
- SPEE 565 - Instruction for Students with Autism Spectrum Disorders Credits: 3
- SPEE 571 - Instruction for Students with Social, Emotional, and Behavior Disorders Credits: 3

Capstone (3 crs.)

- SPEE 548 - Direct Instruction Credits: 3

Special Education Supervisor

For information concerning the post-master's program leading to Pennsylvania certification as a Special Education Supervisor, refer to Supervisory Certification Programs.

Special Education, Comprehensive Certification PK-12 Concentration, M.Ed.

Program Description

The MEd in Special Education is nationally accredited by the Council for Accreditation of Educator Preparation (CAEP) and conforms to the Special Education Standards of the Pennsylvania Department of Education (PDE) and the Council for Exceptional Children. The 30-credit master's program equips in-service special education teachers and other education professionals with advanced-level training. Those entering the program without special education certification can meet PDE requirements through the

Comprehensive Certification concentration in as little as 39-credits for applicants who have a previous certification in another subject area.

Admissions Requirements

To be eligible to pursue a Master of Education in Special Education, you must have a baccalaureate degree from an accredited college or university with an undergraduate GPA of a 3.0 or higher and demonstrate interest in working with people with disabilities.

Additional application requirements include:

- Personal Statement that addresses the following:
 - What are the three most significant professional experiences you have had?
 - What are your major professional assets?
 - Describe yourself in terms of strengths, weaknesses, and areas for improvement.
 - Describe your experiences with individuals who have disabilities.
 - Describe any significant life experiences.
 - Explain why you wish to go into special education.
- Resume
- Proof of teaching license (as necessary)
- Contact information for three recommenders
- Official transcripts for all institutions you attended. Official transcripts can be sent to graduateadmissions@ship.edu and must come from your previous institutions.

The admissions office will not accept transcripts from applicants.

The academic department reserves the right to hold any applications for review if further information is necessary to render a decision after initial review.

Degree Requirements (48 crs.)

Core Requirements (45 crs.)

- ESL 500 - Foundations of English Language Learner Credits: 3 OR
- ESL 520 - Literacy and Linguistically Diverse Cultures and Communities Credits: 3
- SPEE 526 - Topics in Spec Ed for School Counselors and other School Professionals: Working w/ Stud with Except Credits: 3
- SPEE 535 - Special Education Processes in a Standards Aligned System Credits: 3
- SPEE 545 - Applied Behavior Analysis/Positive Behavior Supports Credits: 3
- SPEE 546 - Transition to Adult Life for Students with Disabilities Credits: 3
- SPEE 550 - Instruction for Students with High Incidence Disabilities Credits: 3

- SPEE 551 - Subject Area Content Access for Students with Learning Disabilities in a Standards Aligned System Credits: 3
- SPEE 561 - Instruction for Students with Low Incidence Disabilities Credits: 3
- SPEE 565 - Instruction for Students with Autism Spectrum Disorders Credits: 3
- SPEE 571 - Instruction for Students with Social, Emotional, and Behavior Disorders Credits: 3
- SPEE 583 - Assessing Children with Exceptionalities for Curricular Decision-Making Credits: 3
- SPEE 600 - Research in Special Education Credits: 3
- EDFN 595 - Student Teaching and Professional Practicum Credits: 6-15 (9 credits)

Note:

SPEE 526, 583, ESL 500, 520 can be waived when applicant's transcript indicates they have taken equivalent courses in their undergraduate program.

Capstone (3 crs.)

- SPEE 548 - Direct Instruction Credits: 3

Pennsylvania Certification

For Pennsylvania Certification in Special Education all Candidates must pass:

1. Special Education PK-12-Spec Ed: Core Knowledge and Applications (5354)
 1. Take this one at the end of the semester prior to Student Teaching.
2. Fundamental Subjects Content Knowledge (5511)
 1. This one is waived if you have prior certification in Pk-4 or mid-level.

Special Education Supervisor

For information concerning the post-master's program leading to Pennsylvania certification as a Special Education Supervisor, refer to Supervisory Certification Programs.

School Administration Principal K-12 Certification

Admissions Policies

A candidate who has completed a master's degree other than the Master of Education degree in educational leadership at Shippensburg University will not be required to complete a second master's degree; however, his or her program may need to include additional courses identified as necessary to attain the required competencies. Students who have earned an M.Ed. in Educational Leadership, or a related area (i.e. Reading,

Curriculum & Instruction, Early Childhood, etc.) and need only K-12 Principal Certification may apply to the Dean of Admissions for the Post-Master's K-12 Principal Certification Program.

1. The applicant shall present a copy of the applicant's teaching certificate and evidence of three years of successful teaching experience in elementary, middle, or secondary schools.
2. Applicants who did not complete the Master of Education degree at Shippensburg University shall also provide official transcripts sent to the Dean of Admissions by any institution at which the applicant has taken undergraduate or graduate work. Applicants must obtain two reference forms from the Department of Educational Leadership and Special Education. These forms are available at http://www.ship.edu/ELSE/Educational_Leadership/Forms/. One recommendation must be completed by a chief school officer (district superintendent or intermediate unit executive director) in the school or intermediate unit in which the candidate is currently employed or has been most recently employed. The second reference must be either from the applicant's principal or immediate supervisor.
3. Applicants must submit a completed Practicum application between their school district and the Educational Leadership program. This should be completed one year in advance of the first practicum.
4. Recommendation for admission to the certification program will be determined by the faculty in the Department of Educational Leadership and Special Education.

Policies for the Principal Certification Program

1. The Pennsylvania Department of Education requires a minimum of three years of professional school experience in order to be eligible for the Administrative I certificate.
2. A B average must be maintained for the credits required for certification, with not more than one C grade included.
3. Courses or prescribed experiences may be repeated only with the approval of the student's advisor, the chair of the Department of Educational Leadership and Special Education, and the Dean of the College of Education and Human Services.
4. Prescribed experiences for the certification program must be completed within a three-year period. This requirement will apply unless an extension is granted for extenuating circumstances by the Department and the Dean.
5. Individuals pursuing principal certification who have not gone through a candidacy review for the Master's degree with the Department of Educational Leadership and Special Education at Shippensburg University may be required to complete an interview. If required, this review must be conducted after completion of six to nine hours of coursework.

6. It is essential the student work closely with his or her advisor throughout the program. A student is required to complete 15 credit hours at Shippensburg University in order for the Department to recommend him/her for certification.
7. The practicum experiences will be individually prescribed programs based upon Pennsylvania Department of Education mandated competencies and the experiences of the candidate. Arrangements for practicum should be made one year in advance.
8. Pennsylvania Department of Education requires a passing score on the Pennsylvania Department of Education School Leader Licensure Assessment. Go to <https://www.ets.org/praxis/pa/requirements> for more information.

Requirements (21 crs.)

Required Pennsylvania Inspired Leadership Core Courses for Principal Certification

- EDLD 516 - Curriculum Assessment and Instructional PK-12 for Diverse Student Populations Credits: 3
- EDLD 518 - The Role of Supervision in Promoting Student Achievement Credits: 3
- EDLD 519 - Advanced Leadership and the School Principal PK-12 Credits: 3
- EDLD 520 - School Finance and Student Learning Credits: 3
- EDLD 521 - Legal and Ethical Issues that Impact on Student Learning Credits: 3
- EDLD 514 - Practicum I Leadership Field Experiences at the Building Level Credits: 3
- EDLD 522 - Practicum II Advanced Leadership Field Experiences at the Building Level Credits: 3

Superintendent's Letter of Eligibility Certification

Upon completion of the residencies, candidates will be eligible for the Superintendent's Letter of Eligibility in PA provided that they also meet the experience and state exam requirements.

Application Requirements

- Graduate application and application fee
- Transcripts from all previous colleges and universities including any additional certification program(s)
- Current resume or curriculum vitae including current/past leadership positions, specific leadership responsibilities and experiences
- Applicants must hold administrative and/or supervisory positions in education
- Three letters of recommendation, one of which should be from a school district superintendent or chief organization administrator if not employed at a school district

- 500-1,000-word goal statement addressing applicant's goals and objectives for Superintendent Letter of Eligibility Program and how this program will assist in achieving those outcomes
- Teaching certifications and endorsements currently held (optional)

Policies for Completing the Superintendent's Letter of Eligibility Program

1. Maintain at least a B average in all coursework, with not more than one C grade included in this average.
2. Enroll for a minimum of six graduate credit hours per year.
3. Work closely with advisor.
4. Each student, in addition to completing the course requirements specified on his or her individual program of studies, must demonstrate, through appropriate practicum activities, field experiences, and a written/oral competency exam (Exit Defense), that he/she has acquired the knowledge, skills, and competencies to render effective leadership in schools and educational institutions. The student's leadership, scholarship, and interpersonal skills shall be monitored most carefully throughout his/her program of studies and during his/her practicum and field experiences.
5. Satisfy all final evaluation policies and procedures established by the Department of Educational Leadership and Special Education for students in the Letter of Eligibility program.

Student Advisement for the Leadership Residency Program

1. The Department of Educational Leadership and Special Education assigns a faculty advisor for each applicant.
2. The faculty advisor is responsible for reviewing the applicant's academic records, degrees, and certification held along with past and present professional experiences. After consulting with the applicant, the advisor shall construct an individualized program of study for each applicant designed to meet the professional needs of the applicant as well as satisfying the requirements for certification by the Pennsylvania Department of Education and the Department of Educational Leadership and Special Education.
3. It shall be the joint responsibility of the student and the advisor to consult with one another on a regular basis while the student is enrolled in the Residency Leadership Program.
4. The student should seek the advice and counsel of his/her faculty advisor when the need arises. The faculty advisor is the contact person for any questions or concerns the student may have relating to his/her graduate program at Shippensburg University.
5. Faculty members shall be invited to participate in an Exit Defense panel at the completion of the program.

6. The faculty advisor shall continually review his/her advisee's progress, academic work, and general overall standing and report any concerns to both the student and the Educational Leadership and Special Education Department.
7. The faculty of the Department of Educational Leadership and Special Education shall review all students' academic records prior to recommending a student to the Pennsylvania Department of Education for the Superintendent's Certification.

Certification Requirements (18 crs.)

- EDLD 721R - Residency: Strategic Leadership in District Governance Credits: 3
- EDLD 851R - Residency: Advanced Level Leadership Credits: 3
- EDLD 725R - Residency: The Impact of Facilities and Financial Decisions on School Effectiveness Credits: 3
- EDLD 854R - Residency: Leadership of Instruction and Learning Credits: 3
- EDLD 724R - Residency: Ethical and Legal Decision-making at the District Level Credits: 3
- EDLD 855R - Residency: Leadership for Equity and Inclusion Credits: 3

Note:

A minimum of 15 semester hour credits must be completed at Shippensburg University. Also, upon completion of the program, students must meet the six years of qualified educational experiences of which three must be in administrative position(s) as part of the requirement to receive the Superintendent's Letter from the Pennsylvania Department of Education.

Supervisory I Certification

Students who have earned an M.Ed. in Educational Leadership, or a related area (i.e. Reading, Curriculum & Instruction, Early Childhood, Special Education etc.) and need only Special Education Supervisory Certification may apply to the Dean of Admissions for the Post-Master's Special Education Supervisory Certification Program.

1. The applicant shall present a copy of the applicant's teaching certificate and evidence of five years of successful special education teaching in elementary, middle, or secondary schools.
2. Applicants who did not complete the Master of Education degree at Shippensburg University shall also provide official transcripts sent to the Dean of Admissions by any institution at which the applicant has taken undergraduate or graduate work. Applicants must obtain two reference forms from the Department of Educational Leadership and Special Education. These forms are available at http://www.ship.edu/ELSE/Educational_Leadership/Forms/. One recommendation must be completed by a chief school officer (district superintendent or intermediate unit executive director) in the school or intermediate unit in which the candidate is currently employed or has been most

- recently employed. The second reference must be either from the applicant's principal or immediate supervisor.
3. Applicants must submit a completed Practicum application between their school district and the Educational Leadership program. This should be completed one year in advance of the first practicum.
 4. Recommendation for admission to the certification program will be determined by the faculty in the Department of Educational Leadership and Special Education.

Policies for the Special Education Supervisory Certification Program

1. The Pennsylvania Department of Education requires a minimum of five years of successful special education teaching in elementary, middle, or secondary schools in order to be eligible for the Special Education Supervisory certification.
2. A B average must be maintained for the credits required for certification, with not more than one C grade included.
3. Courses or prescribed experiences may be repeated only with the approval of the student's advisor, the chair of the Department of Educational Leadership and Special Education, and the Dean of the College of Education and Human Services.
4. Prescribed experiences for the certification program must be completed within a three-year period. This requirement will apply unless an extension is granted for extenuating circumstances by the Department and the Dean.
5. Individuals pursuing principal certification who have not gone through a candidacy review for the Master's degree with the Department of Educational Leadership and Special Education at Shippensburg University may be required to complete an interview. If required, this review must be conducted after completion of six to nine hours of coursework.
6. It is essential the student work closely with his or her advisor throughout the program. A student is required to complete 15 credit hours at Shippensburg University in order for the Department to recommend him/her for certification.
7. The practicum experiences will be individually prescribed programs based upon Pennsylvania Department of Education mandated competencies and the experiences of the candidate. Arrangements for practicum should be made one year in advance.
8. Pennsylvania Department of Education requires a passing score on the Pennsylvania Department of Education School Leader Licensure Assessment. Go to <https://www.ets.org/praxis/pa/requirements> for more information.

Certification Requirements (21 crs.)

- EDLD 500 - General School Administration Credits: 3
- EDLD 510 - Special Education Law Credits: 3
- EDLD 514 - Practicum I Leadership Field Experiences at the Building Level Credits: 3

- EDLD 516 - Curriculum Assessment and Instructional PK-12 for Diverse Student Populations Credits: 3
- EDLD 518 - The Role of Supervision in Promoting Student Achievement Credits: 3
- EDLD 521 - Legal and Ethical Issues that Impact on Student Learning Credits: 3
- EDLD 517 - Leadership in Technology and Effective Program Delivery Credits: 3
or
- EDLD 520 - School Finance and Student Learning Credits: 3

Military Science Department

Army Reserve Officers Training Corps (ROTC)

Army ROTC is a program which combines courses in military science with summer training opportunities to transform students into U.S. Army officers. Upon successful completion of the program and graduation, Cadets are awarded a commission as a second lieutenant in either the U.S. Army, the Army National Guard, or the U.S. Army Reserve.

Scholarships

Army ROTC scholarships are offered for two, three, and four years. The four-year scholarships are awarded on a worldwide competitive basis to U.S. citizens who will be entering an institution as a freshman. Military science-enrolled or non-enrolled students may compete for three-year (starts in sophomore year) and two-year (starts in junior year) scholarships. Recipients receive full tuition, academic fees, book and supply expenses (not housing and food), and a monthly stipend. Scholarship recipients incur a service commitment for active or reserve forces duty.

Financial Assistance

Books and equipment for military science courses and the ROTC program are provided free of charge to all students. All juniors and seniors in the ROTC program (advanced course) and scholarship Cadets are paid a tax-free stipend and receive other benefits.

Academic Advisement

Students are encouraged to contact the Department of Military Science for information concerning the ROTC program. The military science department is available to discuss the program with interested students at 717-477-1896.

The Four-Year Program

The Four-Year Army ROTC program is divided into two parts called the basic course and the advanced course.

The basic course (MIL 131/ MIL 132 and MIL 231/ MIL 232) is usually taken during the first two years of college and covers such subjects as customs, traditions and organizations of the service, national defense, military history, and leadership development. In addition, a variety of outside social and professional enrichment activities are available. ROTC textbooks, uniforms, and other essential materials for the basic course are furnished to students at no cost. After they have completed the basic course, students who have demonstrated the potential to become an officer and who have met the physical and scholastic standards are eligible to enroll in the advanced course. There is no military obligation incurred by students completing the basic course.

The advanced course (MIL 331/ MIL 332 and MIL 350/ MIL 351) is usually taken during the final two years of college. It includes instruction in management, tactics, ethics, and professionalism, and further leadership development. Textbooks and uniforms in the advanced course are also furnished to students at no cost.

During the summer between their junior and senior years of college, advanced course Cadets attend a paid four-week training session called Advance Camp at Fort Knox, Kentucky. Advance Camp provides Cadets the chance to practice what they've learned in the classroom and introduces them to Army life in a field environment.

Students may utilize up to the maximum number of credits in the core curriculum received through completions of Military Science (ROTC) classes as free electives which are credited towards graduation. All credits are computed into QPA and overall credits completed.

The Two-Year Program

The Two-Year program is designed for junior and community college graduates, students at four-year colleges who did not take ROTC during their first two years and students entering a two-year postgraduate course of study.

To enter the Two-Year program, students must first attend the paid four-week Basic Course, held during the summer between their sophomore and junior years of college. At the Basic Course, students learn to challenge themselves physically and mentally and to build their confidence and self-respect.

After they have successfully completed the Basic Course, students who meet all the necessary enrollment requirements are enrolled in the advanced course.

Basic Course Practicum

The Military Science Leadership Practicum is a paid, four-week course conducted at Fort Knox, Kentucky, during the summer. It is designed primarily for junior and community

college graduates entering Shippensburg University seeking hands-on experiences in the U.S. Army.

The practicum prepares students for 300-level military science courses, but there is no obligation to continue in military science for attending the practicum. Students who successfully complete the leadership practicum may continue on in the advanced ROTC program. Exceptional performance during this program may qualify the student for a scholarship. Participants receive room, board, travel expenses, medical care, and are paid approximately \$700 for the four-week period.

Advance Course Practicum

The four-week summer training program, conducted at Fort Knox, Kentucky, stresses the application of military skills to rapidly changing situations. Participants are evaluated on their ability to make sound decisions, to direct team efforts toward the accomplishment of common goals, and to meet mental and physical challenges. Completion of this practicum is required prior to commissioning and is normally attended between the junior and senior years. Participants receive room, board, travel expenses, medical care, and are paid approximately \$700 for the four-week period.

Military Science Career Possibilities

Individuals who complete the ROTC program earn a commission as a Second Lieutenant upon graduation and serve in the active Army or Reserve components.

In addition to the core requirements, Cadets must complete a course in military history. Students are also encouraged to better enhance their education in courses such as anthropology, written communication, human behavior, management, and international studies.

Social Work/Gerontology Department

Faculty

- Elizabeth A. Fisher, Ph.D., *Chair* (717) 477-1365
- Sam Benbow, Ed.D.
- Dara Bourassa, Ph.D.
- Jennifer Clements, Ph.D.
- Jayleen Galarza, Ph.D.
- Michael J. Lyman, Ph.D.
- Dorlisa Minnick, Ph.D.

Social Work, M.S.W.

Collaboration

Shippensburg University jointly offers with Millersville University a Master of Social Work (MSW) degree program. An MSW permits graduates to work in a variety of human service programs and agencies in an advanced clinical and/or administrative capacity. The flexibility of the social work degree provides graduates with many options as they pursue their careers in helping fields.

MU-SU MSW Program Mission

The mission of the joint MU-SU MSW Program is to provide accessible social work graduate education in the South-Central region of Pennsylvania. We prepare students to be effective advanced generalist practitioners, committed to the purpose and values of the social work profession.

Advanced Generalist Perspective

The mission of the Millersville University and Shippensburg University Collaborative MSW Program is to promote human and community well-being by providing an advanced generalist social work education that prepares students to be contemporary practitioners and advocates for individuals, families, groups, communities, and organizations utilizing the person in environment perspective. We prepare students to be competent, globally responsive evidence-informed practitioners, committed to social, racial, economic, and environmental justice and human rights, which are rooted in the values of the social work profession.

MU-SU Program Goals

The MU-SU program seeks to:

1. Prepare graduates for competent advanced generalist practice through the acquisition and demonstration of social work competencies and values consistent with Council on Social Work Education (CSWE) educational policy and accreditation standards and Pennsylvania State System of Higher Education.
2. Provide graduates with the advanced generalist knowledge values and skills for social work practice across micro, mezzo and macro systems to assess, plan and facilitate change with attention to the profession's commitment to interprofessional collaboration.
3. Develop graduates' commitment to continued evidence-informed professional development and prepare graduates to practice human rights-based social work that promotes social, racial, economic, and environmental justice.

Generalist

Competency 1: Demonstrate Ethical and Professional Behavior

Social workers:

- make ethical decisions by applying the standards of the National Association of Social Workers Code of Ethics, relevant laws and regulations, models for ethical decision making, ethical conduct of research, and additional codes of ethics within the profession as appropriate to the context;
- demonstrate professional behavior; appearance; and oral, written, and electronic communication;
- use technology ethically and appropriately to facilitate practice outcomes; and
- use supervision and consultation to guide professional judgment and behavior.

Competency 2: Advance Human Rights and Social, Racial, Economic, and Environmental Justice

Social workers:

- advocate for human rights at the individual, family, group, organizational, and community system levels; and
- engage in practices that advance human rights to promote social, racial, economic, and environmental justice.

Competency 3: Engage Anti-Racism, Diversity, Equity, and Inclusion (ADEI) in Practice

Social workers:

- demonstrate anti-racist and anti-oppressive social work practice at the individual, family, group, organizational, community, research, and policy levels; and
- demonstrate cultural humility by applying critical reflection, self-awareness, and self-regulation to manage the influence of bias, power, privilege, and values in working with clients and constituencies, acknowledging them as experts of their own lived experiences.

Competency 4: Engage in Practice-Informed Research and Research-Informed Practice

Social workers:

- apply research findings to inform and improve practice, policy, and programs; and
- identify ethical, culturally informed, anti-racist, and anti-oppressive strategies that address inherent biases for use in quantitative and qualitative research methods to advance the purposes of social work.

Competency 5: Engage in Policy Practice

Social workers:

- use social justice, anti-racist, and anti-oppressive lenses to assess how social welfare policies affect the delivery of and access to social services; and
- apply critical thinking to analyze, formulate, and advocate for policies that advance human rights and social, racial, economic, and environmental justice.

Competency 6: Engage with Individuals, Families, Groups, Organizations, and Communities

Social workers:

- apply knowledge of human behavior and person-in-environment, as well as interprofessional conceptual frameworks, to engage with clients and constituencies; and
- use empathy, reflection, and interpersonal skills to engage in culturally responsive practice with clients and constituencies.

Competency 7: Assess Individuals, Families, Groups, Organizations, and Communities

Social workers:

- apply theories of human behavior and person-in-environment, as well as other culturally responsive and interprofessional conceptual frameworks, when assessing clients and constituencies; and
- demonstrate respect for client self-determination during the assessment process by collaborating with clients and constituencies in developing a mutually agreed-upon plan.

Competency 8: Intervene with Individuals, Families, Groups, Organizations, and Communities

Social workers:

- engage with clients and constituencies to critically choose and implement culturally responsive, evidence-informed interventions to achieve client and constituency goals; and
- incorporate culturally responsive methods to negotiate, mediate, and advocate with and on behalf of clients and constituencies.

Competency 9: Evaluate Practice with Individuals, Families, Groups, Organizations, and Communities

Social workers:

- select and use culturally responsive methods for evaluation of outcomes; and
- critically analyze outcomes and apply evaluation findings to improve practice effectiveness with individuals, families, groups, organizations, and communities.

MU-SU Program Core Competencies

Upon completion of the Master of Social Work degree, students will be able to:

1. Demonstrate Ethical and Professional Behavior
2. Engage in Diversity and Difference in Practice
3. Advance Human Rights and Social, Economic, and Environmental Justice

4. Engage in Practice-informed Research and Research-informed Practice
5. Engage in Policy Practice
6. Engage with Individuals, Families, Groups, Organizations, and Communities
7. Assess Individuals, Families, Groups, Organizations, and Communities
8. Intervene with Individuals, Families, Groups, Organizations, and Communities
9. Evaluate Practice with Individuals, Families, Groups, Organizations, and Communities

Program Structure

The program is designed for students who have no previous social work education and for those who want to build upon their baccalaureate social work education. Students may enroll in the face-to-face or online program. Classes are designed for working professionals with workplace internship options.

Courses in the face-to-face program are offered evenings. Some electives are offered online asynchronously and/or with synchronous meetings. Students will take all courses on the campus where they are enrolled, while benefiting from the quality faculty and resources of both universities.

Courses in the online program are offered synchronously in the evenings or asynchronously. Courses are taught by faculty from both universities.

Accreditation

The MU-SU MSW program is fully accredited by the Council on Social Work Education (CSWE).

Admissions Classifications

Students may apply for regular or advanced standing admission. Students may apply for advanced standing admission if they graduated from a CSWE-accredited social work program within the past ten years and meet the QPA requirements as described in the admission guidelines. They must also have a reference from the BSW program director. Regular standing admission is for students who completed a baccalaureate degree with a major other than social work. Students who graduated from a CSWE-accredited social work program within the past eight years but did not meet the QPA requirements for advanced standing, will be admitted to the regular program. They may exempt courses as described in the Admission Guidelines.

Admission Guidelines

Campus candidates apply through Shippensburg University. Please refer to the SU Graduate Admissions page for the latest admission guidelines and information.

Exemption from Generalist (First-Year) Courses

Students who graduated with a baccalaureate degree from a CSWE-accredited social work program who are not eligible for advanced standing may be eligible for exemptions from some first-year generalist courses other than practice and field instruction in which they have earned a grade of B or higher within the past 10 years. Exemptions will reduce the total number of credits a student must earn to graduate. The Admissions Committee will notify the applicant of the exemptions.

Personal Qualifications

Applicants must present evidence of a combination of professional and personal experiences, qualities, and values that are considered essential for the practice of social work. A current resume is required. Three professional references are required with a minimum of one from faculty and one from a current or recent agency employer or supervisor. The third reference must be from another faculty or employer/supervisor. No personal references or co-worker references will be accepted.

Applicants will complete a written personal statement. Information is available through the Graduate Admissions website.

The program may request a personal interview or additional information when necessary to make a fully informed admissions decision. It is possible that people with a criminal record will be limited with where they can work in human services. Applicants with criminal records should contact the MSW program director for additional information.

Transfers

Students may transfer credits earned at other regionally accredited institutions prior to admission which are equivalent of the MSW courses. Graduate credits earned more than five years prior to admission do not qualify for transfer. Students may only transfer credits provided they are in good standing in those schools. Courses must be listed on an official transcript with a B or higher. Condensed one-week graduate courses do not qualify for transfer. With advance permission of MU-SU MSW program director and the faculty advisor and as part of a planned program, a student may transfer credits from other graduate programs at MU or SU.

Experience

The program does not grant academic credit for life or work experience.

Degree Requirements

Students enrolling in the regular program must complete 60 credits of graduate study including: 12 credits of field practicum, 9 credits of electives, and 39 credits of required coursework. BSW graduates in the Regular Program may receive exemption for some coursework, as per admission guidelines.

Students enrolled in the advanced standing program must complete 36 credits of graduate study including: 6 credits of field practicum, 12 credits of electives, and 18 credits of required coursework including a summer "bridge" course.

Due to the cohort nature of this program, all courses must be taken in sequence. The Regular Program can be completed in two years, three years or four years. The Advanced Standing Program can be completed in one year or two years. Both programs are year-round and include summer courses.

Courses

Students enroll in either the regular (60 credits) or the advanced (36 credits) program. Students in the regular program take both the required generalist year and the specialization year courses including three elective courses. Students in the advanced program take the required integrative seminar, the specialization year courses, and four elective courses. All courses are three credits each.

Master of Social Work and Master of Public Administration Dual Degree Agreement

Students wishing to pursue this option must follow the Dual Graduate Degrees policy.

The MSW program will count the following MPA courses as electives for its students.

- POLI 501 - Organizational Theory and Behavior Credits: 3
- POLI 503 - Public Budgeting and Financial Management Credits: 3
- POLI 605 - Capstone Seminar: Applied Public Management Credits: 3

Degree Requirements (36 - 60 crs.)

- Regular Admit students complete 60 credits.
- Advanced Standing students complete 36 credits.

Generalist Courses (30 crs.)

- SOWK 501 - Principles and Philosophies of Social Work Credits: 3
- SOWK 505 - Understanding Social Work Practice with Diverse Populations Credits: 3
- SOWK 510 - Human Behavior in the Social Environment I Credits: 3
- SOWK 511 - Human Behavior in the Social Environment II Credits: 3
- SOWK 515 - Social Welfare Policy Credits: 3
- SOWK 520 - Micro/Mezzo Social Work Practice Credits: 3
- SOWK 521 - Macro Social Work Practice Credits: 3
- SOWK 525 - Research Methods Credits: 3
- SOWK 530 - Field Practicum I Credits: 3

- SOWK 531 - Field Practicum II Credits: 3

Advanced Standing (3 crs.)

- SOWK 601 - Diversity, Dialogues, & Social Justice Credits: 3

Specialization Courses (15 crs.)

- SOWK 610 - Advanced Micro Practice and Assessment Credits: 3
- SOWK 615 - Advanced Social Welfare Policy Credits: 3
- SOWK 620 - Advanced Practice with Groups and Families Credits: 3
- SOWK 621 - Advanced Macro Social Work Practice Credits: 3
- SOWK 625 - Advanced Research Methods Credits: 3

Social Work Electives (9-12 crs.)

- Regular Admit students take 9 elective credits.
- Advanced Standing students take 12 elective credits.
- SOWK 602 - Behavioral Health Care Settings Credits: 3
- SOWK 603 - Gender Issues Credits: 3
- SOWK 604 - Health Care Settings Credits: 3
- SOWK 605 - Child Welfare Settings Credits: 3
- SOWK 606 - School Settings Credits: 3
- SOWK 607 - Emergency Mental Health and Trauma Credits: 3
- SOWK 608 - Social Work Administration and Supervision Credits: 3
- SOWK 609 - Introduction to Art Therapy Credits: 3
- SOWK 611 - Children and Youth at Risk Credits: 3
- SOWK 614 - Social Work Surveys Development and Measurement Credits: 3
- SOWK 616 - Leadership Dynamics in Social Work Practice Credits: 3
- SOWK 617 - Social Work Practice in the Field of Addictions Credits: 3
- SOWK 619 - Global Perspectives in Social Work Credits: 3
- SOWK 622 - Military Social Work Credits: 3
- SOWK 623 - Narrative Therapy in Social Work Practice Credits: 3
- SOWK 624 - From Hobohemia to Housing First: A Critical Reflection of Homelessness in the United States Credits: 3
- SOWK 626 - Traumatic Bereavement: Assessment and Intervention Credits: 3
- SOWK 627 - Social Work, Sport & Mental Health Credits: 3
- SOWK 628 - Introduction to Trauma Informed Therapy Credits: 3
- SOWK 629 - Resource Development for Nonprofit Social Work Credits: 3
- SOWK 632 - Advanced Trauma Informed Practice Credits: 3
- SOWK 633 - Trauma-Informed Expressive Arts Credits: 3
- SOWK 640 - Selected Topics in Social Work Credits: 3

MSW & MPA Electives

Electives for students pursuing both the MSW & MPA. Advanced Standing students will also take one Social Work elective from the list above.

- POLI 501 - Organizational Theory and Behavior Credits: 3
- POLI 503 - Public Budgeting and Financial Management Credits: 3
- POLI 605 - Capstone Seminar: Applied Public Management Credits: 3

MSW & Behavioral Specialist Electives

Electives for students pursuing both the MSW & Behavior Specialist certificate. Advanced Standing students will also take one Social Work elective from the list above.

- PSYC 518 - Introduction to Behavior Analysis Credits: 3
- PSYC 539 - Community Psychology Credits: 3
- PSYC 543 - Behavioral Treatment & Systems Support Credits: 3

MSW & School Social Work Electives

Electives for students pursuing both the MSW & School Social Work certificate.

- EDLD 510 - Special Education Law Credits: 3
- EDLD 521 - Legal and Ethical Issues that Impact on Student Learning Credits: 3
- SPEE 523 - Effective Instructional Strategies for Students with Exceptionalities Credits: 3
- SPEE 526 - Topics in Spec Ed for School Counselors and other School Professionals: Working w/ Stud with Except Credits: 3
- SPEE 550 - Instruction for Students with High Incidence Disabilities Credits: 3
- SPEE 571 - Instruction for Students with Social, Emotional, and Behavior Disorders Credits: 3
- ESL 500 - Foundations of English Language Learner Credits: 3
- ESL 520 - Literacy and Linguistically Diverse Cultures and Communities Credits: 3

Capstone (6 crs.)

- SOWK 630 - Advanced Field Practicum I Credits: 3
- SOWK 631 - Advanced Field Practicum II Credits: 3

School Social Work Certificate

Program Description

The purpose of the program is to prepare school social workers who meet the requirements for CSPG 87 School Social Worker, Educational Specialist Certificate PK-12. The School Social Worker, who is required to have a Master's degree in social work

(MSW), provides schools with the knowledge and competence required to provide school social work services for all students in grades PK-12 with a focus on preventative and/or problem-solving tools. The program will follow the PK-12 School Social Worker Education Specialist Program Preparation Guidelines issued by the Pennsylvania Department of Education for this purpose. Students interested in receiving the certificate will have a MSW, have a field practicum in a school setting and take existing specific classes in the departments of Teacher Education and Educational Leadership and Special Education. This certificate can be taken concurrently with the MSW program.

Admission Requirements

Applicant must have a master's degree in Social Work from an accredited institution or be currently enrolled in the MSW program at Shippensburg.

- Complete online non-degree application
- Have official transcripts sent to graduateadmissions@ship.edu from the previous institutions attended.
- Submit the application fee

Certificate Requirements (24 crs.)

Social Work Requirements (9 crs.)

As part of their MSW course work, students will take (or will have taken) the following courses which are needed for the certification by PDE.

- SOWK 606 - School Settings Credits: 3
- Field Experience in a School Setting:
- SOWK 530 - Field Practicum I Credits: 3 AND
- SOWK 531 - Field Practicum II Credits: 3
- OR
- SOWK 630 - Advanced Field Practicum I Credits: 3 AND
- SOWK 631 - Advanced Field Practicum II Credits: 3

Education Policy (3 crs.)

- SOWK 615 - Advanced Social Welfare Policy Credits: 3
- EDLD 510 - Special Education Law Credits: 3
- EDLD 521 - Legal and Ethical Issues that Impact on Student Learning Credits: 3

Accommodations & Adaptations for Students with Disabilities (9 crs.)

- SPEE 526 - Topics in Spec Ed for School Counselors and other School Professionals: Working w/ Stud with Except Credits: 3

Select two of the following:

- SPEE 523 - Effective Instructional Strategies for Students with Exceptionalities Credits: 3
- SPEE 550 - Instruction for Students with High Incidence Disabilities Credits: 3
- SPEE 571 - Instruction for Students with Social, Emotional, and Behavior Disorders Credits: 3

Meeting the Instructional Needs of English Learners (3 crs.)

Select one of the following:

- ESL 500 - Foundations of English Language Learner Credits: 3
- ESL 520 - Literacy and Linguistically Diverse Cultures and Communities Credits: 3

Note: Any required education courses taken towards the School Social Work Certificate count as MSW electives.

Teacher Education Department

Faculty

- Alison Mellott, Ed.D., Chair (717-477-1648)
- Lynn Baynum, Ph.D.
- Holly Garner, M.Ed.
- Christopher Keyes, Ph.D.
- Eucabeth Odhiambo, Ed.D.
- Donald Philpot, Ph.D.
- Shannon Raines, M.Ed.
- Christine Royce, Ed.D.
- Cheryl Slattery, Ed.D.
- Tamara Smith, M.Ed.
- Wes Welty, M.Ed.

Shippensburg University was founded in 1871 and was the first normal school in the state dedicated to training Pennsylvania teachers. We hold the distinction of the only public school with a university K-5 elementary school on campus, known as the Grace B. Luhrs University Elementary School (GBLUES). We also partner with the Bartos Child and Family Center and the Shippensburg Head Start. With such a long history associated with teacher education, Shippensburg University continues to be a leader in preparing outstanding teachers. Our faculty have expertise in cognitive, language, physical, and social-emotional growth and development of young children, elementary children and adolescents, pedagogical practices in content area academic disciplines, educational technology, and many, many more nuances related to teaching and learning. We create pathways in and out of the classroom that enhance college

students' academic success so that they can be certified by the Pennsylvania Department of Education to teach young children, elementary children and adolescents in our region and beyond.

Mission: We provide a rigorous and responsive environment for learning that engages our students in historically-effective emerging research in education. Authentic learning opportunities are used in diverse classroom settings which highlight the three campus laboratory schools as models for classroom instruction.

Curriculum and Instruction, M.Ed.

Program Description

The Master of Education in Curriculum and Instruction is nationally accredited by the Council for Accreditation of Educator Preparation (CAEP). The program is intended for fully certified elementary and secondary school teachers. Certification is an option in the early childhood cluster, middle level, and STEM fields. The program fosters teacher growth through exploration of principles of theory and practice that enhance teaching through research and technology. The Literacy concentration provides the necessary coursework for Reading Specialist certification by the Pennsylvania Department of Education.

Admissions Requirements

To be eligible to pursue a Master of Education degree in Curriculum and Instruction, you must have a baccalaureate degree from an accredited college or university with an undergraduate GPA of a 3.0 or higher.

Additional application requirements include:

- Personal Statement - approximately 500 words with clear and concise responses to the following:
 - Describe your three most significant professional experiences
 - Describe your major professional traits
 - Describe yourself in terms of strengths, weaknesses, and areas for improvement
 - Explain why you wish to pursue the master's degree in Curriculum and Instruction
- Contact information for three recommenders
- Proof of teaching license (Reading Specialist concentration)
- Official transcripts for all institutions you attended. Official transcripts can be sent to graduateadmissions@ship.edu and must come from your previous institutions. The admissions office will not accept transcripts from applicants.
- The academic department reserves the right to hold any applications for review if further information is necessary to render a decision after initial review.

Degree Requirements (30 crs.)

Core Requirement (24 crs.)

Focus on Curriculum & Assessment: Data Responsive Practices (6 crs.)

Select 2 of the following:

- READ 529 - Reading and Reasoning Beyond the Primary Grades Credits: 3
- READ 532 - Diagnosis and Assessment in Reading Credits: 3
- TEED 501 - Responsive Teaching and Learning Credits: 3
- TEED 594 - Selected Topics in Teacher Education Credits: 1-3

Focus on Effective Teaching: Purposeful Pedagogical Decision-Making Practices: (6 crs.)

Select 2 of the following:

- READ 520 - Literacy and the Secondary Student Credits: 3
- READ 528 - Foundations of Literacy Development Credits: 3
- TEED 502 - Strategies for Critical Thinking and Problem-Solving Credits: 3
- TEED 505 - Instructional Technology in Today's Educational Environments Credits: 3

Focus on Learner: Factors that Influence Learning (6 crs.)

Select 2 of the following:

- ESL 500 - Foundations of English Language Learner Credits: 3
- ESL 510 - Second Language Acquisition: Theory, Models, and Principles Credits: 3
- ESL 520 - Literacy and Linguistically Diverse Cultures and Communities Credits: 3
- READ 537 - Brain Based Strategies for Literacy Learners Experiencing Difficulties Credits: 3
- TEED 520 - Social and Emotional Development Credits: 3
- TEED 530 - Cognitive and Language Development Credits: 3
- TEED 540 - Families and Communities in Education Credits: 3
- TEED 545 - Strategies for Effective Classroom Management Credits: 3
- TEED 575 - Advanced Child Development Credits: 3

Focus on Leadership: Impact on Student Learning (3 crs.)

Select 1 of the following:

- ECED 563 - Leadership in Early Childhood Education Credits: 3
- READ 535 - Seminar in Literacy, Language, and Reading Credits: 3

Capstone: Focus on Research (3 crs.)

Select 1 of the following:

- TEED 600 - Elements of Research Credits: 3
- TEED 609 - Research Informed Practices Credits: 3

Electives with Advisement (6 crs.)

Select 2 500 level courses in ECED, EDFN, EDLD, ESL, READ, SPEE, TEED, ESSC, GEOG, HIST

Curriculum and Instruction, Literacy Concentration M.Ed.

Program Description

The Master of Education in Curriculum and Instruction is nationally accredited by the Council for Accreditation of Educator Preparation (CAEP). The program is intended for fully certified elementary and secondary school teachers. Certification is an option in the early childhood cluster, middle level, and STEM fields. The program fosters teacher growth through exploration of principles of theory and practice that enhance teaching through research and technology. The Literacy concentration provides the necessary coursework for Reading Specialist certification by the Pennsylvania Department of Education.

Admissions Requirements

To be eligible to pursue a Master of Education degree in Curriculum and Instruction, you must have a baccalaureate degree from an accredited college or university with an undergraduate GPA of a 3.0 or higher.

Additional application requirements include:

- Personal Statement - approximately 500 words with clear and concise responses to the following:
 - Describe your three most significant professional experiences
 - Describe your major professional traits
 - Describe yourself in terms of strengths, weaknesses, and areas for improvement
 - Explain why you wish to pursue the master's degree in Curriculum and Instruction
- Contact information for three recommenders
- Proof of teaching license (Reading Specialist concentration)

- Official transcripts for all institutions you attended. Official transcripts can be sent to graduateadmissions@ship.edu and must come from your previous institutions. The admissions office will not accept transcripts from applicants.
- The academic department reserves the right to hold any applications for review if further information is necessary to render a decision after initial review.

Degree Requirements (30 crs.)

Focus on Curriculum & Assessment: Data Responsive Practices (6 crs.)

- READ 529 - Reading and Reasoning Beyond the Primary Grades Credits: 3
or
- TEED 594 - Selected Topics in Teacher Education Credits: 1-3
- READ 532 - Diagnosis and Assessment in Reading Credits: 3

Focus on Learner: Factors that Influence Learning (6 crs.)

- ESL 500 - Foundations of English Language Learner Credits: 3
or
- ESL 520 - Literacy and Linguistically Diverse Cultures and Communities Credits: 3
- READ 537 - Brain Based Strategies for Literacy Learners Experiencing Difficulties Credits: 3

Focus on Effective Teaching: Purposeful Pedagogical Decision-Making Practices: (6 crs.)

Select 2 of the following:

- READ 520 - Literacy and the Secondary Student Credits: 3
- READ 528 - Foundations of Literacy Development Credits: 3
- TEED 502 - Strategies for Critical Thinking and Problem-Solving Credits: 3
- TEED 505 - Instructional Technology in Today's Educational Environments Credits: 3

Focus on Reading Specialist (6 crs.)

- READ 533 - Literacy Intervention Action Research Credits: 3 and
 - READ 534 - Practicum in Literacy Intervention Credits: 3
- or
- Orton-Gillingham Practitioner 1 Training (6 crs.)

- READ 593 - Selected Topics in Reading Credits: 1-6

Focus on Leadership: Impact on Student Learning (3 crs.)

- READ 535 - Seminar in Literacy, Language, and Reading Credits: 3

Capstone: Focus on Research (3 crs.)

- TEED 600 - Elements of Research Credits: 3
- TEED 609 - Research Informed Practices Credits: 3

Literacy, M.Ed.

This program has been renamed, the new program is: Curriculum and Instruction, Literacy Concentration M.Ed.

Online Instruction, Learning, and Technology Certificate

The Certificate in Online, Instruction, Learning and Technology is designed for professionals who work with the design and delivery of information and instruction in an online environment. The series of five courses is grounded in research and best practices and provides the participant with foundational knowledge of best practices, instructional and assessment strategies and practical applications in online learning environments. This program is applicable for all professional fields that offer online instruction and/or professional development.

Students will complete a sequence of five online classes that immerse them in the process that participants in their courses would experience; model the strategies that they would employ and utilize in the teaching of an online course; and provide opportunities for the development of their own course material through the learning process. The capstone course is where the participant synthesizes their learning in the design, development, and implementation of an actual online course.

Certificate Requirements (15 crs)

- ONLE 550 - Introduction to Teaching in an Online Environment Credits: 3
- ONLE 560 - Designing and Implementing Online Educational Systems #1 Credits: 3
- ONLE 570 - Designing and Implementing Online Educational Systems #2 Credits: 3
- ONLE 580 - Online Educational Resources for Instruction and Learning Credits: 3
- ONLE 590 - Capstone: Online Course Design, Development, and Implementation Credits: 3

Teaching English as a Second Language Certificate

The Teaching English as a Second Language Certificate is offered online, typically asynchronously during fall, winter, spring, and includes an in person practicum experience within the graduate student's area of residence or school district. In order to gain the certificate, the graduate student must submit an application in TIMS. Upon the program completion, the graduate student will be recommended by the Shippensburg University Certification Officer via the TIMS system and approved by PDE.

Certificate Requirements (16 crs.)

- ESL 500 - Foundations of English Language Learner Credits: 3
- ESL 510 - Second Language Acquisition: Theory, Models, and Principles Credits: 3
- ESL 520 - Literacy and Linguistically Diverse Cultures and Communities Credits: 3
- ESL 530 - Instructional Methods and Assessment of English Language Learners Credits: 4
- ESL 540 - Practicum: Teaching English Language Learners Credits: 3

PA Certification

Art, K-12

Shippensburg University offers a post-baccalaureate teacher certification to fulfill the Commonwealth of Pennsylvania's requirements in Art, K-12 Certification. For more detailed information on this contact the Department of Teacher Education.

English/Language Arts, 7-12

Shippensburg University offers a post-baccalaureate teacher certification to fulfill the Commonwealth of Pennsylvania's requirements in English/Language Arts, 7-12 Certification. For more detailed information on this contact the Department of Teacher Education.

French, 7-12

Shippensburg University offers a post-baccalaureate teacher certification to fulfill the Commonwealth of Pennsylvania's requirements in French, 7-12. For more detailed information on this contact the Department of Teacher Education.

Grades PK-4 Certification

Shippensburg University offers a post-baccalaureate teacher certification to fulfill the Commonwealth of Pennsylvania's requirements in Grades PK-4 Certification. For more detailed information on this contact the Department of Teacher Education.

Grades 4-8 (Middle Level) Certification

Shippensburg University offers a post-baccalaureate teacher certification to fulfill the Commonwealth of Pennsylvania's requirements in Grades 4-8 Certification. For more detailed information on this contact the Department of Teacher Education.

Mathematics, 7-12

Shippensburg University offers a post-baccalaureate teacher certification to fulfill the Commonwealth of Pennsylvania's requirements in Mathematics, 7-12 Certification. For more detailed information on this contact the Department of Teacher Education.

PA Early Childhood Directors Certification

Requirements (9 crs.)

Must apply through the PA Key for the credential once coursework is completed.

Required (3 crs.)

- ECED 564 - The Business of Child Care Credits: 3

Electives (6 crs.)

Select 2 of the following:

- ECED 563 - Leadership in Early Childhood Education Credits: 3
- TEED 520 - Social and Emotional Development Credits: 3
- TEED 530 - Cognitive and Language Development Credits: 3
- TEED 540 - Families and Communities in Education Credits: 3
- TEED 575 - Advanced Child Development Credits: 3

Science 7-12 Certification

Shippensburg University offers a post-baccalaureate teacher certification to fulfill the Commonwealth of Pennsylvania's requirements in Science 7-12 Certification. For more detailed information on this contact the Department of Teacher Education.

Social Studies, 7-12

Shippensburg University offers a post-baccalaureate teacher certification to fulfill the Commonwealth of Pennsylvania's requirements in Social Studies, 7-12 Certification. For more detailed information on this contact the Department of Teacher Education.

Spanish Language, 7-12

Shippensburg University offers a post-baccalaureate teacher certification to fulfill the Commonwealth of Pennsylvania's requirements in Spanish Language, 7-12 Certification. For more detailed information on this contact the Department of Teacher Education.

Courses of Instruction

Accounting

ACCT 511 - Financial Accounting Topics Credits: 3

Advanced problems in consolidated financial statements, accounting for derivatives and hedging, and selected topics dealing with governmental accounting, governmental units, and not-for-profit organizations. Selected references to professional literature and uniform CPA examination problems.

ACCT 512 - Controllership Credits: 3

Evaluates the business environment related to the controller level of managing the firm. Selected topics include: Working capital policy and management, Long-term capital financing, Enterprise continuity related to risk management; Planning and budgeting; Business performance; Cost behavior and cost-volume-profit modeling; Project management and implementation; Human resource management for the accounting department; Customer relationship management from the credit and collection perspective; Corporate social responsibility; Ethics.

Prerequisite(s):MBA 502

Administration Juvenile Justice

ADJJ 501 - Seminar in Juvenile Justice and Delinquency Credits: 3

Studies the social construction of juvenile delinquency and historical development of justice practices; including the diversity of delinquents and status offenders from early to modern times. Students survey contemporary juvenile justice issues, ranging from applied and evidence-based practice, ethical and data-driven decision-making, to victim impact and restorative justice practices, risk and case management tools, and juvenile correctional policy, sentencing, diversion and treatment.

Prerequisite(s):Restricted to students in the Administration of Juvenile Justice program. Departmental permission is needed for students who are not enrolled in this program.

ADJJ 502 - Advanced Criminological Theory Credits: 3

Examines the diverse nature and causes of delinquent behavior, typologies, offenders, and victims to include the process of becoming a delinquent, patterns of delinquent behavior, and the social and individual consequences of juvenile crime and delinquency. Prerequisite(s): Restricted to students in the Administration of Juvenile Justice program. Departmental permission is needed for students who are not enrolled in this program.

ADJJ 503 - Leadership in Juvenile Justice Credits: 3

Studies complex organizations with emphasis on the concepts and practices of the administration and management of agencies in the juvenile justice system. Students will survey contemporary management trends and issues, with special attention focused on how evolving technological, social, political, ethical and economic factors influence juvenile justice administration, theory, and practice.

Prerequisite(s): Restricted to students in the Administration of Juvenile Justice program. Departmental permission is needed for students who are not enrolled in this program.

ADJJ 504 - Advanced Research Methods Credits: 3

Studies contemporary empirical research methods and their application in the field of juvenile justice, including research design, research ethics, theories of sampling, construction of data files, data collection strategies, and analysis of findings. The goal of this course is to provide students with the foundational knowledge of research methods and technologies; to become more informed consumers of academic research and adept at quantitative reasoning, and better equipped to implement and evaluate evidence-based practices.

Prerequisite(s): Restricted to students in the Administration of Juvenile Justice program. Departmental permission is needed for students who are not enrolled in this program.

ADJJ 505 - Quantitative Analysis Credits: 3

Examines the relationship and application of statistical techniques to theory building, concept construction, computer analysis of quantitative data applied to juvenile justice, the logic of data analysis, and fundamentals of statistical procedures commonly used in criminological research. Students also learn to critique empirical research.

Prerequisite(s): ADJJ 504 Restricted to students in the Administration of Juvenile Justice program. Departmental permission is needed for students who are not enrolled in this program.

ADJJ 506 - Strategic Planning, Budgeting & Finance Credits: 3

Examines the interactive process of strategic planning and financial management within juvenile justice agencies. Emphasis is placed upon this process as a system of organizational development, with grant writing and program budgeting as the visible products. Topics include identifying, developing, and securing fiscal resources through the development of a grant; comparisons of levels of planning; distinguishing between operational and managerial plans; the political context of juvenile justice planning/budgeting as it relates to preparation, presentation, approvals, execution, and audit; and enhancements and alternatives to an agency's routine funding base.

Prerequisite(s):Restricted to students in the Administration of Juvenile Justice program.
Departmental permission is needed for students who are not enrolled in this program.

ADJJ 507 - Seminar in Policy Analysis Credits: 3

Introduces, examines, and provides students the skills with which to analyze juvenile justice policies. This course emphasizes a conceptual approach to studying the creation, implementation, and evaluation of juvenile justice policies. The focus is on the steps involved in the evaluation of juvenile justice policies; it will also address the existence of policies and their relevance to the success of the juvenile justice system (acknowledging the operations of each juvenile justice component - law enforcement, courts, and corrections).

Prerequisite(s):Restricted to students in the Administration of Juvenile Justice program.
Departmental permission is needed for students who are not enrolled in this program.

ADJJ 521 - Seminar in Victimology Credits: 3

Studies the history of victimology from early victim-centric justice to the prevailing model of government-centered prosecutions. Explores the causes and consequences of offense-specific victimizations, variations in risk across persons, relationships, lifestyles, and domains, and societal responses to the diversity of youth who are victimized and/or violate others.

Prerequisite(s):Restricted to students in the Administration of Juvenile Justice program.
Departmental permission is needed for students who are not enrolled in this program.

ADJJ 522 - Seminar in Social Justice Credits: 3

Focuses on social justice issues (primarily in America) that affect juveniles. Social justice can be defined as the act of "promoting a just society by challenging injustice and valuing diversity," and is generally equated with notions of equality. Through the exploration into social justice concepts, issues, and policy remedies students develop the necessary analytical tools to assess inequality and injustice in juvenile justice.

Prerequisite(s):Restricted to students in the Administration of Juvenile Justice program.
Departmental permission is needed for students who are not enrolled in this program.

ADJJ 523 - Mental Health and the Administration of Justice Credits: 3

Explores mental illness and the intersection of the mental health and juvenile justice systems in the United States, particularly as a result of the deinstitutionalization movement which has resulted in the shifting of individuals with mental illness from hospitals into community-based correctional facilities and programs.

Prerequisite(s):Restricted to students in the Administration of Juvenile Justice program.
Departmental permission is needed for students who are not enrolled in this program.

ADJJ 524 - Anatomy of Violence Credits: 3

Examine the nature of violent and sexual victimization. The focus on juvenile violence will cover various perspectives, including those of victims, offenders, and individuals close to victims/offenders. Students will explore concepts and theories that attempt to

explain the causes and effects of violent youthful behavior. The goal of this course is to not only teach students about the types and frequency of violent behaviors, but also to encourage them to seek an answer to the question "why do human beings commit violence?"

Prerequisite(s):Restricted to students in the Administration of Juvenile Justice program. Departmental permission is needed for students who are not enrolled in this program.

ADJJ 525 - Intimate Partner & Family Violence Credits: 3

This course will provide students with an overview of the theoretical paradigms examining the definitions of, causes of, ramifications of, and interventions for intimate partner and family violence. More specifically, we will (1) examine the nature and extent of intimate partner and family violence; (2) take an in-depth look at the perpetrators and victims of IPV; (3) examine theories to gain a better understanding of why these forms of violence take place; (4) examine the juvenile justice response to intimate partner and family violence; and (5) examine some of the larger cultural contexts within which the varieties of abuse occur. This course recognizes that a disproportionate number of the victims are women, but that a strict feminist analysis needs to be modified to recognize abuse in same sex relationships and a growing literature on female offenders. A seminar format is utilized for the course.

Prerequisite(s):Restricted to students in the Administration of Juvenile Justice program. Departmental permission is needed for students who are not enrolled in this program.

ADJJ 540 - Selected Topics in Juvenile Justice Credits: 3

Courses will be offered covering a range of special topics addressing specific issues or research in juvenile justice.

Prerequisite(s):Restricted to students in the Administration of Juvenile Justice program. Departmental permission is needed for students who are not enrolled in this program.

ADJJ 541 - Selected Topics in Juvenile Justice Credits: 3

Courses will be offered covering a range of special topics addressing specific issues or research in juvenile justice.

Prerequisite(s):Restricted to students in the Administration of Juvenile Justice program. Departmental permission is needed for students who are not enrolled in this program.

ADJJ 550 - Independent Study Credits: 3

This course provides the opportunity for the student to pursue in-depth study on a topic or issue of personal interest under the direction and guidance of a department faculty member. The goal of the course is to provide students the opportunity to embrace a comprehensive body of information through the examination/analysis of theories, practices, and/or key issues involved in the management of juvenile justice organizations and operations.

Prerequisite(s):ADJJ 504 Restricted to students in the Administration of Juvenile Justice program. Departmental permission is needed for students who are not enrolled in this program.

ADJJ 551 - Practicum I Credits: 3

This first capstone course requires students to demonstrate their mastery of the program's learning objectives through their ability to successfully review and analyze issues in juvenile justice. Utilizing the principles and concepts as presented in the core and elective courses of the AJJ curriculum, students prepare a scholarly paper which thoroughly reviews and analyzes the extant body of research in regard to a contemporary juvenile justice issue and proposes a research methodology to further examine the issue.

Prerequisite(s): Restricted to students in the Administration of Juvenile Justice program. Departmental permission is needed for students who are not enrolled in this program.

ADJJ 552 - Practicum II Credits: 3

This continuation capstone course requires students to demonstrate their mastery of the program's learning objectives through their ability to successfully conduct, analyze and interpret, and present juvenile justice research. Utilizing the principles and concepts as presented in the core courses of the AJJ curriculum, students complete an empirical research paper which presents their findings, discusses limitations, and makes recommendations for actions and/or further research.

Prerequisite(s): Restricted to students in the Administration of Juvenile Justice program. Departmental permission is needed for students who are not enrolled in this program.

Biology

BIOL 514 - Aquatic Entomology Credits: 3

Rigorous course concentrating on the taxonomy and morphology of the insects having representatives spending all or part of their life cycles in aquatic environments. Intensive field and laboratory work centers on collection, classification of representative types and studies of ecological roles of various aquatic habitats.

Prerequisite(s): Entomology, graduate status, or permission of instructor.

BIOL 515 - Scientific Communication in Biology Credits: 1

A seminar-style course that helps biology graduate students improve their scientific communication skills. Topics include writing and revision of scientific proposals and research papers, literature searches, preparing tables and figures, the publication process, and preparing and presenting oral poster and slide presentations.

BIOL 520 - Plant Ecology Credits: 3

Explores structure and function of natural plant communities and exposes students to methods of field sampling and data analysis in community ecology. Will include field labs to local forest and wetland plant communities.

Prerequisite(s): Ecology

BIOL 522 - Community Ecology Credits: 3

Community ecology encompasses the study of interactions among species and seeks to explain the origin, maintenance, and consequences of phenomena such as species diversity and succession. Students in this course will consider both theoretical and applied aspects of community ecology. The course format will combine lecture, discussion, and student presentations.

Prerequisite(s):BIOL 242.

BIOL 524 - Evolutionary Development Credits: 3

This course will explore the connection between developmental biology and evolution since it is through the processes of development, and the genes that control those processes, that changes in form arise. Most of the course will be based on discussion of books and primary literature that highlight the major contributions at the intersection of these two fields. Topics that will be discussed include some history of evolutionary thought, gene regulation and body patterning during development, developmental foundations of evolutionary change, and scientific and social implications of this new understanding of evo-devo.

Prerequisite(s):BIOL 260.

BIOL 526 - Medical Microbiology Credits: 3

This course examines the role of microorganisms in the diseases of man. Particular emphasis is given to diseases caused by bacteria and fungi but other organisms will also be included. Topics that will be covered include but are not limited to: culture/differentiation of disease causing microorganisms, types of diseases, epidemiology and modes of disease transmission, host response to the disease as well as the treatment and prevention of diseases.

BIOL 530 - Animal Behavior Credits: 3

Basic course emphasizing such topics as territoriality, social hierarchy, and communication. The laboratory is a most important part of this course with the opportunity to structure experiments, evaluate results, and report conclusions. Graduate students are required to complete an additional course project. Two hours lecture and two hours lab/week.

BIOL 541 - Ecosystems Credits: 3

Explores pattern and process in ecosystem, emphasizing elemental cycling and energy flow in and across terrestrial and aquatic ecosystems, and interfaces with biotic communities. Will include methods and approaches in ecosystem ecology and review of primary literature.

Prerequisite(s):Ecology

BIOL 545 - Wildlife Diseases Credits: 3

This course examines the ecological, physiological, and behavioral roles of diseases that affect wildlife populations. Particular emphasis is given to diseases caused by biological organisms, but diseases caused by abiotic factors are also addressed. Topics include

surveillance, diagnosis, prevention, population regulation factors, and potential treatments. The course is heavily dependent on the primary literature and includes discussion on methodologies used in the study of diseases affecting wildlife.

BIOL 547 - Wetland Ecology Credits: 3

Wetlands and the resident wildlife are studied as a unit to better understand the fragility of this invaluable habitat. Classification, delineations, wetlands protection techniques, current status of wetlands, specifically coastal wetlands will be the focus.

BIOL 555 - Comparative Environmental Physiology Credits: 3

Considers comparative aspects of life functions in selected representatives of the animal kingdom with respect to their different environments.

Prerequisite(s): Animal Physiology or Human Physiology or permission of instructor.

BIOL 559 - Evolutionary Ecology Credits: 3

Lectures and discussion periods cover topics of physiological ecology, interspecific interactions, population ecology, community structure, the ecological niche, coevolution, and biogeography.

Prerequisite(s): A previous college ecology course or permission of instructor.

BIOL 577 - Ecomorphology Credits: 3

Intended for students interested in a holistic approach to biology and experimental research. Reviews the morphological adaptations of animals with emphasis on vertebrates. The functional and behavioral aspects of these adaptations are discussed in the context of the evolutionary and ecological relationships of key taxa. Students are expected to apply their academic background to research, deliver, and discuss the morphological traits enhancing animal's biological fitness. Ramifications of Ecological Morphology (i.e., molecular biology, genetics, physiology, systematics, philosophy) could be also considered. Course is a combination of lectures, student presentations, and discussions of current scientific literature.

Prerequisite(s): BIOL 363 or BIOL 370 or permission of instructor.

BIOL 592 - Selected Topics in Biology Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

BIOL 593 - Biometry Credits: 3

Examines the uses of parametric and non-parametric statistics in biological research. Students gain practical experience in the application of statistical analyses to sets of original data using both hand calculation and packaged computer programs with emphasis on the organization and preparation of data for analysis, the selection of appropriate statistical tests, and the interpretation of the results of analyses of both published and unpublished data. A pocket calculator with square root function is recommended.

Prerequisite(s): At least 14 credit hours of college biology.

BIOL 594 - Selected Topics in Biology Credits: 1-3

Department opportunity to offer courses in areas of major interest not covered by regular courses.

BIOL 595 - Selected Topics in Biology Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

BIOL 596 - Selected Topics in Biology Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

BIOL 598 - Selected Topics in Biology Credits: 3

Department opportunity to offer courses in areas of major interest not covered by regular courses.

BIOL 599 - Independent Study Credits: 3

Opportunity to pursue special studies in biology or biology education on topics not available in other courses.

BIOL 605 - Graduate Research I Credits: 1-3

Opportunity to engage in research under the guidance of a member of the biology faculty. Research can include field, laboratory, or library research, and is expected to culminate in a substantial final paper and/or presentation.

BIOL 606 - Graduate Research II Credits: 1-3

Opportunity to engage in research under the guidance of a member of the biology faculty. Research can include field, laboratory, or library research, and is expected to culminate in a substantial final paper and/or presentation.

Prerequisite(s): BIOL 605

BIOL 609 - Internship Credits: 3

Opportunity for students to gain practical experience in their chosen career area.

BIOL 610 - Internship II Credits: 3

Provides opportunity to gain practical experience in chosen career area.

BIOL 612 - Thesis I Credits: 3

Provides master's degree candidates with the opportunity to conduct a major research project. A research proposal and literature review are required. First in a two-course sequence. A temporary grade of Q will be assigned until the thesis is completed.

BIOL 613 - Thesis II Credits: 3

Second in a two-course sequence of graduate courses designed to provide master's degree candidates an opportunity to conduct a major research project. Students implement the research designed in Thesis I, collect data, write a thesis, and make an oral presentation.

Prerequisite(s):BIOL 612

Business

BUSN 511 - Essentials of Business Operations and Analysis Credits: 4

Explores the responsibilities and processes needed for a business to provide a product or service to customers. Case studies and real-world examples are used extensively to investigate the problems encountered in these business operations. Quantitative and non-quantitative methods and models are used in the analysis of topical subject areas such as forecasting, capacity planning, materials management, scheduling, and quality control. This course is part of the graduate business certificate and does not count toward the MBA degree.

BUSN 519 - Essentials of Information Systems Credits: 2

This course is designed to provide students with an overview of technology in the business environment, including such topics as data analysis, database management, and information privacy/security. This course is part of the graduate business certificate and does not count toward the MBA degree.

BUSN 520 - Essentials of Economics for Business Administration Credits: 2

This course introduces economic concepts that are fundamental to understanding many of the issues faced by business firms. Specifically, the course focuses on the application of economics principles that managers, directors, and executives really need to know for meaningful careers in business and will actually use in business administration practice. This course is part of the graduate business certificate and does not count toward the MBA degree.

BUSN 521 - Essentials of Accounting Credits: 2

Essentials of Accounting introduces the basic concepts of financial accounting and the financial management of corporations. The course focuses on the accounting concepts, practices and principles that guide the preparation of balance sheet, income statement, statement of stockholders' equity, and statement of cash flows. This course is part of the graduate business certificate and does not count toward the MBA degree.

BUSN 530 - Essentials of Finance Credits: 2

Essentials of Finance is to teach basic financial concepts and principles so that students can be better prepared for MBA 529 (Global Managerial Finance) and other MBA courses. Topical coverage includes "the role of financial management, financial markets

and institutions, analyses of cash flows and financial statements (including financial ratios), and the Time Value of Money (concept and application with real-world issues).

BUSN 531 - Essentials of Organizational Behavior Credits: 2

Organizational behavior examines human behavior in organizations and considers the practical skills managers need to motivate peers and subordinates, make decisions, deal with conflict, and succeed in a team-based environment. This course is part of the graduate business certificate and does not count toward the MBA degree.

BUSN 534 - Essentials of Marketing Credits: 2

The primary purpose of this course is to provide an overview of the discipline of marketing, both as a philosophy of business and as a series of business practices. The course will explore how to manage organizations' basic and higher-order resources and respond to the external market environments. This course is part of the graduate business certificate and does not count toward the MBA degree.

Counselor Education

COUN 503 - Advanced Field Experience Credits: 3

Continuation of the COUN 580 /COUN 589 field experience in schools.

Prerequisite(s):COUN 580 /COUN 589 , advisor's approval, and pre-registration form. Site selection must be approved by advisor.

COUN 504 - Introduction to School Counseling Credits: 3

Studies the history of school counseling and the development of counselors and counseling programs in schools. Provides practical means to make use of counseling and guidance theories and techniques, as seen in school settings. Describes administrative activities that provide the framework for school counseling services. Studies prevention and intervention strategies that contribute to the academic mission of the school as well as students' career, personal, and social development. Describes effective leadership, proactive strategies, and advocacy for students and counseling programs.

COUN 505 - Organization and Administration of School Counseling Services Credits: 3

Studies basic philosophy, principles, and current trends in the organization and administration of comprehensive school counseling programs. Emphasis is given to line-staff organization, guidance committees, counselor-teacher relationships, adult-community guidance services and roles of school personnel and community agencies in understanding and promoting the school-community guidance programs.

Prerequisite(s):Completion of Phase I of program and COUN 585

COUN 508 - Marital, Couple, and Family Counseling Credits: 3

Designed to aid student in gaining experience and competency in the use of therapeutic interventions with married person, couple, and families. Emphasis on the understanding

of prominent theoretical modalities and applying the relevant techniques to classroom simulations. Students gain understanding and experience in dealing therapeutically with typical marital, couple, and family problematic concerns.

Prerequisite(s): Completion of Phase I and COUN 578 or permission of instructor.

COUN 509 - Multicultural Counseling Credits: 3

Designed to sensitize students and promote an understanding of their own self as a cultural being and to acquire expertise in the use of therapeutic interventions with diverse populations. Emphasis on the learning of approaches and application of techniques that facilitate intra- and intergroup and multicultural experiences.

COUN 510 - Drug and Alcohol Counseling Credits: 3

Designed to aid students in gaining understanding of the theories of causation and treatment of alcohol and drug addiction abuse. Students also gain experience and competency in the use of therapeutic interventions and techniques through classroom simulations.

Prerequisite(s): Completion of Phase I or permission of instructor.

COUN 512 - Group Counseling and Leadership Skills Credits: 3

Provides a didactic and experiential overview of a variety of group theories and group types. Particular attention given to tools and techniques necessary to function effectively in the role of group leader. Emphasis on both the acquisition of knowledge and the skills of group leadership theories and techniques.

Prerequisite(s): COUN 578 or concurrent registration with permission of instructor.

COUN 514 - Relapse Prevention and Opiate Treatment Methods Credits: 3

Students are provided with the concept and process of relapse prevention and recovery from addiction. Specific focus is on opiate treatment and the use of medication and a variety of other therapeutic modalities and approaches. A developmental perspective is presented along with a variety of support group philosophies and perspectives; from cognitive to spirituality. Clinical approaches will aid counselors in their work in relapse prevention and clients addicted to opiates.

Prerequisite(s): Master's degree in counseling or related degree.

COUN 515 - Career Development Credits: 3

Stresses development of counselor competencies in the areas of collecting, evaluating, classifying, filing, and using accurate occupational, educational and personal-social informational materials. Also considered are theories of vocational choice, the psychology and sociology of work, vocational interests and aptitudes, the relationship of school and college subjects to jobs and the use of information in helping students decide on matters of curricular choice. Counseling interviews are employed to give students practical experiences in the use of informational materials with counselees.

COUN 518 - Treatment and Challenges with Families Impacted by Addiction Credits: 3

Designed for practitioners working with addiction and how to address multiple family issues. This will contribute to the practitioners knowledge of working with families impacted by addiction and the use of therapeutic interventions. Focus will emphasize family constructs and the use of family counseling to intervene on both the identified client and the family system. Students will gain understanding and experience on how addiction effects communication and power structures within the family and the potential resolution and intervention tools needed to aid the family in crisis.

Prerequisite(s): Master's degree in counseling or related degree.

COUN 519 - Implications for Human Development for Counseling Credits: 3

Specifically designed for counselors. Content is rooted in developmental theory with an emphasis on identity development. Professional counselors pay particular attention to our clients' development across the lifespan; implications of their development on all aspects of life weigh importantly on the way we conceptualize clients' challenges, adjustments, disorders, and growth. The information and experiences gained will serve as a structural foundation for understanding theories of development and their significance in the work professional counselors perform.

COUN 520 - Counseling and Spirituality Credits: 3

This class is an introduction to the essential aspects of spirituality and the integration into the counseling process. Definitions, assessment, and experiential aspects of spirituality are addressed in this dynamic and applicable course. This course is a hybrid approach to instruction of sixteen hours of face-to-face (8 hours the first class and last class) and weekly D2L/Brightspace instruction for 4 weeks between the first and last class. This hybrid approach allows students separate time for reflection questions, discussion within small groups and time to create projects that can aid in applying the material to clinical settings. Throughout the course the American Counseling Association (ACA) code of ethics and the Association for Spiritual, Ethical, and Religious Values in Counseling (ASERVIC) competencies are discussed and reviewed. An exploration of developmental models and clinical interventions related to the interface of spirituality and counseling will be made so as to aid in the development of practical skills in working with spiritual issues in counseling.

COUN 521 - Emotionally Intelligent Leadership Credits: 3

This course is designed to introduce students to key components integral to successful leadership. Through exploration of the three tenets of Emotional Intelligence (EI) (consciousness of self, consciousness of others, and consciousness of context) as well as the capacities embedded within these tenets, students will examine their own emotionally intelligent leadership, strengths, and weaknesses and to begin to make adjustments in their behaviors and attitudes as they experience and examine individuals and organizations that may be, at times, significantly different from their own life experience.

COUN 522 - Assessment Techniques Credits: 3

Detailed study of collecting meaningful information about individuals and their environment through both testing and non-testing procedures. Emphasis is on understanding the information in order to help individuals cope with concerns and make decisions.

Prerequisite(s):COUN 578

COUN 524 - The DSM and Psychopathology for a CNS Perspective Credits: 3
Studies the classification system of psychopathology. Special emphasis placed on building counseling models based on the integration of the classification and the client's individual situation.

Prerequisite(s):COUN 559

COUN 526 - Brief Therapy for Marital, Family & Couples Counseling Credits: 3
This course provides an overview of the knowledge needed to use brief therapy as a lens for systemic interventions. The primary focus is on the integration of the techniques and theoretical underpinnings necessary to effectively and efficiently create change in systems using a brief model. Particular attention is given to knowledge and awareness of the role of brief therapist.

COUN 527 - Models & Techniques in Couples, Marital and Family Therapy Credits: 3
This course covers the major models used in couples, marital, and family therapy. In conjunction with review of these theories will be a focus on effective use of the specific techniques that accompany each model. Particular attention will be given to the role of the family therapist in each model. Ethical and cultural implications will be reviewed.

COUN 528 - Assessment from A Family Systems Perspective Credits: 3
This course is not intended to explore psychometric theory but rather to introduce students to contemporary models and strategies for integrating appropriate assessment measures into work with children, couples and families. Diagnostic, evaluative and treatment assessment paradigms will be explored as they pertain to family systems based counseling. Current controversies about assessment in family systems counseling will be discussed.

COUN 529 - Systemic Counseling with Individuals, Couples and Families Credits: 3
This course is designed to aid students in gaining experience and competency in the use of therapeutic interventions with marital dyads, couples, and family systems. Emphasis is on the student's understanding of prominent theoretical modalities and applying the relevant techniques to classroom simulations and case studies. Students will acquire both understanding and experience in dealing therapeutically with typical marital, couple and family problematic concerns.

COUN 532 - Advanced Drug and Alcohol Counseling: Clinical Approaches with Co-Occurring Disorders Credits: 3

Students are provided with the concept of alcohol and drug dependency as it relates to cooccurring disorders. The course explores the diagnostic criteria found in the Diagnostic and Statistical Manual of Mental Disorders 5 and the complicating issues of personality disorders in the treatment process. This course helps practitioners learn more effectively how to diagnose and treat psychiatric disorders and substance use disorders concomitantly. Students will review basic assessment methods and be given opportunities to engage in discussion, presentations and online instruction.
Prerequisite(s): Master's degree in counseling or related degree.

COUN 538 - Selected Topics in Counseling Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

COUN 539 - Advanced Field II Credits: 3

Continuation of COUN 580 , Clinical Field Experience I, placement. Students must register for this course in order to satisfy the six (6) credit hour field experience requirement. Students must complete 300 clock hours for each field experience in a professional setting appropriate to their career interests, skills, and program of study. Site selection must be approved by adviser. Course offered on a pass/fail basis.
Prerequisite(s): Completion of COUN 580 , approval of adviser, and pre-registration form.

COUN 551 - Clinical Supervision Group I Credits: 2

Family systems supervision groups (of no more than six students each) will be scheduled at locations and times that suit the members of each group during the three different semesters of coursework. Students will take turns presenting client cases they are working with in their current therapeutic setting, including audio or videotaped segment of their sessions. Group processing will focus on helping the therapist with areas of concern or difficulty in clarifying the dynamics of the client family system, accurately assessing the problem, developing or refining an appropriate treatment plan, effectively using a variety of therapeutic interventions, evaluating client progress and incorporating new information and understanding in the treatment process, and using the self of the therapist effectively.

COUN 554 - Clinical Supervision Group II Credits: 2

Family systems supervision groups (of no more than six students each) will be scheduled at locations and times that suit the members of each group during the three different semesters of coursework. Students will take turns presenting client cases they are working with in their current therapeutic setting, including audio or videotaped segment of their sessions. Group processing will focus on helping the therapist with areas of concern or difficulty in clarifying the dynamics of the client family system, accurately assessing the problem, developing or refining an appropriate treatment plan, effectively using a variety of therapeutic interventions, evaluating client progress and incorporating new information and understanding in the treatment process, and using the self of the therapist effectively.

COUN 559 - Introduction to the Helping Services Credits: 3

Surveys a wide range of helping services and introduces the basic philosophical concepts underlying each, the principles by which such services operate, and the therapeutic practices which are characteristic of each service. Emphasis is on defining the helping relationship within each area and clarifying the ethical considerations that apply.

COUN 562 - Student Affairs Law & Policy in Higher Education Credits: 3

Designed to provide an overview of law and policy and its impact on student affairs practice at the college/university level. Designed to deal with specific issues and trends in the field; develop an operational model for institutional design, implementation, and evaluation; establish an operational role concept for specific student affairs positions.

COUN 564 - Grief and Loss Issues in Counseling Credits: 3

Designed to help students identify, clarify the differences between grief, mourning, and bereavement and understand grief as a response to any loss, including death. Deals with the development of skills as a competent and caring counselor and helps to achieve a deeper self-understanding of the student's own feelings, attitudes, and values regarding loss and death.

Prerequisite(s): Completion of Phase I and COUN 578 or permission of instructor.

COUN 565 - The College Student and the College Environment Credits: 3

Examines the impact of the college environment on both traditional and nontraditional students and provides in-depth understanding of the characteristics, attitudes, and developmental needs of those students. It also suggests methodology for identifying needs and assessing environmental characteristics.

COUN 567 - Counseling Children Credits: 3

Intense study of basic theoretical foundations and approaches in counseling children, including play therapy. Childhood psychological disorders are surveyed using the current edition of the Diagnostic Statistical Manual of Mental Disorders.

Prerequisite(s): COUN 585

COUN 568 - Professional Orientation to Mental Health Counseling Credits: 3

Designed to provide a comprehensive overview of the rapidly evolving field of mental health counseling. Studies basic philosophy, principles and current trends in the provision of mental health counseling services. Students gain understanding of topics such as: treatment of psychopathology, diagnosis, direct counseling services, prevention and psychoeducational approaches, crisis counseling, and ethical and legal issues.

COUN 569 - Selected Topics in Counseling Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

COUN 570 - Introduction to Creativity in Counseling Credits: 3

This course is designed to introduce students to the endless possibilities that a creative counselor may introduce in the therapeutic relationship. Students will be exposed to different variations of creativity in counseling such as art therapy, Sandtray therapy, music therapy, adventure-based counseling, and ceremonies in counseling. Students will be introduced to the ethical considerations for these forms of creativity in counseling as well as national organizations that govern creativity in counseling. This class is designed as an introduction to these models of therapy in which students will be provided with the basic concepts and methods of these specialty areas which will be explored through experiential activities and discussions. Students are advised that this course is not a means towards accreditation in any one specialty but rather an opportunity to evaluate the different specialties so students may make an educated decision about further pursuing a specialty certification.

Prerequisite(s):COUN 578

COUN 573 - Theories of Counseling Credits: 3

Intensive study of basic concepts and theoretical foundations of counseling. Emphasis is on the student's ability to conceptualize client concerns, select appropriate counseling interventions, and apply the relevant theories to classroom simulations.

Prerequisite(s):COUN 559 or concurrent registration with permission of instructor.

COUN 574 - Selected Topics in Counseling Credits: 3

Department opportunity to offer courses in areas of major interest not covered by regular courses.

COUN 576 - Selected Topics in Counseling Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

COUN 577 - Selected Topics in Counseling Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

COUN 578 - Pre-practicum in Counseling Credits: 3

Designed to provide an understanding of, and applied practice in using, the fundamental skills of the helping process. Student-centered methods encourage collaboration, active listening, and peer-to-peer learning exchanges. Emphasizes the development of effective relationship building skills as well as the practice of approaches that facilitate client growth and change. Increased counselor self-understanding and self-analysis are a critical component of the course as well as students beginning to develop a personal style of counseling. Counselor and client characteristics, relationship variables, and external factors (e.g., societal and environmental) that influence the helping process will be addressed.

Prerequisite(s):COUN 559

COUN 580 - Clinical Field Experience I Credits: 3

The culminating experience for all programs, the field experience sequence consists of six (6) semester hours and is the internship requirement of the SU counseling programs. Students must complete 300 clock hours for each field experience in a professional setting appropriate to their career interests, skills, and program of study. Site selection must be approved by adviser. Course is offered on a pass/fail basis. Completion of Phases I and II, adviser's approval, attendance at orientation meeting the prior semester, pre-registration form, and candidacy required prior to enrollment. COUN 589 is required to satisfy the six credits for field placement.

Prerequisite(s):COUN 585

COUN 581 - Counselor Supervision Credits: 3

Provides experience in supervision of counselor trainees, including review of interview recordings; constructive critique of trainees, individually and in group settings; and reading and criticizing of written reports. Significant involvement with counselor trainees, if required, in order to experience a true supervisory and helping relationship.

Prerequisites: Permission of the adviser and prior employment as a counselor.

Prerequisite(s):Restricted to students enrolled in the Supervisory Certificate Program through Educational Administration and Foundations Department.

COUN 585 - Practicum in Counseling Credits: 3

Field-based assignment in an agency, school, or institutional setting providing supervised professional experiences. Students must accumulate a minimum of 150 clock hours at a site appropriate to their program of study during one academic semester. Students must have a site approved by their adviser prior to course registration. Additionally, attendance at orientation meeting the prior semester, and pre-registration form is required prior to enrollment in the course.

Prerequisite(s):COUN 578

COUN 586 - Advanced Practicum in Counseling Credits: 3-6

Extension of COUN 585 , permits student to gain greater specialized competencies in the same general setting.

Prerequisite(s):COUN 585 and permission of adviser, attendance at orientation meeting the prior semester, and pre-registration form.

COUN 587 - Assessment Strategies & Program Evaluation in Student Affairs Credits: 3

This course provides an introduction to program development, evaluation and assessment in higher education and student affairs. Students will learn how to create, implement, evaluate and assess small and large-scale programs. Student will learn how to create and utilize needs assessment, satisfaction surveys, benchmarking, student learning outcomes and outcomes assessment, higher education data sets and program evaluation

COUN 588 - Counseling Strategies and Techniques Credits: 3

Designed to aid student in gaining experience and competency in the use of therapeutic interventions from a variety of theoretical modalities. Emphasis placed on understanding, experiencing, and applying each technique; the appropriateness of its application, its effect and side effects, and the theoretical concepts underlying the change process facilitated by the intervention.

Prerequisite(s):COUN 585

COUN 589 - Clinical Field Experience II Credits: 3

Continuation of COUN 580 , Clinical Field Experience I, placement. Students must register for this course in order to satisfy the six (6) credit hour field experience requirement. Students must complete 300 clock hours for each field experience in a professional setting appropriate to their career interests, skills, and program of study. Site selection must be approved by adviser. Course offered on a pass/fail basis.

Prerequisite(s):COUN 580 and permission of adviser, and pre-registration form.

COUN 590 - Advanced Clinical Field Experiences Credits: 3

Continuation of the COUN 580 /COUN 589 field experience. Course offered on a pass/fail basis.

Prerequisite(s):COUN 589 and permission of adviser, and pre-registration form. Site selection must be approved by adviser.

COUN 596 - Selected Topics in Counseling Credits: 1-3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

COUN 597 - Selected Topics in Counseling Credits: 1

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

COUN 598 - Selected Topics in Counseling Credits: 1

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

COUN 599 - Independent Study Credits: 3

Provides opportunities for students to pursue independent study designed to develop critical thinking and individual initiative through planned scholarly endeavor. The student, under the advisement of an assigned faculty member, engages in a study of a significant program not clearly a part of existing courses.

Prerequisite(s):Requires permission of adviser.

COUN 600 - Research and Statistics Credits: 3

Introduction to problems of structure and function of research in the counseling programs where attention is directed to the importance of individual differences, measurement of several variables, and the task of developmental understanding. Designed to develop competencies and explores empirical findings in both the production and consumption of current research. It considers experimental design, practical use of both descriptive and inferential statistics with application to measures of central tendency, variability, dispersion, correlation and tests of differences.

COUN 602 - Advanced School Counseling Field Experiences Credits: 3

Continuation of the COUN 580 /COUN 589 field experience in schools.

Prerequisite(s):COUN 580 and COUN 589 and permission of advisor, and pre-registration form. Site selection must be approved by advisor.

COUN 603 - Advanced Practice Seminar Credits: 3

Provides experience and training in advanced professional practices including intervention/program design and outcome evaluation, individual and community advocacy, and an introduction to counselor supervision. Students, under advisement of an assigned faculty member, engage in independent projects. Emphasis on practical application in community agency/institutional settings.

Prerequisite(s):COUN 585 and COUN 580

COUN 605 - Introduction to Complex/Developmental Trauma: Research, Theory & Practice Credits: 3

This course serves as an introduction to research, theory and practice pertaining to complex/ developmental trauma (Complex/DT) resulting from childhood adverse experiences (ACEs). Topics to be covered include: contributing factors, neurobiology of attachment, impact on physical and behavioral health across the lifespan, symptom recognition and differential assessment, individual and systemic interventions, and professional resiliency. Special attention will be given to intergenerational, historical and race-based trauma as primary or contributing factors.

Prerequisite(s):Master's degree or higher in counseling or related field.

COUN 606 - Complex/Developmental Trauma: Best Practices for Children, Adolescents and Caregivers Credits: 3

This course will build from the introductory course (COUN 605 Introduction to Complex/Developmental Trauma: Research, Theory & Practice) and will focus specifically on effective services for child and adolescent survivors. Content will cover a variety of interventions organized within a universal framework for developmental trauma recovery (attachment, self-regulation, competency). Interventions will emphasize attunement and attachment, sensorimotor development, executive functioning, and resource-building strategies. Special attention will be given to addressing intergenerational, historical and race-based trauma. Participants will be expected to explore personal attachment history as pertains to providing effective clinical/direct service, and continue work with professional resilience building.

Prerequisite(s):COUN 605

COUN 607 - Developmental/Complex Trauma: Best Practices for Adult Survivors

Credits: 3

This course will build from the introductory course (COUN 605 Introduction to Complex/Developmental Trauma: Research, Theory & Practice) and will focus specifically on effective services for adult survivors. Content will cover a variety of interventions organized within a universal framework for developmental trauma recovery (attachment, self-regulation, competency). Interventions will emphasize addressing the adult behavioral and mental health outcomes of childhood trauma. Special attention will be given to addressing relational dynamics and development of a cohesive and positive sense of self. Participants will be expected to explore transference and counter-transference dynamics as pertains to providing effective clinical/direct service, and continue work with professional resilience building.

Prerequisite(s):COUN 605

COUN 609 - Internship Credits: 3

Provides opportunity to gain practical experience in chosen career area.

COUN 610 - Internship II Credits: 3

Provides opportunity to gain practical experience in chosen career area.

COUN 612 - Thesis I Credits: 3

COUN 613 - Thesis II Credits: 3

COUN 705 - CES Theories, Models and Practice of Clinical Supervision Credits: 3

Clinical supervision is an essential component for creating ethical and competent counselors. This course is designed to provide doctoral students with the theoretical and fundamental knowledge and skills of clinical supervision. This includes the exploration of theories, models, supervisory roles, evaluation methods, research, legal and ethical issues, and socio-cultural issues in supervision. An experiential component of providing individual supervision to Master's students will provide an opportunity for the supervised practice of clinical supervision in counseling.

COUN 706 - CES Advanced Leadership & Advocacy in Counselor Education Credits: 3

This course addresses the role of the counselor educator and supervisor in the areas of professional leadership and advocacy and provides doctoral students with exposure to leadership theories, skills, and approaches as they apply to mental health leadership and advocacy. The course will explore areas of leadership approaches within the mental health system, administrative supervision, and advocacy both on behalf of, and with, specific stakeholders. Students will examine how current leaders utilize leadership, organizational change, and advocacy competencies to impact the community, region, and state.

COUN 710 - CES Instructional Theories and Pedagogy Credits: 3

This course examines teaching, learning, curriculum, and how individuals develop and learn, as well as how organizational, social, and cultural contexts shape learning. Students are asked to draw from their own personal and professional experiences in education, work environments, and learning in general, and to use these experiences as a framework for exploring and testing current theories, models, the empirical literature, and present practices. Teaching-learning theories, models of development, and best practices will be explored, and roles and responsibilities will be clarified regarding teaching, supervising, facilitating, and assessing overall professional development within counselors and other professionals.

COUN 715 - CES Advanced Group Leadership Credits: 3

This course builds upon master's level curriculum in group leadership theory, skills and evaluation. Students will study the pedagogy of teaching group work as well as delivering clinical supervision through a small group modality for pre-licensure and licensed professional counselors. Students will strengthen existing knowledge of how to design and implement groups for psychoeducational purposes (e.g., focus groups, workshops). They will further their understanding of theories and methods of conducting/leading counseling groups in a variety of settings (e.g., schools, outpatient, inpatient), as well as learn to supervise others? leadership of group work (e.g., task/work, psychoeducation, counseling, psychotherapy). Students will investigate current best-practice literature. Lastly, doctoral students will move knowledge to practice by learning to provide accurate and meaningful feedback to pre-licensed counselors and counselors-in-training at the master's level in group settings (i.e., practicum, internships).

COUN 721 - CES Advanced Counseling Theories and Practice Credits: 3

This course will critically examine select, contemporary, theoretical orientations to counseling and as well as meta-theoretical models for matching counseling orientations to individual client needs. Course activities are intended: (a) to facilitate informed understanding of the named theoretical constructs through critical analysis of seminal and contemporary literature, (b) to promote insight into current applications of the named constructs, and (c) to promote students' continued development and ability to articulate an identifiable integrated, and defensible theoretical approach to clinical practice and research. Course delivery will include readings, lecture, large and small group discussions, and clinical presentations. Students will be required to complete a series of brief position papers, a final research paper and an oral "defense" exercise.

COUN 760 - CES Advanced Assessment and Evaluation Credits: 3

This course provides doctoral students opportunity to advance their already existing education in assessment and evaluation of clients as well as supervise master's level counselors who administer instruments to their clients. This course will provide the experience for test construction methods, supervision of those providing administration

of assessment tools, and the legal and ethical bounds of test administration and supervision.

COUN 781 - CES Research Epistemology and Methods Credits: 3

This course provides Counselor Education and Supervision doctoral students with a contextual orientation to research epistemology and methods (quantitative, qualitative, and mixed methods), an expansion of their current knowledge of research methodology, as well as concepts and operations used in quantitative, qualitative, and mixed research methods. Foundational content in quantitative research methodology will address variables, constructs, causality, threats to internal and external validity, and reliability. Foundational content in qualitative research methodology will address epistemological frames, conceptual frameworks, research paradigms, and exploration of high ethical standards in research inquiry. Lastly, students will review and expand their knowledge of research questions, hypotheses, and the chapters of traditional doctoral dissertations. The course serves as the groundwork for the sequence of quantitative- and qualitatively-themed methodology and statistics courses.

COUN 785 - CES Quantitative Research Methods I Credits: 4

This course further expands doctoral students' knowledge of quantitative research methodologies and statistics. New learning will include univariate, bivariate, covariate, and some multivariate analyses. The course covers advanced applications of ANOVA, ANCOVA, MANOVA, MANCOVA, and Factor Analysis including fixed effects, repeated measures, factorials, and nested designs. Students will continue to use SPSS to create and modify data files, run statistical analyses, and provide accurate interpretations of outputs. Paralleling the statistics content, students will explore experimental between and within-groups designs; quasi-experimental and time-series designs; and non-experimental designs that include the production and use of surveys.

COUN 790 - CES Quantitative Research Methods II Credits: 4

This course advances doctoral students' knowledge of multivariate analyses and statistics, including multiple regression, logistic regression, path analysis, discriminant analysis, and canonical correlation. Students will use SPSS to create, edit, and transform datasets, run appropriate statistical analyses, provide accurate interpretations of outputs, and produce written summaries of their findings consistent with content, verbiage, and formatting of scholarly literature.

Prerequisite(s):COUN 785

COUN 795 - CES Qualitative Theories and Methodologies Credits: 4

This course provides doctoral students opportunity to examine and synthesize various qualitative methodological approaches in research inquiry. This course will explore issues of qualitative research, specifically addressing the students' epistemological frame, conceptual frameworks, research paradigms, advanced qualitative methodologies, various qualitative data analyses, issues of goodness, and ensuring high ethical standards in research inquiry.

Prerequisite(s): Completion of Masters-level Qualitative Research Methodology course(s).

COUN 800 - CES Doctoral Practicum in Counselor Education Credits: 3

This course is a supervised practice and application of counseling skills with clients. This advanced practicum experience is designed to provide doctoral students with the opportunity to develop and assess their clinical counseling skills under supervised practice. Students will be given the opportunity to integrate theory with skills to advance their clinical expertise. Learning will also take place through observing and critiquing recorded supervision sessions of fellow classmates. Practicum is a seminar course with weekly group supervision and an hour of individual or triadic supervision from the faculty instructor and an hour of supervision from the site supervisor.

COUN 801 - CES Doctoral Internship I Credits: 3

Doctoral Internship I (Field I) is the second field placement in a sequence of clinical field experiences (Practicum, Internship I and Internship II) designed to meet CACREP objectives AND individual student learning/experiential objectives. All internship experiences are opportunities for doctoral students to practice under supervision in areas to include but are not limited to the role of doctoral level professional counselors in advanced clinical practice (e.g., individual counseling, group counseling, couples and family counseling, specialized technique and approaches, and specific clientele), clinical supervision, program leadership and evaluation, counselor education (e.g., teaching), research and related scholarly activities, and represents the culmination of students' learning and growth in previous coursework. The Internship sequence is structured to afford students opportunities to assume greater responsibility at their placements. Internships I and II, both of which require successful completion of 300 clock hours (each), in one or more professional setting appropriate to each student's career interests. All placements are decided upon by each student and his or her doctoral advisor. All sites and site supervisors must be approved by the student's advisor and the department faculty.

COUN 802 - CES Doctoral Internship II Credits: 3

Doctoral Internship II (Field II) is the third and final field placement in a sequence of clinical field experiences (Practicum, Internship I and Internship II) designed to meet CACREP objectives AND individual student learning/experiential objectives. All internship experiences are opportunities for doctoral students to practice under supervision in areas to include but are not limited to the role of doctoral level professional counselors in advanced clinical practice (e.g., individual counseling, group counseling, couples and family counseling, specialized technique and approaches, and specific clientele), clinical supervision, program leadership and evaluation, counselor education (e.g., teaching), research and related scholarly activities, and represents the culmination of students' learning and growth in previous coursework. The Internship sequence is structured to afford students opportunities to assume greater responsibility at their placements. Internships I and II, both of which require successful completion of

300 clock hours (each), in one or more professional setting appropriate to each student's career interests. All placements are decided upon by each student and his or her doctoral advisor. All sites and site supervisors must be approved by the student's advisor and the department faculty.

COUN 820 - CES Research Seminar I Credits: 1

This doctoral level seminar is one of 3 one-credit courses, offered in the second semester (Seminar I), the fifth semester (Seminar II) and the ninth semester (Seminar III) of the Ed.D. in CES cohort. These seminars will prepare students to present their dissertation proposals and to keep the cohort members on track for progress and timely defense of their dissertation research. Seminar I is a discursive exploration by the cohort under direction of a faculty member which will answer the question: How does scholarly research shape the profession of counseling?

Prerequisite(s): Requires admission into CES doctoral program to enroll

COUN 821 - CES Research Seminar II Credits: 1

This doctoral level seminar is one of 3 one-credit courses, offered in the fifth semester (Seminar II), the second semester (Seminar I) and the ninth semester (Seminar III) of the Ed.D. in CES cohort. These seminars will prepare students to present their dissertation proposals and to keep the cohort members on track for progress and timely defense of their dissertation research. Seminar II, the second research seminar, is a discursive exploration by the cohort under direction of a faculty member which will answer the question: How does scholarly literature shape individuals' dissertation research.

Prerequisite(s): Requires admission into CES doctoral program to enroll

COUN 822 - CES Research Seminar III Credits: 1

This doctoral level seminar is one of 3 one-credit courses; this course is offered in the ninth semester (Seminar III), the second semester (Seminar I) and the fifth semester (Seminar II) of the Ed.D. in CES cohort. These seminars will prepare students to present their dissertation proposals and to keep the cohort members on track for progress and timely defense of their dissertation research. Seminar III, the third research seminar, is a discursive exploration by the cohort under direction of a faculty member which will answer the question: How is dissertation research revised into the "6th Chapter"- a journal ready manuscript?

COUN 897 - CES Dissertation I Credits: 3

Working with an assigned dissertation advisor, each doctoral candidate formally begins the dissertation process. This includes a) finalizing a dissertation proposal describing the theoretical framework and conceptual framework, b) defending the written proposal in an oral examination before a Dissertation Committee, and c) beginning dissertation activities as described in the proposal. Expected outcomes include successful completion of Introduction, Literature Review, and Methodology (Chapters 1-3) of dissertation.

COUN 898 - CES Dissertation II Credits: 3

Working with an assigned dissertation advisor, an upon successful completion of the dissertation proposal defense, each doctoral candidate continues the dissertation process. Expected outcomes include ongoing progress of research study (Data Analysis, Conclusion) leading to dissertation defense.

COUN 899 - CES Dissertation III Credits: 1-3

Working with an assigned dissertation advisor, each doctoral candidate continues the dissertation process (as necessary).

Communication, Journalism & Media

COMM 505 - Foundations of Strategic Communication Credits: 3

This course is designed to prepare current and future strategic communication professionals for the workforce in an increasingly digital and diverse world. The course will cover the theory and practice of strategic communication, including public relations definitions and models, persuasion, strategic planning, reputation management, and emerging technologies. The course also will include an exploration of major communication theories to help students understand the influence of strategic communication on individuals, organizations, and society.

COMM 506 - Public Relations Strategies Credits: 3

This course will cover the techniques and approaches to strategic planning, strategic writing, and graphic/media design for organizational public relations. In strategic planning, students will learn how to develop objectives, formulate strategies, select tactics and implement plans for public relations activities that can better serve the organization's goals. The strategic writing component of this course will emphasize goal-oriented writing for a convergent world of print, broadcast, and online/social media. Crisis communication will also be studied in this course. This course will also address a creative skill--graphic/media design--for public relations in a digital media environment.

COMM 511 - Modes of Film Communication Credits: 3

Reviews the theory, history, and criticisms of films; analyzes the content and roles of various modes of film such as documentary, exposition, etc.; provides writing opportunities for the film medium.

COMM 516 - Photographic Communication Credits: 3

Surveys the history of photography; studies the theory of photography including light, exposure, optics, photographic chemistry, color and composition, and provides background in using photography as a communication tool.

COMM 520 - Strategic Communication Research Credits: 3

This course introduces students to several common research methods and their application to the strategic communication field. Students will learn how to conduct surveys, focus group interviews, and content analysis to examine communication messages and audiences. Students will learn strategies for analyzing and interpreting data to find solutions to practical communication problems.

COMM 523 - Professional Writing & Editing Credits: 3

This course focuses on types of writing a professional may encounter in the communications workplace, whether they're working for a for-profit company, a nonprofit organization, an internal or external public-relations team, or as a freelance content creator. Students will analyze examples of these forms, create their own original content, and also edit their own work and that of their classmates. Students will create a portfolio of work that showcases a variety of content and is curated to the student's particular area of focus.

COMM 525 - Social Media Analytics & Strategy Credits: 3

As organizations increasingly use social media platforms to build relationships with their publics, they must develop strategies to measure and evaluate their social media performance. In this course, you will learn how to leverage social media data for strategic communication purposes and use tools for collecting, interpreting, and presenting analytical data from social media platforms. You will use data insights to formulate social media strategies and provide actionable recommendations.

COMM 527 - Multimedia Storytelling Credits: 3

Students will learn to produce engaging multimedia stories using various digital media applications, gain experience and practice using these apps in the online classroom and in the field. This workshop-style course will prepare students to use a suite of tools employed in contemporary media storytelling.

COMM 528 - Digital Media Workshop Credits: 3

This course will examine the connections between digital technology, media content creation, and the social and individual influences on this content and its distribution. This course will require students to: (1) design and build an online identity using digital media tools and (2) narrate this process throughout the course via a weblog. Students will be expected to openly frame this process and interact with one another throughout the course, as well as engage and interact with the online world beyond campus.

COMM 529 - Crisis Communication Credits: 3

Crises can significantly impact an organization's reputation, and having a working crisis plan can enable your team to respond swiftly and meaningfully. In this course you will learn and apply theories and models for crisis communication planning, examine crisis case studies and evaluate the effectiveness of the strategies employed, and create a crisis communication plan.

COMM 530 - Social Media Law & Ethics Credits: 3

The rapid development of social media has had broad social and legal implications. This class will explore legal and ethical issues related to social media's role in supporting an informed citizenry, civil society and the public sphere. Students will demonstrate a basic understanding of methods of legal research and will strengthen their advocacy and writing skills.

COMM 536 - World Broadcasting Systems Credits: 3

Comparative study of international broadcasting program policies, economic systems, control, and organization. The use of broadcasting in international affairs as an instrument of propaganda, culture, and information dissemination. Monitoring of overseas broadcasts, and discussions with representatives of domestic and foreign broadcast agencies.

COMM 548 - Global Strategic Communication Credits: 3

The world is shrinking. Globalization, the growth of the Internet, new advances in communication technology and the explosion of social media have increasingly made journalism and public relations international endeavors. This course is designed to help students prepare for careers in international strategic communication by teaching a range of information gathering, communicating and reporting skills - offering the opportunity to practice the crafts of journalism and public relations internationally or for an international audience.

COMM 565 - Strategic Media Management Credits: 3

Many job roles today are facing unique leadership challenges in an increasingly digitized and globalized context. This is especially true of the mass media. From journalism and public relations to advertising and other communication roles - newer technologies, shrinking workforces, and the convergence of multiple media platforms have meant managers have to learn new tools, improve social networking, address diversity issues in the workplace, understand why employees resist change and handle crises situations early in their careers. This course prepares students to identify and analyze select issues in media management from an applied, communication-centric, solution-oriented perspective.

COMM 594 - Selected Topics Communication/Journalism Credits: 1-3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

COMM 599 - Independent Study in Communication/Journalism Credits: 3

Opportunity for student to pursue in-depth study on a topic or issue of personal interest under the direction and guidance of a department faculty member.

COMM 603 - Professional Project Credits: 3

Students design a project of professional and intellectual interest that contributes both to their knowledge and to the field of communication/journalism. (This is an individualized instruction course open only to students who are working with an adviser on the professional project option.)

COMM 609 - Internship I Credits: 3

Provides opportunity to gain practical experience in chosen career area.

COMM 610 - Internship II Credits: 3

Provides opportunity to gain practical experience in chosen career area.

Criminal Justice

CRJU 501 - Legal Trends and Issues Credits: 3

Explores in detail current trends and issues in law as they relate to the operation and management of the criminal justice system.

CRJU 520 - Leadership in Criminal Justice Credits: 3

Studies complex organizations with emphasis on the concepts and practices of the administration and management of agencies in the criminal justice system. Students will survey contemporary management trends and issues, with special attention focused on how evolving technological, social, political, ethical, and economic factors influence criminal justice administration, theory, and practice.

CRJU 560 - Advanced Criminological Theory Credits: 3

Examines the etiology of criminal behavior including the process of becoming a criminal, patterns of criminal behavior and crime, and the social and individual consequences of crime and delinquency.

CRJU 571 - Contemporary Issues in Corrections Credits: 3

Following a critical examination of the history of corrections in the United States and various theories underlining corrections and correctional policy, this course focuses on current issues facing corrections including: racial/economic inequality and mass incarceration; prison violence, treatment, and rehabilitation; women in prison; punitive sentencing; juveniles, the elderly, and the mentally ill in prison; and prisoner reentry.

CRJU 572 - Advanced Studies in Policing Credits: 3

Focuses on research, theory, and applications of the causes and consequences of modern police behavior. Specific focus will be placed on the historical role that police have played in society as well as the structure and functioning of police agencies and the consequences of that functioning on the criminal justice system. Topics to be covered include police history, the social and political contexts of the police, police strategies and tactics with diverse populations, police accountability and legitimacy, and conducting research on the police and their place in modern society.

CRJU 573 - Seminar in Victimology Credits: 3

Studies the history of victimology from early victim-centric justice to the prevailing model of government-centered prosecutions. Explores the causes and consequences of offense-specific victimizations, variations in risk across persons, relationships, lifestyles, and domains, and societal responses to the diversity of persons who are victimized and/or violate others.

CRJU 574 - Seminar in Social Justice Credits: 3

Focuses on social justice issues (primarily in the United States) that affect the population. Social justice can be defined as the act of "promoting a just society by challenging injustice and valuing diversity," and is generally equated with notions of equality. Through the exploration into social justice concepts, issues, and policy remedies, students develop the necessary analytical tools to assess inequality and injustice in criminal justice.

CRJU 575 - Mental Illness and the Administration of Justice Credits: 3

Explores mental illness and the intersection of the mental health and criminal justice systems in the United States, particularly as a result of the deinstitutionalization movement which has resulted in the shifting of individuals with mental illness from hospitals into community-based correctional facilities and programs.

CRJU 577 - Intimate Partner and Family Violence Credits: 3

This course provides an overview of the theoretical paradigms examining the definitions of, causes of, ramifications of, and interventions for intimate partner and family violence. More specifically, we will (1) examine the nature and extent of intimate partner and family violence; (2) take an in-depth look at the perpetrators and victims of IPV; (3) examine theories to gain a better understanding of why these forms of violence take place; (4) examine the criminal justice response to intimate partner and family violence; and (5) examine some of the larger cultural contexts within which the varieties of abuse occur. This course recognizes that a disproportionate number of the victims are women, but that a strict feminist analysis needs to be modified to recognize abuse in same-sex relationships and a growing literature on female offenders.

CRJU 580 - Seminar in Juvenile Justice & Delinquency Credits: 3

Studies the social construction of juvenile delinquency and historical development of justice practices, including the diversity of delinquents and status offenders from early to modern times. Students survey contemporary juvenile justice issues, ranging from applied and evidence-based practice, ethical and data-driven decision-making, to victim impact and restorative justice practices, risk and case management tools, and juvenile correctional policy, sentencing, diversion and treatment.

CRJU 590 - Seminar in Policy Analysis Credits: 3

Introduces, examines, and provides students the skills with which to analyze criminal justice policies. This course emphasizes a conceptual approach to studying the creation, implementation, and evaluation of justice policies. The focus is on the steps involved in the evaluation of criminal justice policies; it will also address the existence of policies and their relevance to the success of the justice system (acknowledging the operations of each justice component - law enforcement, courts, and corrections).

CRJU 591 - Selected Topics in Criminal Justice Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

CRJU 592 - Selected Topics in Criminal Justice Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

CRJU 595 - Practicum I Credits: 3

This course requires students to demonstrate their ability to successfully review/analyze issues in criminal justice utilizing the principles and concepts as presented in the core and elective courses of the MCRJ curriculum. The format is a supervised professional paper which represents a capstone experience for the Criminal Justice graduate degree program. This paper must identify and discuss a current issue in the field of criminal justice, thoroughly review and analyze the extant body of research in regard to the issue, cultivate possible solutions and explain implications, and synthesize a thorough summary of the topic.

Prerequisite(s):CRJU 610

CRJU 599 - Independent Study in Criminal Justice Credits: 3

Opportunity for student to pursue in-depth study on a topic or issue of personal interest under the direction and guidance of a department faculty member.

Prerequisite(s):CRJU 600 and Departmental Approval

CRJU 600 - Advanced Research Methods Credits: 3

Studies contemporary empirical research methods and their application in the field of criminal justice, including research design, research ethics, and theories of sampling, construction of data files, data collection strategies, and analysis of findings. The goal of this course is to provide students with the foundational knowledge of research methods and technologies, to become more informed consumers of academic research, adept at quantitative reasoning, and better equipped to implement and evaluate evidence-based practices.

CRJU 610 - Quantitative Analysis Credits: 3

Examines the relationship and application of statistical techniques to theory building, concept construction, computer analysis of quantitative data applied to criminal justice, the logic of data analysis, and fundamentals of statistical procedures commonly used in criminological research. Students also learn to critique and conduct empirical research.

Prerequisite(s):CRJU 600

CRJU 617 - Internship I Credits: 3

Provides opportunity to gain practical experience in chosen career area.

Prerequisite(s):CRJU 600 and Departmental Approval

CRJU 618 - Internship II Credits: 3

Provides an opportunity to apply classroom (theoretical) learning in an agency setting; encourages the development of a professional identity and an appropriate set of professional skills and values; helps students identify or clarify their career interests; provides agencies with an opportunity to observe and evaluate potential staff; and provides students with the opportunity to conduct participant research in a justice agency. Student will encounter a variety of real world situations in which previously learned skills must be applied under the supervision of a practitioner. A full range of criminal justice agencies will be available for student selection.

Computer Science

CMSC 501 - Algorithm Design and Analysis Credits: 3

Examines various techniques for designing algorithms, analyzes and compares algorithms in terms of storage and computational complexity, and examines proof techniques for doing the analysis. Analysis of run-time growth of algorithms includes the growth classes O , Ω , θ , ω , and o . Worst-case, best-case and average-case analysis. Solving recurrences. Analysis of sorting algorithms. Design techniques to control growth including data structures, divide-and-conquer, dynamic programming, memorization, and greedy algorithms. Translation of real-world problems to graph problems and algorithms for graph problems including graph searches, topological sort, shortest path and minimum spanning tree. The classes P , NP , and proving a problem is NP -complete. Prerequisite(s):MATH 318, CMSC 111.

CMSC 502 - Automata Theory Credits: 3

Finite automata and regular languages, pushdown automata and context-free languages, Type of Turing machines. Proving the relative power of models, Chomsky hierarchy. Connection between languages and problems. Church-Turing Thesis, Inherent complexity of problems: undecidability, computational complexity, the classes P , NO , and NP -Complete intractable problems.

CMSC 503 - Computer Science and Engineering Fundamentals Credits: 4

In computer science and engineering, it is essential to have a critical mind to solve problems and build appropriate applications using computer programming. This course is designed for graduate students who need to build a solid background in core computer science skills including: computer programming C and Java, data structures, and computer organization. It will guide students to build their foundation for success in computer science and engineering.

CMSC 504 - Computer Programming for Information Systems Credits: 4

This course will cover the following fundamental programming concepts: basic computation such as strings, lists, tuples, sets, dictionaries, files, functions, classes and objects. Topics also include object-oriented programming techniques; using advanced data types including multi-dimensional arrays, recursion, sorting and searching algorithms to handle big data. Students will get hand-on labs to understand the differences between different programming languages such as Python, Java, Visual Basic, and C.

CMSC 520 - Computer Architecture Credits: 3

Introduction to computer architecture, operating systems, and communications. Topics include number and coding systems, overview of microprocessors, supporting chips, memory and memory interfacing, I/O design, timers, interrupts and interrupt processing, DMAs, video adapters, data communication, keyboard and printer interfacing, disk storage, TSRs, and bus architectures.

CMSC 521 - Operating Systems Credits: 3

Studies functionality of an operating system and design of efficient operating system components. Topics include definition of a kernel and higher-level functions of operating systems, process management, scheduling algorithms, interprocess communication using semaphores and monitors, deadlock situation and starvation, resource management, virtual memory and distributed operating systems.

CMSC 523 - High Performance Computing Credits: 3

Engages students in the high performance computing. In-depth coverage of techniques for the design and analysis of parallel algorithms and for programming these algorithms on parallel platforms. Covers the principles of parallel algorithm design and different parallel programming models. A broad and balanced coverage of various core topics such as graph algorithms, data-mining algorithms, and a number of algorithms used in numerical and scientific computing applications. Hands-on programming experience using MPI on parallel computers. Real-world applications in this area will be discussed.

CMSC 534 - Computer Security Credits: 3

In this course, we will cover several topics in computer security technology and principles. Classical cipher algorithms, modern cryptography, and network fundamentals will be discussed. Students will have a hands-on experience with these concepts. This course will give you a strong foundation in computer security. Legal and ethical issues related with computer security will be discussed.

CMSC 559 - Agile Software Methods Credits: 3

This course will begin with a survey of agile software development methods including Scrum, Extreme Programming, and Lean. Subsequent topics will include comparisons of their impacts on business processes, development problems they address, and skills

they require. In addition, strategies for adopting such processes in a traditional organization will be explored.

CMSC 561 - Agile Development Techniques I Credits: 3

Techniques used by individual agile developers including test-driven development, design patterns, and refactoring. Includes significant development projects in which the techniques are practiced. Taught as an immersion course in summer. Pre-requisite: programming experience.

CMSC 570 - Database Management Systems Credits: 3

Examines the theory and practical issues underlying the design, development, and use of a DBMS. Topics include characteristics well-designed databases; high-level representation of an application using ER modeling; functional dependency using ER modeling, functional dependency theory, normalization and application toward a well-designed database; abstract query languages; query languages; concurrency; integrity; security. Advanced topics may be included. Students apply theory to practice in a number of projects involving design, creation, and use of a database.

CMSC 571 - Data Mining Credits: 3

This course explores the application of specific algorithms to databases to extract potentially useful information and to analyze data warehouses for patterns and relationships. Topics include concepts of data warehousing, classification learning, clustering, and fuzzy information retrieval.

CMSC 591 - Computer Science Internship I Credits: 3

Computer Science Graduate Internship is a specialized class where graduate students enrich their technical skills and education through experiential learning at places approved by the Computer Science Department and the College of Arts and Sciences. Prior to beginning the internship, students must complete 9 credits in the program, complete the required internship application form, submit a detailed description of their planned activities and educational objectives for the internship, and make arrangements with an internship site to host them for the internship. In order to pass the internship, students must fulfill their original educational objectives, receive a favorable review from their internship site supervisor, and submit all required assignments.

CMSC 592 - Advanced Topics in Computer Science Credits: 3

Students will research an emerging topic in computer science. In addition to reading appropriate journal articles, students may develop empirical studies to evaluate the current theoretical results.

CMSC 594 - Selected Topics in Computer Science Credits: 3

Opportunity for the department to offer courses in areas of major interests not covered by regular course offerings.

CMSC 595 - Selected Topics in Computer Science Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

CMSC 596 - Selected Topics in Computer Science Credits: 3

Opportunity for the department to offer courses in areas of major interests not covered by regular course offerings.

CMSC 597 - Selected Topics in Computer Science Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

CMSC 598 - Selected Topics in Computer Science Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

CMSC 599 - Independent Study Credits: 3

Students will research an emerging topic in computer science. In addition to reading appropriate journal articles, students may develop empirical studies to evaluate the current theoretical results.

CMSC 635 - Biometrics Credits: 3

This course concentrates on the unique advantages that biometrics brings to computer security, but also addresses challenging issues such as security strength, recognition rates, and privacy, as well as alternatives of passwords and smart cards. Students will gain knowledge in the building blocks of this field: image and signal processing, pattern recognition, security and privacy, and secure systems design. By the end of the course students will be able to evaluate and design security systems that include biometrics.

CMSC 645 - Cybersecurity Risk Management and Assessment Credits: 3

In business today, risk plays a critical role. Almost every business decision requires executives and managers to balance risk and reward. This course introduces students to the strategic discipline of assessing, prioritizing, monitoring, and controlling the impact of uncertainty on organizational objectives.

CMSC 655 - Wireless Networks and Security Credits: 3

This course is designed to provide the student with an understanding of the principles and concepts of wireless data network and security. Students will study wireless standards (such as IEEE 802.11 a/b/g/n, ZigBee, 2G/3G/4G/LTE). The course will survey the state of the art in wireless networks and security. Students will also learn security and privacy issues associated with wireless networks. Various attacks against wireless networks and their defense strategies will be analyzed.

Early Childhood

ECED 563 - Leadership in Early Childhood Education Credits: 3

Designed to prepare personnel to function in the role of administrator of early childhood programs. Examines types of early childhood programs and their underlying rationales, ways of establishing early childhood programs, methods of funding and financing programs, and considers the coordinating role of the administrator in working with other personnel.

Prerequisite(s): Requires permission of instructor.

ECED 564 - The Business of Child Care Credits: 3

This course is designed specifically for directors of child care centers seeking a director's credential from the Pennsylvania Keys to Professional Development with the Office of Child Development and Early Learning. Students will critically reflect on current business practices. Topics will include strategic planning, fiscal management, risk management, policy development, communication and conflict resolution, and grant writing.

ECED 565 - Health & Safety Practices in Early Childhood Educations: Program Development & Evaluation Credits: 3

This course stresses assessment of national health and safety standards for early childhood programs, as well as the development and evaluation of educational programs designed to improve the health and safety outcomes of young children and their families. Students will learn best practices in measuring program outcomes as a critical part of overall program evaluation. While the focus of this course is on health and safety, skills learned in developing a program outcome model will be directly applicable to overall program development and evaluation as funders are increasingly requesting outcome measurement as part of grant applications.

ECED 577 - Early Childhood Curriculum and Assessment Credits: 3

Investigates contemporary curricular issues, model programs, and appropriate forms of assessment of young children. Curriculum, teaching strategies, and program organization and evaluation decisions are analyzed from the viewpoints of current theory and research.

ECED 594 - Selected Topics in Early Childhood Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

Education Foundation

EDFN 595 - Student Teaching and Professional Practicum Credits: 6-15

Professional site-based experience provides a full semester of guided teaching in the K-12 schools during which the student, under the direction of a qualified cooperating teacher and university supervisor, takes increasing responsibility for planning and directing the learning experience of a specific group(s) of students. Student Teaching is

a variable credit course based on your program requirements. Program requirements should be verified for the proper number of student teaching credits required for graduation. CREDIT HOURS: 9 hours graduate student teaching. Note: This course requires clearances. Contact the OPPEO at fieldexperiences@ship.edu for clearance information.

EDFN 599 - Independent Study in Education Foundation Credits: 3
Opportunity for student to pursue in-depth study on a topic or issue of personal interest under the direction and guidance of a department faculty member.

Special Education

SPEE 523 - Effective Instructional Strategies for Students with Exceptionalities Credits: 3

Designed to prepare both general and special education teachers to effectively teach students with disabilities in general education settings. Emphasis given to utilizing evidence based instructional practices for students with varying disabilities, creating a positive learning environment, collaborating and communicating with other school personnel and parents, and implementing positive behavioral interventions.

SPEE 526 - Topics in Spec Ed for School Counselors and other School Professionals: Working w/ Stud with Except Credits: 3

Provides a background in the field of special education and the nature of exceptionality in children and youth. Emphasis on societal attitudes and practices in relation to persons with exceptionalities, current practices in identifying and classifying children and youth with exceptionalities, characteristics of all exceptional population groups, programmatic needs of individuals with exceptionalities, and issues and trends in the various fields that impact on diagnosis, classification, and programming or service delivery. The knowledge base comes out of social, cognitive, and developmental psychology, medical aspects of exceptionality, educational law and policy, and special education.

SPEE 535 - Special Education Processes in a Standards Aligned System Credits: 3

SPEE 535 is an advanced study in the legal requirements for the planning and delivering instructional content to students with disabilities. The course will focus on the six major principles of IDEA,. Specifically, the course will address evaluation, identification, and writing legally correct Evaluation Report's (ER) and Individualized Education Programs (IEPs), the principles of Least Restrictive Environment, Due Process, Parent Involvement.

SPEE 543 - Selected Studies in Special Education Credits: 1-3

Opportunity for qualified students to pursue selected studies in areas of special interest such as preparation and development of new curriculum materials, investigations leading to a greater knowledge of procedures for teaching, and the survey and analysis of current practices in the organization and the curriculum of the special education

program. Prerequisites: Six graduate credits in special education and approval of department chair.

SPEE 545 - Applied Behavior Analysis/Positive Behavior Supports Credits: 3

This course is an advanced study in using proactive approaches in classroom and behavior management for students with disabilities while emphasizing Applied Behavior Analysis (ABA), Functional Behavior Assessment (FBA), and Behavior Intervention Plans (BIPs). The main focus of the course is on 1) teaching proactive approaches, 2) teaching and implementing Applied Behavior Analysis, 3) Conducting a Functional Behavior Assessment, and 3) Writing and Implementing an effective Behavior Intervention Plan using the principles of Applied Behavior Analysis.

SPEE 546 - Transition to Adult Life for Students with Disabilities Credits: 3

Information about the pre-vocational and vocational training of adolescents and young adults who have intellectual disabilities, learning disabilities, or behavior disorders. Provides an understanding of curriculum developments, methods, materials and teaching techniques utilized in the development of skills and attitudes essential to success in the world of work.

Prerequisite(s):SPEE 526

SPEE 548 - Direct Instruction Credits: 3

Covers carefully sequenced, highly prescriptive teacher directed procedures for teaching decoding, comprehension, content, and study skills. Rather than merely "list" ways to teach skills, direct instruction method discusses when a skill should be taught, what examples to teach, how to correct errors, and the relationship among different reading skills.

SPEE 550 - Instruction for Students with High Incidence Disabilities Credits: 3

Provides a study of historical, empirical, and research findings, forces, and factors making up the fundamental structure of the field of learning disabilities. Topics include: causes of learning disorders, characteristics of individuals with learning deficits, models of learning dysfunctions, and perceptual-conceptual learning processes and cerebral components. Additionally, the discussion will include the use of dietary, medical and physiological intervention techniques, administrative programming and parental concerns and responsibilities. New topics and new areas will be included as they are noted in the research literature. Methods of presentation will be basically lecture and discussion. Field experiences required.

SPEE 551 - Subject Area Content Access for Students with Learning Disabilities in a Standards Aligned System Credits: 3

Advanced course in the field of learning disabilities across the life span; from early childhood to adulthood. Designed to familiarize students with how to teach students with learning disabilities in reading, writing, spelling, math, social studies, science, and social skills by developing research based interventions supported by assessment data.

Designed to help students become critical thinkers, creative and expert planners, and effective practitioners, and to work in a standards aligned system. Field experiences required.

SPEE 561 - Instruction for Students with Low Incidence Disabilities Credits: 3

SPEE 561 is an advanced study of educational strategies and materials used with people who have low incidence disabilities. This course explores instructional strategies and programming for individuals who have significant impairment in intellectual functioning and adaptive behaviors. Adapting instructional strategies and materials to meet the unique needs of people with low incidence disabilities is also stressed. Education for independent functioning in self-care, social, and daily living skills is emphasized.

SPEE 565 - Instruction for Students with Autism Spectrum Disorders Credits: 3

An advanced study of educational strategies and materials used with people who have autism spectrum disorders (ASDs). Introductory material will include learner characteristics and screening techniques. This course explores instructional strategies and programming for individuals who have significant deficits in social communication and interactions; restricted, repetitive patterns of behavior, interests, and activities; and whose symptoms presented in early childhood. Current theories about etiology will be explored and analyzed. Intervention approaches will be described and analyzed. Field experiences are required.

SPEE 571 - Instruction for Students with Social, Emotional, and Behavior Disorders Credits: 3

SPEE 571 is a methods course that focuses on the development of appropriate curriculum and strategies based on individual needs, practical application and methods, and assessment. Students will have a field experience working with students with behavior disorders, their teachers, or their families at the elementary, middle, secondary level or in alternative settings. Specific emphasis is placed on what educators can do to promote learning for students with behavior disorders. These include initial planning and organization, assessment, selection and modification of curriculum, communication with others, and positive behavior management programs. EEC 571 emphasizes teaching social skills and appropriate curriculum as an integrated strategy using current and best practices. Field experiences required.

SPEE 583 - Assessing Children with Exceptionalities for Curricular Decision-Making Credits: 3

Designed to provide teacher candidates with a comprehensive overview of the skills, processes, and research-based interventions for linking assessment and instructional decision-making in inclusive settings for students with disabilities. The academic core areas of literacy, writing, math, and behavior will focus on preparing candidates to participate in pre-referral data collection, contribution to the identification of students with disabilities, IEP writing, progress monitoring, and curriculum based assessment. Note:

This course requires field placement hours and clearances. Contact the OPPEO at fieldexperiences@ship.edu for clearance information.

SPEE 590 - Practicum I in Special Education Credits: 3

Designed to extend student's professional preparation beyond resources of the college to include resources of the community and region. Practicum is intended to permit graduate student to engage in supervised professional activities in selected cooperating community agencies, local education agencies, or intermediate units.

Prerequisite(s): SPEE 551 and SPEE 561 and SPEE 571

SPEE 594 - Selected Topics in Special Education Credits: 1-3

Opportunity for the department to offer courses in areas of major interests not covered by regular course offerings.

SPEE 599 - Independent Study Credits: 3

Opportunity for student to pursue in-depth study on a topic or issue of personal interest under the direction and guidance of a department faculty member.

SPEE 600 - Research in Special Education Credits: 3

Research in Special Education examines methods used in conducting research with students with disabilities. Emphasis is placed on understanding and interpreting data to improve instructional interventions. Methods examined may include quantitative, qualitative, and single-subject methodology.

Prerequisite(s): Restricted to Special Education Majors or permission of the instructor.

SPEE 609 - Internship Credits: 3

Provides opportunity to gain practical experience in chosen career area.

SPEE 610 - Internship II Credits: 3

Provides opportunity to gain practical experience in chosen career area.

Educational Leadership and Policy

EDLD 500 - General School Administration Credits: 3

Introductory study of the organization and administration of American public education for persons interested in pursuing a professional career in educational administration. A basic understanding of educational leadership is developed through an integration of theory, knowledge, and actual practice. Course is designed for teachers, school board members, and other interested lay citizens who wish to know more about educational administration.

EDLD 510 - Special Education Law Credits: 3

Provides a comprehensive and current overview of the major federal laws and judicial interpretations of those laws that apply to the education of children with disabilities. Course includes discussions of inclusion, effective accommodations, IEPs, discipline,

equal protection, and procedural due process. It also examines the six principles of the Individuals with Disabilities Act and Chapters 14, 15, and 16 of the Pennsylvania School Code. Course helps students understand what the law requires so that they will become effective educational leaders capable of making appropriate decisions that comply with these laws.

EDLD 514 - Practicum I Leadership Field Experiences at the Building Level Credits: 3
Provides an initial exploration and exposure to leadership roles at the building setting within the school environment and should be taken as part of candidate's Tier 3 cluster of courses near the end of the program of study. Candidates are expected to log 180 hours of practical field experiences to include, but not limited to, shadowing school leaders, observing other educators, assuming responsibility for basic leadership activities as assigned by mentor, and conducting a case study on leadership concepts. In addition, candidate will participate in leadership seminars which focus on leadership foundations and best practices as articulated by current leaders in the field. Candidates begin to explore the role of the principal/supervisor as an agent of change and/or reform.

EDLD 515 - The Role of Research and Data Informed Decision-Making for School Leaders Credits: 3
Designed to provide school administrators with the knowledge and skills necessary to be intelligent consumers and practitioners of research. Research designs, methods, and results are important tools for leadership and decision-making: administrators should be able to evaluate research studies and implement the findings. Requirements of federal legislation necessitates leadership that is, in part, derived from data-based decision making. Additionally, there may be situations in which an administrator is responsible for constructing a research proposal to qualify for a grant or to lead change in an educational program.

EDLD 516 - Curriculum Assessment and Instructional PK-12 for Diverse Student Populations Credits: 3
Focuses on curriculum development, implementation, and assessment (through instructional practice in U.S. public schools). Designed for both future school leaders and central office administrators, students will study curriculum from the foundation of three bases: (1) social forces, (2) theories of human development, and (3) the nature of learning and learning styles. Bases will assist students in defining curriculum by helping them understand key issues from both an historical perspective and current thinking. Useful for individuals aspiring to be (or already serving as) principals, supervisors, counseling personnel, subject area specialists, and superintendents. Emphasis placed on approaches to developing, evaluating, and articulating curricular changes drawn from a wide variety of subject areas. As a result students will be knowledgeable of the fundamentals of curriculum; the connection between curriculum, instruction, and assessment; current curricular issues; innovative approaches to curricula; planning curricular strategies; and analyzing current curricula.

EDLD 517 - Leadership in Technology and Effective Program Delivery Credits: 3
Designed to provide future school administrators with the requisite skill sets and conceptual knowledge needed for effective 21st century leadership. Understanding technology as a tool for learning, managing, analyzing, communicating, and collaborating is integral to successful school leadership at the classroom, building, and central office levels. Topics explored include technology integration, digital citizenship, use of technology in systemic organizational improvement, professional growth, digital culture, and visionary leadership. In addition to developing personal philosophies regarding use of technology in teaching, learning, and leading, each student will develop a personal portfolio of resources.

EDLD 518 - The Role of Supervision in Promoting Student Achievement Credits: 3
Designed for educational leaders, whether they are practicing administrators, subject-area supervisors, department chairpersons, cooperating teachers, or mentors. Principal thrust is to facilitate the formulation and implementation of a teacher evaluation and supervision system--based on data-driven and researched-based strategies and practical skills, and supported by law--that promotes enhanced student learning and quality teaching. Treats supervision and evaluation as two separate but complementary functions that should be integrated into a coherent system that provides differentiated opportunities for teacher growth and evidence-based quality assurance. Assists in developing the research-base, practical skills, and necessary dispositions to meet the needs of all teachers, regardless of their current career stage or level of performance. Many class meetings are work sessions that focus on learning and refining the skills necessary to evaluate the instructional act and to support the professional growth of teachers and will include individual and group activities in a supportive environment where participants actively engage in and reflect upon their conceptual understanding and skill development relative to evaluation and supervision.

EDLD 519 - Advanced Leadership and the School Principal PK-12 Credits: 3
Introduces future educational leaders to school level administration. Focusing on the multi-faceted roles of a school leader, students will study the principal through the lens of the principal as a learner, mentor, instructional leader, supervisor, manager, politician, advocate, and innovator. Combining theory with practice, students will obtain a deeper understanding of the complexity of leadership at the building level.

EDLD 520 - School Finance and Student Learning Credits: 3
Developed to provide aspiring and practicing elementary and secondary building administrators and supervisors with knowledge necessary to understand and manage department and building-level financial responsibilities by addressing resource management and fiscal issues that affect funding and programming at the building level. Among topics considered are historical perspectives on school finance, current financial issues, trends, and the practical aspects of budget development.

EDLD 521 - Legal and Ethical Issues that Impact on Student Learning Credits: 3

Focuses on the legal foundations for the establishment and operation of public schools in the United States and Pennsylvania in particular. Assists students in understanding key issues that impact on student learning from both an historical and current perspective. Students should be knowledgeable in all important aspects of school law from basic rights of individuals to the legal requirements for designing and maintaining appropriate school environments for learning. In addition to a review of landmark cases and current issues, students will also study laws and topics specific to building level leadership in Pennsylvania.

EDLD 522 - Practicum II Advanced Leadership Field Experiences at the Building Level
Credits: 3

Designed as a capstone experience, this practicum provides candidates with the opportunity to assess, develop, and refine knowledge, skills and dispositions acquired as a part of their programs of study. Major focus is on instructional leadership, improving student learning, evidence based decision-making, and the role of the building leader as an agent of reform. Candidates expected to log 180 hours of practical field experiences plus complete a major instructional leadership project and a second action research project. Candidate will participate in three leadership seminars that will focus on their platform of beliefs, professional development plans, and future Act 45 requirements.

EDLD 569 - Seminar: Diversity in Education Credits: 3

Increases the awareness of administrators, educators, and related school personnel to the problems, challenges, and issues faced by various cultural minority students as they strive to become incorporated in their respective schools within the mainstream of American society. Stresses the various strategies, methods, and techniques educators need to know to write and execute administrative policies and practices and to design and implement curriculum and teaching strategies that reflect the ethnic diversity and cultural minorities found within their respective buildings and school districts. Emphasis placed on the Black and Hispanic populations.

EDLD 594 - Selected Topics in Education Leadership & Policy Credits: 1-3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

EDLD 595 - Selected Topics in Education Leadership & Policy Credits: 1-3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

EDLD 596 - Selected Topics in Education Leadership & Policy Credits: 1-3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

EDLD 599 - Independent Study in Educational Leadership and Policy Credits: 3

Opportunity for student to pursue in-depth study on a topic or issue of personal interest under the direction and guidance of a department faculty member.

EDLD 609 - Internship I Credits: 3

Provides opportunity to gain practical experience in chosen career area.

EDLD 610 - Internship II Credits: 3

Opportunity for students to gain practical experience in their chosen career area.

EDLD 619 - Leadership for Pupil Services Credits: 3

Designed for students in administrator certification programs who want to develop skills necessary to provide leadership for pupil services programs in school organizations. Areas of focus include: organization and development of pupil services; team approaches for meeting individual student needs in inclusive learning environments; underlying assumptions of pupil services programs; supervision and staffing; financing; and crisis prevention and response management. Attention will be given to roles of building principals and central office staff in pupil services programs. Community support systems will be addressed with regard to the manner in which they provide assistance to and interact with students, parents, and schools (e.g., juvenile justice, public health, mental health, social services, employers).

EDLD 620 - Thesis Credits: 3

Elective course offered within the master's program in elementary/middle or middle/secondary administration. Students enrolled in ELP600 Research for School Administrators select a committee, a chair, and complete the proposal (the first three chapters of the thesis), including human subjects review. During ELP620 Thesis, student defends the proposal begun in ELP600, gathers data, completes the writing of the thesis, and defends completed thesis. For students with an interest in research and those who expect to pursue a doctorate.

EDLD 622 - The Superintendent as a School and Community Leader Credits: 3

Viewing the school as a dynamic cultural entity interacting with external supra-systems, the school's interdependency on the community, and its many publics is assessed. Importance of a sound public relations program for the school, and need to communicate and understand the community is stressed. Student designs a program to enhance effective lines of communication between the school and its publics.

EDLD 627 - Practicum II Strategic Instructional Leadership Credits: 3

Provides an advanced exploration and exposure to leadership roles at the district setting and should be taken as part of a candidate's Tier 3 cluster of courses at end of program of study. Candidates expected to log 180 hours of practical field experiences to include, but not limited to, shadowing school leaders, observing other educators, assuming responsibility for instructional leadership activities as assigned by mentor and conducting a case study on instructional leadership concepts. In addition, the candidate will

participate in three leadership seminars which will focus on instructional leadership foundations and best practices as articulated by current leaders in the field. Candidate will also begin to explore the role of superintendent as an agent of change and/or reform. Projects and activities from Practicum I may carry over into Practicum II.

EDLD 627R - Residency: Instructional and Technology Leadership at the Executive Level Credits: 4

This practicum is restricted to Extended Studies students enrolled in the Leadership Residency Program and provides an initial exploration and exposure to leadership roles at the district setting which focus on Instructional and Technology Leadership Issues. Candidates will be expected to log 90-120 hours of practical field experiences to include, but not limited to, shadowing school leaders, observing other educators, assuming responsibility for basic leadership activities as assigned by his/her mentor and conducting a case study on leadership concepts. In addition, the candidate will participate in leadership seminars which will focus on leadership foundations and best practices in the course focus areas as articulated by current leaders in the field and conduct a basic action research activity. The candidate will also begin to explore the role of the superintendent/IU Director as an agent of change and/or reform.

EDLD 634 - Legal and Ethical Issues in Online Instruction Credits: 3

With the wealth of online learning tools and resources available, teachers need an understanding of the legal issues that impact their use with learners in the k--12 setting. This course addresses current legislation pertaining to the use of copyrighted digital media in the classroom, best practice in the use of online tools and applications with children over and under thirteen years of age, and current controversies and legal challenges related to children's online behaviors. While the content of the course is updated every semester the course goal remains the same: to investigate the legal issues pertaining to the use of digital media and online tools in the classroom by teachers and students.

EDLD 721R - Residency: Strategic Leadership in District Governance Credits: 3

This practicum is restricted to Extended Studies students enrolled in the Leadership Residency Program and provides an initial exploration and exposure to leadership roles at the district setting that focus on Governance and School Community Relations. Candidates will be expected to log 90-120 hours of practical field experiences to include, but not limited to, shadowing school leaders, observing other educators, assuming responsibility for basic leadership activities as assigned by his/her mentor and conducting a case study on leadership concepts. In addition, the candidate will participate in leadership seminars which will focus on leadership foundations and best practices in the course focus areas as articulated by current leaders in the field and conduct a basic action research activity. The candidate will also begin to explore the role of the superintendent/IU Director as an agent of change and/or reform.

EDLD 723R - Residency: Negotiations and Personnel Strategic Decision Making
Credits: 3

This practicum is restricted to Extended Studies students enrolled in the Leadership Residency Program and provides an initial exploration and exposure to leadership roles at the district setting that focus on negotiating strategies and human resource issues that influence school district effectiveness. Candidates will be expected to log 90-120 hours of practical field experiences to include, but not limited to, shadowing school leaders, observing other educators, assuming responsibility for basic leadership activities as assigned by his/her mentor and conducting a case study on leadership concepts. In addition, the candidate will participate in leadership seminars that will focus on leadership foundations and best practices in the course focus areas as articulated by current leaders in the field and conduct a basic action research activity. The candidate will also begin to explore the role of the superintendent/IU Director as an agent of change and/or reform.

EDLD 724R - Residency: Ethical and Legal Decision-making at the District Level
Credits: 3

This practicum is restricted to Extended Studies students enrolled in the Leadership Residency Program and provides an initial exploration and exposure to leadership roles at the district setting that focus on Legal and Ethical Issues that face School Leaders. Candidates will be expected to log 90-120 hours of practical field experiences to include, but not limited to, shadowing school leaders, observing other educators, assuming responsibility for basic leadership activities as assigned by his/her mentor and conducting a case study on leadership concepts. In addition, the candidate will participate in leadership seminars that will focus on leadership foundations and best practices in the course focus areas as articulated by current leaders in the field and conduct a basic action research activity. The candidate will also begin to explore the role of the superintendent/IU Director as an agent of change and/or reform.

EDLD 725R - Residency: The Impact of Facilities and Financial Decisions on School Effectiveness Credits: 3

This course is designed for candidates in the Superintendent's Letter of Eligibility and Doctoral Programs and for practicing educational administrators who want to update skills regarding educational facilities and financial decisions. Students will learn to relate educational programs to facilities and financial planning and apply facilities and financial best practices to enhance student learning. The course provides an opportunity for students to interact with professionals from a variety of disciplines related to the planning and development of educational facilities, financial planning related to PDE requirements and regulations and provides field-based work in contemporary facility and financial planning, development and maintenance.

EDLD 726R - Residency: Optimizing Financial Resources to Support District Level Achievement Credits: 3

This practicum is restricted to Extended Studies students enrolled in the Leadership Residency Program and provides an initial exploration and exposure to leadership roles at the district setting that focus on financial and budgeting issues that can influence student achievement. Candidates will be expected to log 90-120 hours of practical field experiences to include, but not limited to, shadowing school leaders, observing other educators, assuming responsibility for basic leadership activities as assigned by his/her mentor and conducting a case study on leadership concepts. In addition, the candidate will participate in leadership seminars that will focus on leadership foundations and best practices in the course focus areas as articulated by current leaders in the field and conduct a basic action research activity. The candidate will also begin to explore the role of the superintendent/IU Director as an agent of change and/or reform.

EDLD 727R - Residency: Instructional and Technology Leadership at the Executive Level Credits: 3

This practicum is restricted to Extended Studies students enrolled in the Leadership Residency Program and provides an initial exploration and exposure to leadership roles at the district setting that focus on Instructional and Technology Leadership Issues. Candidates will be expected to log 90-120 hours of practical field experiences to include, but not limited to, shadowing school leaders, observing other educators, assuming responsibility for basic leadership activities as assigned by his/her mentor and conducting a case study on leadership concepts. In addition, the candidate will participate in leadership seminars which will focus on leadership foundations and best practices in the course focus areas as articulated by current leaders in the field and conduct a basic action research activity. The candidate will also begin to explore the role of the superintendent/IU Director as an agent of change and/or reform.

EDLD 808 - Qualitative Research in Educational Leadership Credits: 3

This course is designed to prepare school leaders for leadership positions in public education. It intends to help postgraduate students in defining an appropriate mode of qualitative inquiry related to a chosen topic of study. The course has been constructed to guide students through a range of issues and considerations, which should inform their general approach to qualitative research. It will give students a general understanding of postgraduate and professional qualitative research, its methodologies, its challenges and its organization. Students will be introduced to a range of research tools and will be equipped to plan and organize their research, as well as to communicate their findings with academic, school district and community audiences.

EDLD 820N - Introduction to Research in Educational Leadership Credits: 3

This course will provide an introduction to educational research - qualitative, quantitative, and mixed method designs. The primary purpose of this course is to develop the skills and dispositions needed to be a critical consumer of educational research. Students will learn the key characteristics, strengths, and limitations of various research designs. Students will learn to critique the research methodologies employed by various studies and to synthesize the findings of multiple studies on a specific educational topic/problem.

EDLD 822 - Communication Theory for School District Administrators Credits: 3

This course is concerned with communication processes within an organization. It focuses on the sending, the receiving and the interpreting of messages. Principles of downward, upward and lateral systems are investigated. Case studies, specific to traditionally underserved and marginalized populations, including but not limited to those living in poverty, students learning English as another language, and students with disabilities are employed to illustrate typical problems that arise and the methodologies devised for successful resolutions to achieve effective communication. Designed for students to learn how to represent a school district to all internal and external constituents, including the wider community.

EDLD 828 - Emergent Technologies and Instructional Practices Credits: 3

Designed to provide future school and district administrators with the requisite skill sets and conceptual knowledge needed for effective 21st century leadership. Understanding technology as a tool for learning, managing, analyzing, communicating and collaborating is integral to successful school leadership at the classroom, building and central office levels. Topics explored include technology integration, digital citizenship, use of technology in systematic organizational improvement, professional growth, digital culture and visionary leadership. In addition to developing personal philosophies regarding use of technology in teaching, learning, and leading, each student will develop a personal portfolio of resources.

EDLD 829 - Political/Social Context for Educational Leadership Credits: 3

Examines the theories of leadership and organization and their applications to administrative practices. Sociological, psychological and organizational models will be described and analyzed to gain insight into administrative practices and processes such as decision-making, group motivation, goal setting, delegating, conflict resolution and site-based management. Extensive research of current practices including but not limited to including programming for those living in poverty, students learning English as another language, and students with disabilities is required. Candidates engage in diverse structures and communities that are part of previously unexamined marginalized groups and cultures through critical self-reflection. Course designed to target current issues and problematic situations facing the central office administrator in today's dynamic system of public education.

EDLD 830N - Quantitative Research in Educational Leadership Credits: 3

This course is designed to prepare school leaders for leadership positions in public education. It intends to assist postgraduate students in defining an appropriate mode of quantitative inquiry related to a chosen topic of study. The course has been constructed to guide students through a range of issues and considerations, which should inform their general approach to qualitative research. It will give students a general understanding of postgraduate and professional qualitative research, its methodologies, its challenges and its organization. Students will be introduced to a range of research

tools and will be equipped to plan and organize their research, as well as to communicate their findings with academic, school district, and community audiences.

EDLD 831 - Educational Statistics Credits: 3

Designed to enable the student to interpret the scientific literature in education and psychology and to make the computations involved in the use of tests and original investigations that require statistical technique. Measure of central tendency, variability and correlations are included as are knowledge of and evaluation of effect size research related to instructional practices, leadership practices, and educational policy.

EDLD 832 - Introduction to Executive Leadership Credits: 3

Introductory study of the organization and administration of American public education for persons interested in pursuing a professional career in educational administration. Students will examine theories of leadership based on cooperation, empowerment and facilitation of change. A basic understanding of educational leadership is developed through integration of theory, knowledge, and actual practice. Focusing on the multi-faceted roles of school/district leaders, students will study the role of an executive leader through the lens of the executive leader as a learner, mentor, instructional leader, supervisor, manager, politician, advocate and innovator. Combining theory with practice, students will obtain a deeper understanding of the complexity of leadership within traditional and non-traditional school and district settings, including but not limited to urban and multilingual schools and/or blended and online learning environments.

EDLD 851R - Residency: Advanced Level Leadership Credits: 3

In this course, students will collaboratively lead, design, and implement a district mission, vision, and process for continuous improvement that reflects a core set of values and priorities that include data use, technology, values, equity, diversity, digital citizenship, and community. They will work collaboratively to demonstrate the capacity to advocate for ethical decisions and cultivate professional norms and culture. These aspects will be further examined through Follett/Drucker leadership theory along with a focus to poverty and technology. This course includes 60 required internship hours.

EDLD 854R - Residency: Leadership of Instruction and Learning Credits: 3

In this course, students will evaluate, design, cultivate, and implement coherent systems of curriculum, instruction, data systems, supports, assessment, and instructional leadership. These aspects will be further examined through Follett/Drucker leadership theory, along with a focus on poverty and technology. The course includes 60 internship hours.

EDLD 855R - Residency: Leadership for Equity and Inclusion Credits: 3

In this course, students will develop and maintain a supportive, equitable, culturally responsive, and inclusive district culture to engage families, communities, and other constituents in the work of schools and the district and to advocate for district, student, and community needs. These aspects will be further examined through Follett/Drucker

leadership theory along with a focus to poverty and technology. This course includes 60 required internship hours.

EDLD 890 - Research in Educational Leadership Part I Credits: 3

The purpose of this one credit course is to help students identify potential dissertation topics in the field of educational leadership such that when they pass their comprehensive examinations they are prepared for dissertation seminar activities that support the development of their dissertation proposals. The course will bring together a group of students and faculty members periodically throughout the program to examine possible areas of research in the field of executive leadership in concert with the program themes of poverty and digital learning. The faculty member assigned to the course will serve as facilitator. Students will explore their ideas, provide background information, potential methodologies with a collegial faculty and candidate group, address questions about the viability of possible research ideas and be introduced to a variety of sources that may help them refine their ideas or locate alternative areas of exploration based on their interests. Enrollment is by permission of the department.

EDLD 891 - Research in Educational Leadership Part II Credits: 3

The purpose of this one credit course is to provide a continuation of the work completed in EDLD 890 Part 1 to help students identify and refine potential dissertation topics in the field of educational leadership. The course will reinforce the collaboration between a group of students and faculty members established in EDLD 890 Part 1 as they continue to examine possible areas of research in the field of executive leadership in concert with the program themes of poverty and digital learning. Students will continue to explore their ideas, provide background information, potential methodologies with a collegial faculty and candidate group, address questions about the viability of possible research ideas and be introduced to a variety of sources that may help them refine their ideas or locate alternative areas of exploration based on their interests. Enrollment is by permission of the department.

Prerequisite(s): EDLD 890 with a B or better

EDLD 897 - Dissertation Seminar Educational Leadership Credits: 3

ELP 897 Dissertation Seminar Educational Leadership (3 credits) *requires prior approval of the candidate's program advisor. This course is designed to provide Ed.D. candidates with the necessary background and tools to develop their final drafts of the dissertation proposals and assemble their dissertation committees. Key elements of the dissertation proposal will be reviewed and candidates will begin to have more intense conversations with faculty and others regarding the nature and relevance of their research focus. The IRB process will be outlined (It is anticipated that candidates will consult with potential dissertation advisors and the IRB process will be explained when completing this course.)

EDLD 898 - Dissertation I- Educational Leadership Credits: 3

Working with an assigned dissertation advisor each candidate formally begins the dissertation process. This includes a) finalizing a dissertation proposal describing the theoretical framework and antecedent literature, b) defending the written proposal in an oral examination before his/her Dissertation Committee, c) beginning dissertation activities as described in the proposal.

Prerequisite(s):EDLD 890 and 891with minimum grade of B

EDLD 899 - Dissertation II- Educational Leadership Credits: 3

This course is a continuation of EDLD 898 - Dissertation I- Educational Leadership Credits: 3 . Working with the assigned dissertation advisor from EDLD 898 each candidate moves fully into the execution stage of the research as set forth in the dissertation proposal. Following the conclusion of the data collection stage the candidate refines the initial chapters of the dissertation and develops the presentation of the data to include the summaries, discussions implications and recommendations for future research. Finally, the candidate presents the findings in a defense of the dissertation before the Dissertation Committee.

Prerequisite(s):EDLD 898 with minimum grade of B

English

ENGL 501 - Selected Topics in English Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

ENGL 590 - Selected Topics in English Credits: 1-3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

ENGL 592 - Selected Topics in English Credits: 1-3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

ENGL 593 - Selected Topics in English Credits: 1-3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

ENGL 594 - Selected Topics in English Credits: 1-3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

ENGL 595 - Selected Topics in English Credits: 1-3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

ENGL 596 - Selected Topics in English Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

ENGL 597 - Selected Topics in English Credits: 1-3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

ENGL 598 - Selected Topics in English Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

Earth Science

ESSC 501 - PASSHE Geology Field Experience Credits: 3-6

The PASSHE Geology Field Experience is an opportunity for students to apply their knowledge and skills to the investigation of Pennsylvania's unique and varied geology. Students will prepare surficial and bedrock geologic maps, construct stratigraphic columns and geologic cross sections, conduct stream monitoring, and perform geochemical analyses. They will work independently and in groups to analyze field collected data and develop scientific reports. The course is offered throughout Pennsylvania at select locations with field-based modules taught by experts from across the state system.

ESSC 504 - Applied Weather and Climate Credits: 3

Project-based study of atmospheric phenomena and how they relate to other Earth systems or human endeavors. Specific examples may include climate change and its impacts, alternative energy and energy efficiency, hydrologic monitoring and forecasting, and urban climatology. Secondary focus is to enhance research and writing skills through the development of a semester-long applied research project focused on a subject of the student's choosing.

ESSC 505 - Groundwater and Hydrogeology Credits: 3

Examines the fundamental concepts of groundwater and hydrogeology in the context of real-world applications on the foundations of theory. Emphasis on the principles of groundwater flow, well installation, field data collection, and the analysis of physical and water chemistry as they relate to professional groundwater investigations. Grades based on exams and application-oriented assignments (problem sets). Required field trip(s) will supplement classroom material (field trip dates and times will be determined during class).

ESSC 510 - Sedimentary Geology and Paleoenvironments Credits: 3

Sedimentary Geology involves the study of physical, chemical, and biologic processes that result in the formation, transportation and deposition of soils, sediments, fossils, and

sedimentary rocks. These earth materials accumulate in a range of terrestrial, marginal-marine and marine depositional environments that experience processes that are often characteristic and unique to those environments. This course will engage students in an exploration of various earth materials (soils, sediments, and sedimentary rocks), sedimentary structures, and fossils, and the chemical, physical, and biologic processes that impact their formation. Students will also explore how soils, sediments, fossils, and sedimentary rocks record spatial and temporal changes in plate tectonics, earth system processes, and environments. An important focus will be on how geoscientists reconstruct ancient environments using earth materials and how they generate scientific models to help test short-term and long-term changes in the atmosphere, hydrosphere, biosphere, and lithosphere through time. The course will entail lectures, local and regional field trips that make occur on the weekend, as well as laboratory assignments that are designed to provide students with substantial hands-on, field experience.

ESSC 513 - Mineral and Rock Resources Credits: 3

Deals with metallic ore deposits such as iron, ferroalloys and nonferrous metals, mineral fuels, and other selected minerals of economic significance. Emphasis on geologic occurrence and mode of origin, geographical distribution, and importance to humans.

ESSC 524 - Soils Credits: 3

The course examines the physical characteristics of soil, processes of soil formation (physical, chemical, and biological), taxonomic classification, geographic distribution, and environmental applications of soil science. Study is set in the context of geoenvironmental science and environmental land use planning through lecture, laboratory exercises, and field work.

ESSC 542 - Environmental Geology Credits: 3

Deals with relationships between man and the geological habitat. Concerned with problems people have in using the earth and the reaction of the earth to that use in both a rural and urban setting. Stress placed on developing problem-solving skills in collecting, recording, and interpreting data through field investigations and simulation techniques.

ESSC 551 - Coastal Environmental Oceanography Credits: 3

This field-intensive course examines the interaction of biological, chemical, physical, geological, and ecological ocean processes as applied to coastal environments. A significant emphasis is focused on describing and documenting coastal environments, their biotas, their environmental tolerances and ranges. Emphasis is also placed on environmental management issues of the coastal zone. Topics include water quality analysis, barrier island geology and ecology, estuarine pollution, beach defense and biological implications in areas of coastal upwelling and coastal fronts. Specific cases in coastal pollution, human impacts on coastal landforms, shoreline erosion, wetland loss, sea-level fluctuations, nutrients in estuaries, and climate change will be examined from coastal environments around the U.S. Lecture, field trips, and laboratory exercises are

designed to provide students with hands-on experience with field and laboratory equipment used to solve real-world problems in diverse coastal settings. The course is field-based and taught out of the Marine Science Consortium, Wallops Island, Virginia. The course may also include a travel component to the Florida Keys Marine Lab or similar research facility for additional field experience.

ESSC 594 - Selected Topics in Earth Science Credits: 1-3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

ESSC 595 - Selected Topics in Earth Science Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

ESSC 599 - Independent Study Credits: 3

Opportunity for student to pursue in-depth study on a topic or issue of personal interest under the direction and guidance of a department faculty member.

Finance

FINA 512 - Investment Analysis Credits: 3

Provide an understanding of the investments environment and process and analytical skills in security valuation and the formulation of investment strategies. The investment decisions concern how much to invest in each security and when to make these investments. The topical coverage include such as introduction and analyses of various investment instruments, risk-return tradeoff, diversification concepts, fundamental analysis, and application of portfolio theory.

FINA 520 - Financial Risk Management Credits: 3

This course offers the analysis of a best in practice corporate financial risk management system. Financial risk management is a process of identifying, measuring, and controlling financial risk exposure. The course addresses how to control for market, liquidity and credit risk. Operational risk is discussed. Topics include corporate risk tolerance, value at risk, Monte Carlo simulation, scenario analysis, stress testing, credit derivatives, and risk management failures.

FINA 525 - Multinational Business Finance Credits: 3

Examines the challenges of multinational finance for global managers. Multinational Business Finance requires an understanding of cultural, historical, and institutional differences. Although domestic and multinational enterprises (MNEs) must deal with exchange rate risk, MNEs face political risks that are not normally part of domestic finance. Financial theories and concepts must be modified to deal with international influences on sources of capital, cost of capital, capital budgeting, working capital management, taxation, and credit analyses.

FINA 533 - Applied Financial Analysis Credits: 3

A finance course designed to teach how to integrate finance concepts and managerial techniques in making financial decision to maximize the firm value. Students learn how finance is related to other functions of a firm, how to evaluate a firm's financial performance, risk-return tradeoff, capital budgeting and decision making process, cost of capital, leverage effects and capital structure, mergers and divestitures, and working capital management.

French

FREN 530 - French Linguistics Credits: 3

Deals with the grammatical structure of the modern French languages and addresses issues relating to phonetics, syntax, morphology, and semantics, all part of what is commonly referred to as grammar. Lectures grounded in practicality and consider the needs of teachers. Prescriptive norms and actual use of the language in its dialectal variations, including those found in Canada, Africa, and the Middle East will be studied. Practicality further emphasized with sociolinguistic considerations that will enhance understanding of the language.

Geography

GEOG 503 - Fundamentals of Geoenvironmental Research Credits: 3

Builds student skills common to developing, implementing, and disseminating research projects in the major sub-disciplines of geoenvironmental studies. Generates opportunities to develop critical reading, writing, and presentation skills. Students will develop a literature review and a research proposal, as would be appropriate for either an independent research project or a master's thesis. Also develops fundamental skills for preparing grant proposals, professional reports, and oral and graphic presentations.

GEOG 505 - Medical Geography Credits: 3

Introduces student to a geographical approach in the analysis of problems regarding environmental health. Dynamic interaction between the total person and the total environment (physical, biological, cultural, economic) lie at the core of geography, a discipline that integrates natural and social sciences. Consideration of such interactions is essential for an understanding of the changes that occur in the distribution of health and disease, when, for instance the environment is altered, or human lifestyles undergo substantial modification.

GEOG 506 - Sustainable Food Systems from the Soil Up Credits: 3

Everyone eats. Everyone is a part of the food system. But the food system does not work for everyone. How does food make its way to your plate? In this time of social and ecological change, is it possible to build food systems that sustainably and equitably feed our communities, now and in the future? The short answer: YES! The long answer

is more complicated, and requires skills and knowledge from ecology, geography, economics, and social justice. In this course, we will unpack the food system, examine its parts, and develop the tools necessary to build sustainable food systems that work for everyone. We will accomplish this through class discussion, active problem-solving, engaging with readings and multi-media materials, visiting local farms, and getting our hands dirty at the Campus Organic Farm.

GEOG 515 - Geography of Africa Credits: 3

This course explores Africa as a world region although greater emphasis is placed on Sub-Saharan Africa, the part of Africa that lies south of the Sahara Desert. Africa is most commonly portrayed as a crisis-ridden continent, plagued by underdevelopment, disease, political disorder, warfare, hunger, economic strife, etc. Some have even referred to it as 'the dark continent'. In so doing, the vitality, richness of cultures, achievements, and the vibrance of African societies and peoples are often overlooked. This course, thought by an African, provides students with a more balanced understanding of Africa including its history, cultures and traditions, diversity, innovations, and developmental challenges. The course examines both the physical and the human geographies of Africa.

GEOG 517 - Applied Geographic Information Systems Credits: 3

Reviews advanced geographic information systems (GIS) applications and the use of geographic information management technology in environmental analysis. Spatial mapping and data applications will be related to renewable resource management, transportation and logistics, infrastructure management, natural resources and land use planning, public health and safety, environmental hazards, mineral exploration, environmental assessment and monitoring, map and database analysis and research and education. Emphasis is on how GIS can assist in answering questions, solving problems, and analyzing spatial data. State-of-the-art GIS software is used to show applications of geographic information technology for geoenvironmental and natural resource management projects.

GEOG 522 - Geoenvironmental Hydrology Credits: 3

Focuses upon the continental or land phase of the hydrologic cycle and includes the study of supply and the geographical distribution of water in lakes, rivers, streams, embayments, and underground water supplies and the use and/or misuse of these water resources for urban, suburban, and rural living. Consideration given to recent day knowledge, attitudes and technology concerning these water resources. Local water resources and drainage basins are used as laboratory areas for field problems and reports.

GEOG 525 - Economic Geography Credits: 3

This course investigates regional economic processes and associated spatial patterns at a variety of spatial and temporal scales. With a focus on sustainability, the spatial economy is considered both in terms of the factors of production on the one hand and

the impact of economic activity on the environment, ecosystems, and human well-being on the other. Analytical tools relevant to analyzing and understanding regional economic growth and development, human behavior, and spatial interactions are covered. Original applied research, which highlights the use of geotechnologies (especially GIS) and or economic modeling techniques to understand regional economic processes and sustainability will be conducted and presented orally and in various textual graphical formats. Students will lead discussions on core themes and topics in modern economic geography.

GEOG 526 - Image Processing Credits: 3

Computer processing of remotely-sensed imagery is explored and laboratory exercises enhance understanding of image processing. Intermediate and Advanced processing techniques performed on imagery from local and non-local areas. Techniques include spatial modeling, multispectral classification, and learning new techniques in processing satellite-borne imagery and other data.

GEOG 527 - Sustainability Credits: 3

This course examines how human society faces the challenges of global environmental change, resource limitations, and environmental degradation. Areas of focus include global change, ecosystems, population growth, environmental economics and policy, energy, water, agriculture, ethics and history. As a naturally interdisciplinary subject, this course will examine both the physical and social science involved with these issues and the various types of solutions that humans will apply to sustainability problems including: technology, engineering, management, and planning. The course will rely heavily on insight and guest lectures from many disciplines as well as applied projects that focus on different areas of sustainability.

GEOG 530 - Mapping Sciences Credits: 3

Advanced methods in computer-assisted mapping and map analysis (geographic information systems or GIS). Emphasis placed upon techniques of establishing, managing spatial (geographic) data bases, cartographic modeling and analysis, and digital map composition using state-of-the-art GIS software. One hour lecture, three hours computer laboratory per week.

GEOG 532 - Disease and the Environment Credits: 3

Seminar in geoenvironmental health hazards such as solid waste, air, and water pollution. Emphasis on public health problems these hazards pose, the application of geographic methods, and tools of analysis. Means available to cope with geoenvironmental hazards and associated policy debates are examined. Lecture information limited. Students expected to participate actively in every seminar meeting.

GEOG 533 - Science of Land Use Change Credits: 3

Land use and land cover change can have dramatic social and ecological consequences. This seminar course will focus on understanding and recognizing drivers

of land use and land cover change and on recognizing linkages between land use and land cover change and other ecosystem processes, such as hydrologic processes and habitat fragmentation. The course will also focus on methods for analyzing land use and land cover changes, landscape patterns, and will incorporate geographic information systems and modeling.

GEOG 535 - Karst Hydrology and Geomorphology Credits: 3

A graduate-level course that makes use of seminar, lecture, lab analysis, field work, and problem sets to study the geomorphology and hydrology of karst landscapes. Karst is a term used to describe a characteristic landscape that forms on soluble bedrock. The individual landforms might include caves, springs, and sinkholes, all of which form as water flows through the system over time. Emphasis will be placed on the study of landform assemblages, particularly in different climates across the globe, hydrologic methods, geochemical processes, and the theories of cave formation. The course will also examine field water chemistry sampling protocol, make use of numerous field instruments, and examine aspects of groundwater dye tracing. Real-world, practical, issues such as sinkhole flooding, groundwater contamination and monitoring, and sinkhole collapse will also be addressed, with many examples coming from Pennsylvania's Cumberland Valley.

GEOG 538 - GIS2: Intermediate Geographic Information Systems Credits: 3

Continues development of the student's understanding of GIS and extends understanding into spatial analysis. Fundamental concepts covered previously, including scale, earth models, map projections and coordinate systems, are also developed. New major concepts include Boolean logic, overlays, map algebra, terrain modeling. Technical skill development focuses on data collection and integration, digitizing, and design of spatial data display. Primary emphasis on using real-world examples in GIS modeling and analysis.

GEOG 540 - Field Techniques Credits: 3

Studies geoenvironmental aspects of the local landscape by direct field observation. Various procedures and techniques are utilized to collect data concerning landforms, geology, soil, streams, air quality, population, transportation, housing characteristics and land use. Instruments, maps, air photographs, and statistics are used to aid in the research, analysis, and evaluation of the field problem.

GEOG 541 - Quantitative Methods Credits: 3

Broad-based education in the geographical sciences requires a proficiency in applying statistical techniques to environmental problems. Provides a comprehensive and empathetic approach to statistical problem solving using practical geographic examples.

GEOG 542 - Land-Use Regulations Credits: 3

Provides student with knowledge of the components of community level land use regulations. The following community level system components are examined:

comprehensive plan, zoning ordinance, subdivision regulations, taxation, other minor land acquisition techniques.

GEOG 543 - Environmental Land Use Planning Credits: 3

Studies the spatial pattern of land-use development in rural and urban areas and interaction between urbanization and environment. Examines the physical and cultural requirements of environmental land-use planning including the study of the land-use classification, planning and zoning procedures, economic activity and the city as an ecosystem. City planning techniques, land-use mapping and field study of local region are utilized.

GEOG 546 - Geoenvironmental Research I Credits: 3

Research course to be worked out with member of the geography-earth science department.

GEOG 550 - Geog-Geol Field Std Credits: 1-3

One week to 10-day regional field study observing and analyzing the physical and cultural landscape. Emphasis placed upon the physical and historical geology and geography of a prescribed route including several states. Prerequisites vary depending on topic. Please contact instructor.

GEOG 553 - Cartography Credits: 3

Introduces basic tools of map making. Explains techniques for displaying data and develops skills in compilation, design, and execution of maps.

GEOG 563 - Applied Geophysical Imaging Credits: 3

This course familiarizes students with the concepts and field implementation of shallow subsurface geophysical techniques applicable to environmental studies. This course will be taught from a practical, environmental perspective rather than an engineering perspective and is field intensive. We will apply multiple geophysical methods in the field to detect and map underground geologic and artificially buried features at selected sites in and around Shippensburg. The course covers the basics of five critical geophysical methods: Electrical Resistivity, Ground-penetrating Radar, Electromagnetic Induction, Gravity, and Seismic methods, with emphases on the basic principles, applications, strengths and the limitations of each method. Field exposure will involve the first three of the five methods, for which the department maintains equipment. Students will map several underground features in the field, including groundwater-bearing zones as well as contaminated sites around landfills, buried man-made features, sinkholes, caves, saltwater/freshwater interfaces, etc.

GEOG 568 - GIS3: Advanced Geographic Information Systems Credits: 3

GIS3 is the capstone course for both the GIS Major and GIS Minor programs. GIS3 examines advanced topics in GIS such as spatial data analysis and visualization, workflow automation, and recognizing the interoperable nature of GIS, Remote Sensing, GNSS, and other geotechnologies. Skills development focuses on advanced forms of

spatial data analysis (e.g., network analysis, spatial point pattern analysis, terrain modelling, optimum site selection, etc.), workflow automation methods, and both desktop and online mapping. Students are expected to design and implement an independent Capstone GIS Project during the course.

GEOG 592 - Selected Topics in Geography Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

GEOG 593 - Selected Topics in Geography Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

GEOG 594 - Selected Topics in Geography Credits: 1-3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

GEOG 599 - Independent Study Credits: 3

Opportunity for student to pursue in-depth study on a topic or issue of personal interest under the direction and guidance of a department faculty member.

GEOG 609 - Internship I Credits: 3

Provides opportunity to practice geoenvironmental theory and concepts as an observer and participant in the process. Placement on a limited basis with consulting firms and state and local governments enhances the student's preparation in the field.

GEOG 610 - Internship II Credits: 3

Provides opportunity to practice geoenvironmental theory and concepts as an observer and participant in the process. Placement on a limited basis with consulting firms and state and local governments enhances the student's preparation in the field.

GEOG 612 - Thesis I Credits: 3

GEOG 613 - Thesis II Credits: 3

Gerontology

GERT 601 - Gerontology Internship I Credits: 3

Provides opportunity to gain practical experience in chosen career area.

GERT 602 - Gerontology Internship II Credits: 3

Provides opportunity to gain practical experience in chosen career area.

History

HIST 501 - Introduction to Applied History Credits: 3

Explores the practical application of historical skills and practices in a variety of settings (including business, government, and historical institutions such as museums, historic sites, archives, and historical societies), and the issues historians face when they preserve, interpret, and present the past to the general public. Through hands-on experience, students examine areas such as archive and manuscript curating, historical editing, oral history, material culture studies, museums, historic preservation, historical media production, and history on the World Wide Web. Special emphasis placed on the financial, legal, ethical, political, and interpretive issues faces by historians presenting the past to diverse audiences.

HIST 502 - Introduction to Archives Credits: 3

Explores the history of archives and the historical roots of modern archival practices, and the rise of the archival profession in the United States. Examines the principles and best practices in archival collection development, accessioning, appraisal, arrangement, description, and reference, including consideration of the special issues posed by electronic records and audiovisual materials. Surveys the basic principles and techniques for the preservation and conservation of archival records, including paper documents, photographs, and electronic media. Students will investigate the different missions, audiences, and approaches used by government, church, business, labor and educational archives.

HIST 505 - Advanced Topics in Public History Credits: 3

Provides intensive examination of some of the specialized historical methods used by historians working for museums, historic sites, historical societies, government agencies, and other types of historical organizations. Emphasis may be on one or more of the following: oral history, local history, material culture studies, historical editing, historic preservation, or museum studies. Students gain hands-on experience by designing and executing significant public history projects and by conducting historical fieldwork.

HIST 513 - Seminar in U.S. Women's History Credits: 3

Explores topics and themes pertinent to shaping the past experience of American women, including personal, property, and political rights; ideologies of gender; rural and urban work; education; class, race, and ethnicity; social policy; and sexuality. Readings and discussion in the seminar focus on both empirical and theoretical literature of the field.

HIST 515 - Seminar in 20th Century U.S. Social History Credits: 3

Reviews United States history since 1945 through the topical approach. Problems such as internationalism, civil rights, extremism, and comparable topics are considered as they reflect the impact of the assumption of world leadership and responsibility on traditional American concepts, ideals, and values.

HIST 516 - Seminar in African American History Credits: 3

Deals with the experience of the black man in America from colonial times to the present. Origins and developments of white attitudes toward black Americans and the origin and development of the attitude of blacks emphasized. Students examine topically and in-depth attitude development, slavery, segregation, the Civil Rights movement, and the contribution of black leaders to American life.

Prerequisites: HIS201 and HIS202 or permission of instructor.

HIST 519 - Seminar in International Relations Credits: 3

Treats United States diplomatic history from 1914 to the present. Considers interpretations of major diplomatic events such as American entry into World War I, World War II, the Cold War, the Korean War, and the Vietnam War, as well as peacemaking at Versailles, Yalta, and other negotiated settlements. Also develops dominant themes in United States diplomacy, including foreign economic interests, Caribbean intervention, isolationism, collective security, the nuclear arms race and disarmament.

HIST 525 - Seminar in U.S. Regional History Credits: 3

Introduction into the major historiographical issues and research methods of regional and local U.S. history. Focuses attention on questions of regional identity and themes of the relationship between region and nation, and the relationship between region and world. Trains students in analyzing regional and local primary sources. Alternates emphasis between the American West and the American South.

HIST 526 - Seminar in the Civil War Era Credits: 3

Considers new and old interpretations regarding this political watershed's coming and consequences (roughly 1830 to 1880), emphasizing social, cultural, and political perspectives.

HIST 534 - Seminar in Modern German History Credits: 3

Analysis of critical issues in German history since 1871, with emphasis on the period since 1919. Particular emphasis given to collapse of the Weimer Republic and Hitler's dictatorship.

HIST 535 - Seminar in Medieval Studies Credits: 3

Focuses upon the reading and interpretation of various writings of the Early Middle Ages as well as secondary accounts dealing with the age which have come to be recognized as standard works in the field. The selection of works affords a coverage of the economic, political, philosophical, religious, and literary aspects of the period.

HIST 539 - Historic Preservation Practice & Advocacy Credits: 3

This course is designed to provide an intensive introduction to the fields of historic preservation and cultural resource management for individuals who will be assuming leadership roles in the field. The course will provide an overview of the theory and technical skills used by practitioners in the field, combined with case studies and guest

speakers focused on examining the method of planning, policymaking, advocacy, organizing, engagement, and education used by historic preservationists and cultural resource managers to preserve resources and build vibrant communities that preserve and appreciate their historic resources.

HIST 541 - Museum Education Credits: 3

This course is intended to provide students with an intensive introduction to the field of Museum Education. The course will include lectures, discussions, site-based work at history museums, guest lectures by museum educators, and field studies to observe and analyze the museum education practices of other historical museums. Course content will focus on practical applications of education theory in the museum setting. Primary consideration will be given to planning, presenting, and evaluating programs for school groups and general audiences, as well as to off-site programs and digital resources.

HIST 542 - Textile History & Museum Methods Credits: 3

This course examines the history of the production, use, and meaning of textiles and clothing, with special emphasis on clothing and accessories from nineteenth and twentieth centuries. Members of the class will examine the different methods and processes of production used to create textiles, and learn to identify how the use of different materials and styles reflected the tastes, values, and needs of different historical eras. Then through lectures, readings, hands-on activities, and visits by guest speakers, members of the class will gain training in the professional museum theory and methods for the care, handling storage, exhibition, and management of textiles housed in museum collections.

HIST 543 - Environmental History Credits: 3

Deals with the interaction between humans and the natural world in a global comparative perspective. Explores historiographical trends in the field of environmental history including the contentious meaning of such terms as "The Environment," "Nature," and "Wilderness," the tension between social and natural histories, and the role/s of colonialism, imperialism, and nationalism in reshaping conceptions of the environment.

HIST 544 - History of Women in Latin America Credits: 3

Surveys history of women in Latin America from pre-conquest to the present. Major topics include prescribed gender roles, how race and class have shaped one's ability to live up to these roles, and women's participation in work, politics, religion, the economy, intellectual movements, and cultural practices.

HIST 545 - Seminar in Middle Eastern History Credits: 3

This course will examine the history of Saudi Arabia from the beginnings of the first Saudi state in the 1700's until the present. Key topics will include the branch of Islam founded by Muhammad b. Abd al-Wahhab, the kingdom's regional diversity, policies of the ruling House of Saud, the growth and impact of the oil industry, and relations with foreign powers, especially the United States.

HIST 558 - Seminar in East Asia and the Modern World Credits: 3

A comparative look at major themes in the histories of China and Japan from earliest times to the present. Pre-modern topics include prehistory, the development of state Confucianism, the spread of Buddhism, roles of scholars and warriors, the impact of Inner Asia, political decentralization, gender, and peasant society. Includes study of how traditional cultures have been transformed as a result of contact with the West since the 19th century.

HIST 562 - Seminar in African History Credits: 3

Comprehensive survey of the culture and history of Africa with emphasis on the diversity which exists among the peoples of Africa. Includes study of the physical aspects and peoples, the great kingdoms that existed before the coming of the Muslim and the European, slavery and slave trade, art, family life, land, labor, markets, policy, law, and religion. Special attention given to the colonial period and its legacies: nationalism, negritude, independence.

HIST 592 - Selected Topics in History Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

HIST 593 - Selected Topics in History Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

HIST 594 - Selected Topics in History Credits: 1-3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

HIST 595 - Independent Study in History Credits: 3

Opportunity for student to pursue in-depth study on a topic or issue of personal interest under the direction and guidance of a department faculty member.

HIST 598 - Independent Study Credits: 3

Opportunity for student to pursue in-depth study on a topic or issue of personal interest under the direction and guidance of a department faculty member.

HIST 599 - Readings in History Credits: 3-6

Opportunity for independent readings in an area of special interest to the student of history, such as the major field of American, European, and non-Western history, including political, economic, social, intellectual and cultural developments.
Prerequisite(s): Requires permission of the department and instructor.

HIST 600 - Historical Research Methods Credits: 3

Seminar in historical research techniques, analysis of source materials, and preparation of a research paper. Students expected to perform research and prepare and present a model seminar paper. Emphasizes the important role electronic resources have assumed in basic historical research methods. Students should schedule this course as early as possible in the program.

HIST 601 - Community History Research and Practice Credits: 3

Applied history skills class focused on the research and practice of community history.

HIST 609 - Internship I Credits: 3

Provides opportunity to gain practical experience in chosen career area.

HIST 610 - Internship II Credits: 3

Opportunity for students to gain practical experience in their chosen career area.

HIST 612 - Thesis I Credits: 3

HIST 613 - Thesis II Credits: 3

Information System Studies

INFS 515 - Information Systems Project Management Credits: 3

Introduces the student to the principles and practices necessary to be an effective information systems team member or project manager. Covers project scope, time, costs, quality, and human resource management techniques as applied to the kinds of project management problems and issues unique to the IS environment. The student will obtain hands-on experience using MS Project as well as other types of project management software. Specific course emphasis will focus on the techniques of project management, leadership, teamwork, and project risk management. Case work will be a major part of this course.

INFS 520 - Programs, Data, and File Structures Credits: 3

Advanced programming, data organization, and accessing design techniques.

INFS 530 - Modeling and Decision Systems Credits: 3

Explores a wide range of analytical techniques that may be employed in business decision-making processes. Topical coverage includes simulation, project management, financial analysis, optimization, break-even analysis, and inventory management. While the theoretical foundations of these concepts are addressed, emphasis is on applications and solution techniques relevant to practical business situations. Utilization of current computer technology is an integral part of the course.

INFS 540 - Data Communications, Networks, and Distributed Data Processing Credits: 3

Covers communications environments, communication system components, networks and control, common carrier services, design of communications networks, network management and distributed environment, local area data networks, future networks.

INFS 560 - Introduction to E-Business Credits: 3

Covers the Internet and electronic commerce concepts related business operations and management, technology utilization, and industry-specific applications. It is intended to introduce students to the current business, management, technology, and legal issues in e-business. Topics span a wide range and include web strategies, e-marketing, e-human resources, e-finances, B-to-B systems, e-legal issues, website design, technology needs, and database-driven websites.

INFS 561 - Business Security Credits: 3

This course addresses issues related to cybersecurity and information assurance. Students are expected to develop an understanding of how cybersecurity fits into their personal lives, business enterprises, and society. Both simulated labs and real-world scenarios are used extensively to explore tools and techniques used in cyberattacks and for defending systems against attacks. Topics covered include access control and identity management, cryptography, physical security, perimeter defenses, network defenses, host defenses, application defenses, data defenses, and assessments and audits.

INFS 580 - Web Programming Credits: 3

Includes, but not limited to, the following topics: introduction to the Internet and the World Wide Web, programming, using Microsoft Express and Visual InterDev, JavaScript programming, Dynamic HTML programming, ActiveX controls, electronic commerce and security, web servers, active server pages, CGI and PERL, and XML. A major portion of this course will be to build a website based upon an e-commerce business.

INFS 590 - Information Systems Development I Credits: 3

First in a two semester sequence where students apply the knowledge they have gained in MSIS program. While studying various software development paradigms, the students practice those techniques by performing requirements analysis and design of a state-of-the-art information systems project to solve a given business problem. This course stresses team management, project planning, and risk assessment in addition to technical skills.

INFS 600 - Information Systems Development II Credits: 3

Second in a two semester sequence where students apply the knowledge they have gained in MSIS program. The projects started in INFS 590 are implemented and tested. Technical knowledge and experience with configuration management tools, inspection, and testing strategies is paired with project management and risk analysis techniques.

Mathematics

MATH 510 - Mathematics Pedagogy I Credits: 3

This course provides secondary mathematics teachers the opportunity to learn about theories of learning mathematics, national and state standards, and educational issues related to teaching and learning mathematics. Mathematical processes (problem solving, communication, connections, proof and reasoning, and representation) and their potential to support conceptual understanding are investigated throughout the course.

MATH 515 - Mathematics Pedagogy II Credits: 3

Covers instructional and assessment strategies for middle school and high school mathematics classrooms, creating unit plans that engage students on multiple levels. Includes differentiated instruction techniques and the use of student-centered approaches to create active learning.

Prerequisite(s): MATH 510

MATH 519 - Mathematical Technology in Pedagogy Credits: 3

Surveys the broad spectrum of technology as an effective means for achieving educational objectives in the secondary mathematics classroom. Emphasizes graphing tools, computer spreadsheets, various software programs, digital technology, etc., and the evaluation of technology-based teaching options.

MATH 520 - Numerical Analysis Credits: 3

Primarily methods of numerical approximation to the value of functions, polynomials, and systems of equations. Topics include accuracy of approximate calculations, interpolation and interpolating polynomials, solution of algebraic and transcendental equations. Numerical solution of simultaneous linear and nonlinear equations, principle of least squares, difference equations, and quadrature formulas are studied.

MATH 521 - Number Theory and Cryptography Credits: 3

This course introduces students to number theory and cryptography concepts while emphasizing how to read, construct, and write mathematical proofs. Topics may include congruence arithmetic, primitive roots, quadratic residues, perfect numbers, Pythagorean triples, sums of squares, Fermat's Last Theorem, and primality testing, as well as various substitution ciphers such as affine, Vigenère, and Hill ciphers, and the RSA public key encryption system with several variations. Algorithms for each encryption scheme discussed will be introduced and implemented. Students will strengthen their skills in logical reasoning and in communicating mathematical arguments with precision and clarity.

MATH 530 - Complex Analysis Credits: 3

Introductory course in the theory of functions of a complex variable. Topics include complex numbers, analytic functions, contour integration, Cauchy's Theorem, and infinite series. Methods of a logical proof are developed and used throughout.

MATH 541 - Real Analysis Credits: 3

Designed to give a fundamental understanding of the concepts used in elementary calculus. Methods of a logical proof are developed and used throughout. Topics include real numbers, sequences, limits, continuity, derivatives and the Riemann integral.

MATH 550 - Combinatorics Credits: 3

Concerned with computing within discrete mathematical structures and combinatorial problem solving. Topics include sets and graphs; counting and enumeration techniques including recurrence relations and generating functions; and graph theory algorithms.

MATH 576 - Probability Credits: 3

In-depth development of probability and distribution theory. Topics include counting techniques, Bayes' Theorem, random variables, moment-generating functions, univariate and multivariate probability distributions, and the Central Limit Theorem.

MATH 583 - Math Theory of Interest Credits: 3

Mathematical models are constructed for Theory of Interest, primarily time value of money. The models are then applied to solve mathematical problems arising in topics including simple and compound interest, annuities, bonds, amortization and sinking funds, yield rates, and duration.

MATH 594 - Selected Topics in Mathematics Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

MATH 599 - Independent Study in Mathematics Credits: 3

Opportunity for student to pursue in-depth study on a topic or issue of personal interest under the direction and guidance of a department faculty member.

MATH 609 - Internship I in Mathematics Credits: 3

Provides opportunity to gain practical experience in chosen career area.

MATH 610 - Internship II in Mathematics Credits: 3

Provides opportunity to gain practical experience in chosen career area.

MATH 612 - Thesis I in Mathematics Credits: 3

MATH 613 - Thesis II in Mathematics Credits: 3

Master Business Administration

MBA 502 - Managerial Accounting Credits: 3

Develops an understanding of the quantitative use of accounting data for decision-making within the firm. The focus is on developing an understanding of and appropriate use of cost in managerial decision making. Although the appropriate use of cost in this course refers primarily to short-term decisions, the strategic implications of cost analysis are also addressed.

MBA 506 - Data Mining for Predictive Analytics I Credits: 3

This course covers the basic concepts of data mining and introduces students to the data mining process. The students will learn data reduction, exploration, and visualization. The primary emphasis of the course will be using the data for predictive modeling. Time series forecasting methods are introduced. Students will use large data sets to build models.

MBA 507 - Data Mining for Predictive Analytics II Credits: 3

This course is a second level course in managerial data analysis and data mining. The emphasis is on understanding the application of a wide range of modern techniques to specific decision-making situations, rather than on mastering the theoretical underpinnings of the techniques. Upon successful completion of the course, students should possess valuable practical analytical skills that will equip them with a competitive edge in almost any contemporary workplace. The course covers methods that are aimed at prediction evaluation, classification, association rules, and clustering. It also introduces cutting edge interactive data-visualization tools, as well as data reduction techniques. No prerequisites. Students will use large data sets to build models.

Prerequisite(s):MBA 506

MBA 511 - Marketing Analytics Credits: 3

This course is designed to expose MBA students to the use of analytics in marketing strategy decision-making. Understanding the marketplace has now become an intense data-driven process, as many global companies have increasingly shifted their priorities in measuring strategic effectiveness to combine traditional marketing research efforts (e.g., descriptive survey analysis and focus groups) with advanced data science practices and marketing dashboard analytics.

MBA 529 - Corporate Financial Management Credits: 3

Explores financial theories, their application, and financial decision models necessary to handle corporate financial problems to maximize the firm value. This course emphasizes the important role of financial management in the corporate business environment.

MBA 532 - Marketing Research Credits: 3

Investigate how all types of business research are conducted as well as determining the quality and validity of research reports and findings. Business research is an important management tool that exerts a major influence on decision-making. It provides insights into and solutions for organizational problems. The pedagogy will be applied and real world. Extensive use of cases and actual business problems will be utilized. Finally,

greater emphasis on using the power of the Internet and computer software to conduct business research will be employed.

MBA 533 - Business Operations and Logistics Planning Credits: 3

Introduces students to scope and variety of logistics operations as they pertain to transforming resources into goods and services. Topics include demand forecasting, planning for logistics operations, resource management, production and service delivery strategies, and quality assurance.

MBA 534 - Buyer Behavior Credits: 3

Primary goal is to enhance student's understanding of customer behavior and ultimate goal is for student to develop effective marketing techniques. Includes consumer psychology as well as its relevance for marketing researchers and managers. Presents a comprehensive, systematic, and conceptual framework for understanding people as consumers and organizational buyers. Makes heavy use of models from psychology and social psychology. Topics such as demographics, lifestyle, information processing, motivation, social influence, brand loyalty, attitude measurement and change, and decision-making are studied. Other topics may include cross-cultural differences in customer behavior, ethics, and the impact of technology on customer behavior.

MBA 542 - Data Management for Business Credits: 3

This course provides a comprehensive introduction to the strategic management of organizational data. It examines how data is captured, structured, governed, and leveraged to support operational effectiveness and long-term business success. Students develop managerial literacy in database concepts, data modeling, and data retrieval while exploring modern data environments such as cloud platforms and big data ecosystems. The course emphasizes data governance, security, ethics, and regulatory awareness, and prepares students to align data initiatives with organizational strategy, foster data-driven cultures, and create competitive advantage in an increasingly digital economy.

MBA 544 - Artificial Intelligence Management for Business Credits: 3

The fast evolution of Artificial Intelligence (AI) technologies presents multiple opportunities and challenges for businesses and society at large. This course examines AI technologies from applied technology and business management perspectives, blending theoretical understanding with hands-on practical applications. The course covers technological foundations of AI technologies and examines how AI technologies could be used to enable organizational change, innovation, and transformation. Additionally, the course includes multiple hands-on activities using AI technologies to enable business innovation and transformation. Concerns related to AI use in business and society at large are also examined, alongside the future of AI. The course will equip students with the knowledge and skills to help businesses design and implement AI-driven strategies, preparing them to lead in the AI-powered business and technology world.

MBA 545 - AI Powered Project Management Credits: 3

This course introduces project management concepts for both agile and traditional projects in the era of AI. AI tools that can assist and enhance project management will be discussed and explored. Case exercises will be used throughout the course.

MBA 547 - Management Information Systems and Applications Credits: 3

Designed to provide a managerial overview of the role of information systems in the business environment, the roles, and responsibilities of those involved, and the potential future trends in information technology and their implications on the business world. Information is a powerful resource and information systems (IS) are used in almost every business function within every industry. Knowledge of information and how it flows within processes is an essential element of success in virtually any position. While not everyone in business needs to be an IS professional with detailed technical expertise; everyone needs an in depth understanding of the subject to know how to use and manage IS in his or her profession.

MBA 548 - IT Management and Innovation Credits: 3

This course examines frameworks, concepts, practices, and examples that help business managers understand the value of IT and generate business value from investments in IT and its complimentary business resources. Topics include strategic alignment of IT with organizational goals, organizational efficiency and transformation enabled by IT, organizational learning and innovation enabled by IT, positioning and managing of the IT function, IT and sustainability. Uses lecture, projects, case studies. This course also examines from business perspective systems and technologies that help companies innovate and deliver business value such as business analytics, cloud computing, enterprise resource planning, customer relationship management, and supply chain systems.

MBA 549 - AI Applied Analytics Credits: 3

The adoption of artificial intelligence (AI) in businesses is growing and this widespread adoption emphasizes AI's versatility and incorporation across all business sectors. Evolving and applying improved tools is critical to the success of all businesses. This course is designed to provide a hand-on approach to the application of AI driven analytics to various data sets. The 3 key principles of AI, namely Machine Learning (ML), Deep Learning (DL), and Natural Language Processing (NLP) will be demonstrated using Microsoft's Power Business Intelligence (BI) desktop platform. This course will provide students the necessary background and skills to perform AI assisted analytics using the Microsoft Power BI platform.

MBA 550 - European Business Environment Credits: 3

Explores the current environment for business in Europe, with particular emphasis on the European Union. Compares and contrasts business practices in Eastern and Western Europe with those typical in the United States. Includes travel to Europe and

visits to businesses, government institutions, and cultural sites in order to gain first hand knowledge of European business practices and prospects. Examines the current economic conditions in Europe and possible scenarios for the future.

MBA 552 - Entrepreneurship Credits: 3

Examines all aspects of starting a new business, with emphasis on the critical role of recognizing and assessing opportunities. Topics include attributes of entrepreneurs and entrepreneurial careers, creating and evaluating opportunities, writing business plans, and financing new ventures.

MBA 554 - International Business Credits: 3

Presents broad view of issues facing professionals in the international business area. Topics are broad and include international trade, exchange rates, finance, organizational structure, and international legal dimensions. Student learns to weave the social, technical, cultural, risk and human relations factors into a global context.

MBA 556 - Organizational Leadership Credits: 3

Examines the leadership and influence issues managers face. Attention is given to leading up, down, and across the organization, recognizing leadership is not limited to managers. Through guest business speakers, cases, readings, projects, and simulations, students gain greater insight and skill in leading. Topics include characteristics of effective leaders, power and influence strategies, crisis management, organizational politics, and leadership assessment.

MBA 557 - Negotiation Credits: 3

Course is designed to provide students with skills needed to approach negotiation and bargaining situations with confidence. This includes providing frameworks for the analysis conflict and its origins, knowledge about one's own tendencies in negotiation, and a chance to experiment with negotiating techniques in a variety of contexts. Topics include: integrative and distributive negotiations, individual differences in bargaining styles, coalitions, team negotiations, negotiating through agents, and ethical issues in negotiation. Course content is delivered through readings, cases, and lecture, however, considerable emphasis is placed on inside and outside class negotiation simulations and subsequent classroom discussion.

MBA 558 - Ethics and Sustainability Credits: 3

This course is a combined conceptual and application course. The course will explore the various concepts of business ethics, social responsibility, corporate citizenship and sustainability. This course will specifically explore stakeholder theories, environmental and social concerns, criticisms of capitalism as well as specific ethical and social issues that would apply to the various business fields including employee relations, marketing, operations, finance, and accounting. The course will also explore the application of these concepts to various business cases.

MBA 559 - The Practical, Legal, Ethical and Strategic Implications of Employment and Labor Regulation Credits: 3

This course explores the major areas of the legal regulation of the employment relationship necessary for all managers to be successful. Topics include the Doctrine of Employment at Will and its exceptions - common law and statutory, EEO laws and their impact on all facets of business operations, the Americans with Disabilities Act, leave laws including the FMLA, the developing law of alternative dispute resolutions systems, administrative law including workplace safety law, unemployment, and worker's compensation and private and public sector labor law. Course also prepares managers to be able to identify potential legal issues and to understand their responsibilities as defined via court rulings and statutes. This course is intended to give managers the tools to handle the area of employment compliance in a Practical, Legal, Ethical and Strategic manner.

MBA 565 - Contemporary Decision Making Credits: 3

Provides skills and tools necessary for managers to gain insight and better understand business problems to support the decision making process. Quantitative and qualitative tools and methods will be studied. The approach to course material will be an emphasis on application of the tools to making more-informed business decisions.

MBA 570 - Marketing Management Credits: 3

Detailed study of concepts and procedural alternatives in: the delineation of the market target, the development and implementation of the marketing mix, and the control and analysis of the total marketing effort. A survey of the marketing mix (product, place, price, and promotion) with emphasis on the strategic fit of these items to the overall execution of providing customers the greatest value proposition possible. Extensive use of cases and analysis will be employed.

MBA 571 - International Marketing Management Credits: 3

The purpose of the course is to investigate the concerns and factors that surround international marketing strategy on a global scale. This course will focus on assessing opportunities in international markets, marketing strategy development in relation to the international marketing environment, and measuring global market needs.

MBA 575 - Global Supply Chain Management Credits: 3

This class starts by exploring the strategic nature of the global supply chain. The class will illustrate the impact of globalization on the business decisions for demand fulfillment, e.g. procurement, location, and distribution. Investigates how global supply chains utilize global markets for both supply and demand. Shows how enhanced information systems can lead to decreased costs and more efficient outcomes. Explains how global supply chain partners can be evaluated. Deliberates efficient organizational structures for fulfilling global demand. Shows global risk and provides risk management tools to mitigate. In addition to being exposed to the theory, case studies will be used to further reinforce the material's application in practice.

MBA 577 - Supply Chain Management Credits: 3

Introduces an integrated enterprise approach of flow of goods and services from suppliers to customers (supplier relationship, procurement, operations management, inventory control, logistics and transportation, distribution and customer service). Every topic in each area is being discussed in the context of integrated flow of goods and services from suppliers to customers and continuous flow of information from the customers to the suppliers. Covers the issues facing managers of import-export firms, trading companies, international service companies, and multinational corporations.

MBA 581 - Health Care Financial Management Credits: 3

Healthcare Financial Management introduces students to the most important principles and applications of healthcare finance. Coverage includes both accounting and financial management topics. Examines the most used tools and techniques of health care financial management, including financial accounting and financial statements; managing cash, billings, and collections; making major capital investments; determining costs and using cost information in decision-making; pricing and service decisions; budgeting; and analyzing financial performance.

MBA 582 - Health Information Technology Credits: 3

This course provides a comprehensive overview of health care information technology (HIT), including the effects of the external environment and government policies on its evolution; the expanded role of the CIO; the basics of hardware, software, and communication systems; the types of operational, management, and clinical applications; and the value HIT brings to the enterprise. The concepts included reflect a broad vision of HIT management as a combination of technology, information, and manpower leadership.

MBA 583 - Health Care Law Credits: 3

The course deals with the law regulating health care in the United States, including physicians, providers, hospitals, insurers and patients. The course will focus on the special impact of the legal system on access and delivery of health care services.

MBA 584 - Health Care Strategic Management Credits: 3

This course is designed to provide students with an active understanding of the role of strategy in healthcare organizations in the modern healthcare environment. It uses both academic models as well as practical examples and application to help students become familiar with the dynamic environment in which strategies must be formulated and implemented. The course will emphasize the use of management skills coupled with an understanding of the complex healthcare environment to evaluate strategic opportunities and to develop and implement strategic plans. The course will emphasize the importance of ethical decision-making, professionalism, and the use of effective written and oral communication skills.

MBA 590 - Selected Topics in Master Business Administration Credits: 1-3
Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

MBA 591 - Selected Topics in Master Business Administration Credits: 3
Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

MBA 593 - Strategic Management Credits: 3
Examines strategic analysis and decision-making under conditions of dynamic uncertainty, with a focus on cross-functional integration and the management of processes and change. The importance of achieving a fit between the internal and external environment for organizational survival and success is a central issue.

MBA 594 - Selected Topics in Master Business Administration Credits: 3
Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

MBA 595 - Selected Topics in Master Business Administration Credits: 3
Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

MBA 596 - Business Practicum Credits: 3
This course is designed so that MBA students can apply their course work to actual problems found in the real world. Working closely with faculty and under direct supervision, students will formulate, analyze, solve, and report on actual problems that are job-related. Using skills, tools and concepts acquired in the classroom, students tackle complex and "messy" problems in an effort develop their management and problem solving abilities.

MBA 597 - Selected Topics in Master Business Administration Credits: 3
Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

MBA 599 - Independent Study in Master Business Administration Credits: 3
Opportunity for student to pursue in-depth study on a topic or issue of personal interest under the direction and guidance of a department faculty member.

Online Learning Environment

ONLE 550 - Introduction to Teaching in an Online Environment Credits: 3
Introduction to Teaching in an Online Environment will provide the foundational information for online instruction. Three main topics will be featured within this particular course and focus on an in-depth examination of online learning and environments; the

theoretical research and best practices associated with online instruction; and the logistics associated with course instruction and development. Learners will engage in examining how current educational learning theory can be utilized in online and blended environments.

ONLE 560 - Designing and Implementing Online Educational Systems #1 Credits: 3
Designing and Implementing Online Educational Systems I ? the Macro View focuses on specific elements that contribute to effective online program design and instructional delivery. Modules focus on online education and best practices for teaching, learning, and assessment in online educational programs. Learners will complete descriptive, reflective, and evaluative responses to assigned readings and develop an online unit for use in the appropriate environment.

ONLE 570 - Designing and Implementing Online Educational Systems #2 Credits: 3
Designing and Implementing Online Educational Systems II will focus on the evaluation, analysis, and design of online environments that engage learners in active and collaborative learning. Learners will examine aspects of socially shared cognition, multimodal communication, and digital literacy and apply key elements to the development of an online learning experience. Group members will participate in peer evaluation of shared learning opportunities and analyze the effectiveness of the design.

ONLE 580 - Online Educational Resources for Instruction and Learning Credits: 3
Online Educational Resources for Instruction and Learning provide an overview of online course curriculum structure, organization, and distribution in blended, hybrid, and full online mode; identification, evaluation, and application of online educational resources, including web2.0 tools. Participants will learn the theories and practices of integrating online educational resources, including web2.0 tools in learning environments and in other learning settings for today's digital learner. The course will use a series of hands-on activities, computer labs, and subject area related digital projects to help participants learn how to identify, evaluate, and select appropriate online materials and to align the materials with academic standards and curriculum in particular lessons or lesson units based on grade levels and subject areas. Designing and creating individualized digital learning environments will be another focus of the course.

ONLE 590 - Capstone: Online Course Design, Development, and Implementation
Credits: 3

Participants will apply an instructional design model to analyze, design, develop, assess, and evaluate a six week online learning module. Emphasis will be placed on theories related to instructional design, information processing, and motivation. Participants will gain an understanding of their role as an instructional designer and become knowledgeable of learning management platforms and resources available to the professional online educator.

Political Science

POLI 501 - Organizational Theory and Behavior Credits: 3

Examines organization theory relevant to the administration and leadership in complex organizations. Focus is on topics of bureaucracy and development of administrative thought; human behavior in organizations including individual motivation, group and interpersonal dynamics, and leadership modes; organization structure, process, and dynamics; organizational development and change; and emerging perspectives in the field.

POLI 502 - Human Resources Management Credits: 3

Case study course reviewing personnel administration integratively as an administrative, behavioral, and technical area. Role of the line manager in personnel administration is covered, as well as the technical roles of central personnel agency and the operating personnel office.

POLI 503 - Public Budgeting and Financial Management Credits: 3

Provides the knowledge base required to understand and interpret public sector budgets and the principles underlying public sector budgeting and decision making. Budget processes, influences, and tensions are explored as well as various budgeting approaches, formats, and historical developments. Emphasis is placed on developing analytical skills to interpret and design budgets and their processes and understanding the expanding role that budgets play in public sector management.

POLI 504 - Ethics for Public Service Managers Credits: 3

Examines specific contemporary ethical concerns in the public sector and the ethical conduct required by statutes and codes of conduct. Appropriate case studies discussed, emphasizing the constantly changing standards in the public sector.

POLI 511 - State Government Credits: 3

Studies state governments in the American federal system and analyzes state government institutions and processes with special reference to Pennsylvania.

POLI 512 - Intergovernmental Relations Credits: 3

Examines the developing area of intergovernment relations among federal, state, and local governments. Special emphasis placed upon the work of the Advisory Commission on Intergovernmental Relations and implementation where feasible by state and local governments.

POLI 522 - Advocacy in Public Administration Credits: 3

Advocacy and lobbying are two of the core activities in the relationship between citizens and the government. This course demonstrates the strong relationship between these activities and governmental outcomes. Students will examine reasons for doing advocacy and lobbying, advocacy and lobbying techniques and the effect of lobbying and advocacy on policy outcomes.

POLI 523 - Communication for the Public Manager Credits: 3

This course will improve the ability of the student to effectively communicate in a public sector setting. It will rely on exercises, analysis and evaluation to improve the student's ability to communicate better in various formats, including written, oral, and graphic methods.

POLI 524 - Interdisciplinary Perspectives on Government Credits: 3

The government, either at the federal, state, or local levels, plays an important role in everyone's workplace. Administrators in the public sector and social service agencies have significant discretion to regulate, assist, and hamper work that's done in the private sector. At the same time, many of these agencies need social services professionals who have the skills, knowledge, and ability to expertly lead. Students will receive public administration education that complements their work in allied fields and will help to prepare them for future work and possible administrative leadership roles in social service.

POLI 531 - Nonprofit Management and Leadership Credits: 3

This class provides an introduction to nonprofit management in the United States. The purpose of this course is to provide a foundation for understanding the unique functions and characteristics of nonprofit organizations. The course examines the legal, political, economic, and social environment in which nonprofit organizations operate. This course will introduce students to various aspects on nonprofit management, including the role of boards of directors, human resource management, grants administration, fundraising, and financial management.

POLI 553 - Public Policy Implementation Credits: 3

After briefly examining the public policy-making process, the course applies policy implementation theories, models, and frameworks to public policies. This course analyzes and evaluates public problems facing local and state public organizations. The course content focuses on a policy domain; the seminar is research-intensive, requiring students to choose one policy domain for implementation analyses.

POLI 561 - Administrative Law Credits: 3

Study of the law concerning the powers and procedures of administrative agencies. These governmental bodies which affect the rights of private and public parties through either adjudication or rule making are compared to and contrasted with the judicial, legislative and executive processes using the case method.

POLI 591 - Selected Topics in Political Science Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

POLI 592 - Selected Topics in Political Science Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the

regular courses.

POLI 601 - Research Methods Credits: 3

Survey of the research process including preparation of a research design, use of theoretical framework, and testing of hypothesis by gathering and analyzing data. Recommend the student complete this course as early in the graduate program as possible.

POLI 603 - Public Policy Analysis and Program Evaluation Credits: 3

Examines the policy making and policy implementation processes as they relate to the analysis of public policies. Major focus is upon results-oriented management techniques, and a number of specific quantitative policy analysis techniques. This includes program evaluation and cost benefit analysis.

POLI 605 - Capstone Seminar: Applied Public Management Credits: 3

Requires students to demonstrate their ability to successfully resolve workplace situations by utilizing principles and concepts of public management as presented in the core and elective courses of the MPA curriculum. Employing the case study method, and additional reading, the principal focus requires the students as individuals and in teams to work with the development and implementation of public policy. Course takes an application and problem-solving approach designed to develop the practical management skills required in the current public administration workplace.

POLI 611 - Internship I Credits: 3

Opportunity to practice public administration theory and concepts as participant and an observer in the process. Placement on a limited basis in a government or nonprofit activity enhances the student's preparation in the field.

POLI 612 - Internship II Credits: 3

Opportunity to practice public administration theory and concepts as participant and an observer in the process. Placement on a limited basis in a government or nonprofit activity enhances the student's preparation in the field.

POLI 623 - Field Research I Credits: 3

An independent supervised research project.

Prerequisite(s):POLI 601 with minimum grade of B

POLI 624 - Field Research II Credits: 3

An independent supervised research project.

Prerequisite(s):POLI 601 with minimum grade of B

Psychology

PSYC 500 - Advanced Research Design and Statistics I Credits: 3

Concerned with scientific method to the investigation of behavior. Research methods and experimental design and statistics are reviewed along with a survey of the more recent significant developments in the field of psychology. Use of computer statistical packages to analyze data is emphasized. Students demonstrate competency in descriptive statistics.

PSYC 502 - Program Evaluation Credits: 3

Provides an introduction to the issues and methods of modern program evaluation. This course provides an overview of the tools available to evaluate programs and policies. Program evaluation concepts and methods will be emphasized and applications in business, government, health, and education settings will be provided.

PSYC 503 - Survey Research Credits: 3

Provides an introduction to the issues and methods of modern survey research. Methodological survey research steps to be covered include: question wording, questionnaire design, defining and sampling populations, data collection modality, data processing and analyses, and ethical issues. Applications in business, government, health, political, and education settings will be covered.

PSYC 515 - Applied Memory Credits: 3

This course will explore how human memory operates in real-world contexts and how research in memory science can inform practical applications and interventions. It will examine empirical research, major theoretical frameworks, and their practical implications. Topics may include working memory and attention, long-term memory processes (e.g., encoding, retrieval, consolidation), memory biases and distortions, emotion and memory, and the influence of individual differences and aging on memory performance. Applications of memory research in real-world scenarios such as education and learning, aging, mental health, eyewitness testimony, and everyday decision-making will also be discussed.

PSYC 516 - Motivation Credits: 3

Explores and compares different theories in the realm of motivation. Topics may include: Basic human drives, core human motives such as autonomy, competence, and belonging, goal setting, planning, and striving, and the role emotions, individual differences, and the situation plays in motivation. The course will also look to see how principles of motivation can be applied.

PSYC 517 - Applied Psychology of Women and Gender Credits: 3

This course takes an applied approach to the psychology of women and gender. For five decades, psychologists have studied social phenomena from feminist frameworks. This course is designed to familiarize students with those frameworks, as well as see how these theoretical and epistemological underpinnings lead to different research questions, methodological approaches, data analyses, and implications for practice. Students will move from feminist theory and epistemology to empirical study and practice across

current topics in the field which may include sexualization, reproduction and motherhood, work and achievement, sexual and gender categories, immigration, and violence against women.

PSYC 518 - Introduction to Behavior Analysis Credits: 3

Introduction to applied techniques for assessing and modifying behavior, including descriptive and functional assessment, reinforcement, extinction, punishment, stimulus control, modeling, token economies, systematic desensitization, and counterconditioning.

PSYC 530 - Applied Child and Adolescent Psychopathology Credits: 3

This course introduces students to the major mental health disorders typically diagnosed in childhood and adolescence. Students in this course will learn about the current issues and knowledge in the field of child and adolescent pathology. Students will learn about the developmental frameworks in the psychopathological paradigm as well as the current empirical and theoretical approaches to the classification and treatment of childhood disorders.

PSYC 531 - Applied Cognitive Psychology Credits: 3

This course emphasizes the interplay between human cognition - how we reason and process information - and everyday behaviors in real-world settings. Students will explore the impact of various factors on cognitive processes, and how these processes, in turn, shape human behavior in modern contexts such as education, healthcare, and the workplace. This course will cover empirical research, theoretical framework, and practical applications of cognitive psychology. Topics may include attention, perception, learning and memory, emotion and motivation, cognitive biases, problem solving, decision-making under uncertainty, and human-computer interaction.

PSYC 533 - Applied Social Psychology Credits: 3

Study of the theoretical and applied aspects of social attitudes, behavior, cognition, and affect from a social psychological perspective. Topics may include social cognition, the self, attitudes, prosocial behavior, aggression, prejudice, stereotyping, discrimination, social influence, intimate relationships, and groups.

PSYC 539 - Community Psychology Credits: 3

Community psychology is concerned with the interrelation and interdependence of individuals and their communities and environments. This involves how individual's thoughts, emotions, and behaviors are shaped by the social, cultural, and physical environments in which they live, as well as how individuals shape their environment. In addition, community psychology takes an active, applied approach to the world, focusing attention and action on social issues and policies, underserved and marginalized groups, social justice and social change, prevention science, health promotion, and the design and evaluation of interventions aimed generally at promoting individual and community competence and empowerment. The goal of this course is to introduce you to the central concepts, theories, strategies, findings, and values of community psychology in order to

help develop broader perspectives on individual and community functioning and wellbeing.

PSYC 543 - Behavioral Treatment & Systems Support Credits: 3

A study of the conceptual background and practical application of behavioral treatment techniques. With behavioral excesses, it is essential to determine the function that the behavior or set of behaviors is serving via behavioral assessment. Then, a functional treatment can be created to decrease excesses, which will be more effective and less restrictive than treatment that ignores function. Treatments to increase existing deficits in behavior will also be considered. Finally, considerations with regard to support of behavioral interventions within different settings (home, school, etc.) will be examined, including ethical considerations.

PSYC 545 - Applied Child & Adolescent Development Credits: 3

Students in this course will gain an advanced understanding of how individuals grow and develop from infancy through adolescence. Students will investigate the major theoretical perspectives and research methods related to child and adolescent development. Topics covered in this course include physical development, cognitive development, socioemotional development, and contextual influences on child and adolescent development.

PSYC 547 - Forensic Psychology Credits: 3

A survey of the broad field of forensic psychology, including roles that psychological knowledge, theory and practice have played with respect to issues of law and the legal system. Topics include psychological theories of crime, the psychological evaluation of criminal suspects, factors influencing the reliability of eyewitness testimony and psychological models of jury selection, among others. Students also learn the opportunities, demands and responsibilities associated with careers in the field of applied forensic psychology.

PSYC 565 - Human Factors Credits: 3

Focuses on the application of psychological principles of human behavior, perception, and cognition to real-world environments. Topics include improving workplace and transportation safety, improving human-computer interaction, and discussing general ways humans can work more easily and naturally with complex technologies in today's society.

PSYC 590 - Introduction to Group Dynamics Credits: 3

Examines classic and current theory and research on the dynamics of small group interaction. We will examine the motivational, behavioral, social, cognitive, and organizational aspects of groups and their dynamics. The course is taught using recent theory and research from the field of group dynamics. Through online discussion, students are expected to engage in critical analysis of the literature, and actively participate in the weekly class conversations. This course will primarily focus on issues

affecting groups in an organizational setting like leadership, cohesion, performance, decision-making, and conflict.

PSYC 595 - Selected Topics in Psychology Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

PSYC 596 - Selected Topics in Psychology Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

PSYC 597 - Independent Study in Psychology Credits: 3

Opportunity for student to pursue in-depth study on a topic or issue of personal interest under the direction and guidance of a department faculty member.

PSYC 598 - Independent Study Credits: 3

Opportunity for student to pursue in-depth study on a topic or issue of personal interest under the direction and guidance of a department faculty member.

PSYC 600 - Capstone Credits: 3

This capstone course requires students to demonstrate their mastery of the program's learning objectives through their ability to successfully identify a research question in an applied setting, review the issues related to the research question, and develop a comprehensive research proposal. Utilizing the principles and concepts presented in the core and elective courses of the MAP curriculum, students create a research proposal in the form of a paper and deliver an oral presentation via video conference.

Prerequisite(s): PSYC 500 , PSYC 502 , PSYC 503 , each core category completed, and 24 credit hours completed, 3.0 GPA.

Reading

READ 511 - Comprehensive Literacy Model for School Improvement Credits: 3

The course is designed as a summer literacy institute for teachers and school teams interested in implementing a comprehensive literacy model, including a framework for literacy, individual and small group interventions, literacy team meetings, assessment walls and progress monitoring, school plans, and literacy coaching. This course is the first in a sequence of seven courses required for a literacy coach registration.

READ 512 - Theory and Practice in Literacy Credits: 3

This course examines theories of cognitive, linguistic, and cultural learning and their practical implications for teaching students in the elementary and middle grades. A focus is placed on developing inquiry-based classrooms where language becomes a tool for increasing knowledge. Research-based components of reading are examined and applied to the everyday context of teaching and learning. Students begin an action

research project in literacy that will be carried over and completed in the spring theory course. The course is a requirement for the literacy coach university registration.

Prerequisite(s):READ 511

READ 513 - Supervision and Organization of Reading Programs Credits: 3

The course is one of seven courses to prepare reading specialist/literacy coaches for supervising and organizing a school's literacy program. The course focuses on organizational techniques and instructional approaches as applied to the operation of total reading program. An additional focus will be on developing the skills and techniques of a literacy coach in three major areas: coaching teachers, providing professional development to school personnel, and evaluating a school's literacy program. The course is a requirement for the literacy coach university registration.

Prerequisite(s):READ 511

READ 514 - Processes and Strategies in Reading Comprehension Credits: 3

This course focuses on the processes of reading comprehension, including the influence of perceptions, beliefs, motivation, language, and strategies on the reader's understanding. An emphasis is placed on effective questioning, text selection, discourse chains, and environment as ways to promote comprehension. The course is a requirement for the literacy coach university registration.

Prerequisite(s):READ 511

READ 515 - Research in Language and Literacy Acquisition Credits: 3

This course explores the contributions and latest research of linguists, sociolinguists, and psycholinguists to language and literacy acquisition; description of methods and techniques employed in literacy research; designing and conducting a research project in literacy. The course is a requirement for the Literacy Coach University Registration.

Prerequisite(s):READ 511 and READ 512 and READ 513 and READ 514

READ 516 - Literacy Coaches as Agents of Change Credits: 3

This course focuses on the roles and responsibilities of a literacy coach, including specialized techniques and language prompts for scaffolding teachers. An emphasis is placed on observing change over time in knowledge levels and types of self-reflection. Other responsibilities include modeling lessons, conducting team meetings, leading study groups, selecting materials, and collecting and analyzing data for school improvement. The course is a requirement for the Literacy Coach University Registration.

Prerequisite(s):READ 511 and READ 512 and READ 513 and READ 514

READ 517 - Curriculum Design and Evaluation of Literacy Programs Credits: 3

This course focuses on designing and assessing literacy curriculum, including evaluating literacy programs and materials and analyzing their evidence-based rationales, aligning curriculum to state and professional standards, creating activities and rubrics to match curriculum, and using school-embedded professional development to achieve literacy goals. The course is a requirement for the Literacy Coach University Registration.

Prerequisite(s):READ 511 and READ 512 and READ 513 and READ 514

READ 520 - Literacy and the Secondary Student Credits: 3

This course is designed to navigate the trajectory of literacy development for upper-level students who continue to struggle with reading and writing beyond elementary school. As part of the course curriculum, graduate candidates will prepare secondary literacy intervention lessons for learners striving for proficiency based on the most up-to-date science of reading principles and the structured literacy framework. Students will participate in an interactive online professional learning community with colleagues.

READ 528 - Foundations of Literacy Development Credits: 3

Provides a comprehensive overview of factors related to literacy development and explores the implications of knowledge about the reading/writing process for effective instruction. Topics considered include such areas as: research knowledge about literacy processes, early literacy experiences, comprehension, vocabulary/concept development, word identification, literature for reading instruction, microcomputers and literacy, instructional materials, classroom organization for effective literacy instruction, and strategies for instruction/assessment in reading.

READ 529 - Reading and Reasoning Beyond the Primary Grades Credits: 3

Examines comprehensively all aspects of literacy instruction for older children and adults. Special attention given to topics having unique relevance to older readers such as: mastery of expository text structures, development of independence in monitoring and controlling one's own reading, building of vocabulary concepts, and development of positive attitudes toward print.

READ 532 - Diagnosis and Assessment in Reading Credits: 3

Explores varied means for obtaining information about children's abilities in using print as a basis for aiding further development. Critically examines the strengths and weaknesses of assorted reading/writing assessment strategies. Emphasis will be given to those strategies that are process-oriented and have the most direct application to instruction. Students will practice using informal observation techniques and varied measurement instruments as a basis for preparation of a clinical case report.

Prerequisite(s):READ 528 and READ 529 or permission of instructor.

READ 533 - Literacy Intervention Action Research Credits: 3

This course further examines issues of assessment and diagnosis with emphasis upon refining and expanding expertise in observation of literacy development in an outcomes-driven model through action research. Preparation of a clinical case report based on a field intervention component is required within an action research portfolio. Candidates will investigate the cyclical approach to assess, diagnose, then explicitly and systematically instruct children based on the principles of intervention that promote optimal learning. Course content will include current issues in literacy assessment, and current literature with implications for assessment.

Prerequisite(s):READ 532

Corequisite(s):READ 534

READ 534 - Practicum in Literacy Intervention Credits: 3

This course provides experience in facilitating children's literacy development through focused intervention in a practicum setting. Explicit and systematic instructional strategies are discussed as a means of building insights about literacy processes and individual developmental needs. Preparation of a clinical case report based on this field intervention component is required within an action research portfolio. Candidates will deliver structured literacy intervention instruction grounded in the science of reading in a practicum setting for the strengthening of literacy skills.

Prerequisite(s):READ 532

Corequisite(s):READ 533

READ 535 - Seminar in Literacy, Language, and Reading Credits: 3

Explores current understandings of literacy processes with opportunities for in-depth study of topics of special interest and relevance. A capstone course, students reflectively examine concepts introduced in earlier courses including possibilities and problems of their application in varied instructional settings. Practice in curriculum leadership roles such as writing for publication and planning/implementation of in-service sessions provided.

Prerequisite(s):READ 532 and READ 534 and two other graduate-level courses in reading.

READ 537 - Brain Based Strategies for Literacy Learners Experiencing Difficulties Credits: 3

Focuses on differentiating reading and writing instruction within various settings, including supplemental and classroom, for meeting the needs of struggling learners. Includes techniques for using intervention team meetings to select appropriate services, collaborating with teachers across intervention programs, and using assessment to monitor learner's progress.

READ 593 - Selected Topics in Reading Credits: 1-6

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

READ 594 - Selected Topics in Reading Credits: 1-3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

READ 595 - Selected Topics in Reading Credits: 2

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

READ 596 - Selected Topics in Reading Credits: 2

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

READ 597 - Selected Topics in Reading Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

READ 598 - Selected Topics in Reading Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

READ 599 - Independent Study Credits: 2

Opportunity for student to pursue in-depth study on a topic or issue of personal interest under the direction and guidance of a department faculty member.

READ 609 - Internship Credits: 3

Provides opportunity to gain practical experience in chosen career area.

READ 610 - Reading Internship II Credits: 3

Provides opportunity to gain practical experience in chosen career area.

READ 612 - Thesis I Credits: 3

Students identify, explore, and synthesize current information regarding a topic of special significance in literacy education. Work guided by reading faculty and must be approved by faculty committee. All students expecting to undertake advanced graduate studies in reading are urged to elect the thesis option.

READ 613 - Thesis II Credits: 3

Continuation of READ 612 .

Science Education

SCED 550 - Safety and Welfare in Science Education Credits: 3

This fifth course in the Master of Arts in Science Teaching (MAST) program surveys the primary safety concerns in science instruction with emphasis on chemical safety, safety equipment and procedures, and legal and ethical considerations for using live and preserved organisms in the classroom and field. Principles and legal requirements for classroom design and how classrooms and laboratories must be modified to accommodate students with learning and physical disabilities will also be included. Students will also complete a minimum of 25 hours of observations in a secondary science classroom.

Prerequisite(s): SCED 510 with minimum grade of C and SCED 520 with minimum grade of C and SCED 530 with minimum grade of C and SCED 540 with minimum grade of C

Sociology

SOCI 522 - Culture and Organizations Credits: 3

"Culture" is one of the most complex words in the English language, a term that is used frequently but rarely defined. And yet, what it signifies lies at the very heart of what makes us humans. In this class, we will investigate the origins, meanings, and importance of culture to the human experience. We will investigate the culture of modern societies, with specific attention given to the cultural foundations of the modern formal organization. Finally, we explore recent cultural transformations that impact the nature of organizing.

SOCI 525 - Student Success and Student Life Credits: 3

This course introduces students to the college student experience, and explores the factors which influence students' success while in college - academic, social, career, and beyond. It discusses the nature and history of campus life and the ways in which universities and students create this life. Also, it introduces students to the Student Affairs profession and its concerns.

SOCI 530 - The American Higher Education System in Comparative Perspective Credits: 3

Examines the different social structures, organizations, and communities that make up higher education in the U.S. today. Emphasis is placed upon the history and recent development of higher education models. Examines how the bureaucratic and institutional structures handle many of the issues, including the role of the "liberal arts," governance, distance education, the financing of higher education, the emergent emphasis on professional/vocational programs, institutional and systemic inequalities, growth of higher education administrative staffs, increasing role of for-profit institutions, the marketing of higher education, and the various "crises" identified by commentators and critics.

SOCI 540 - Global Leadership II Credits: 3

This course focuses on the multi-faceted dimensions of leadership across the organizational cultures of various social structures embedded in a global perspective on leadership as found within differing societies. Culture defines two intersecting frameworks in this course - the knowledge, values, and material components of culture as found in different global societies; and the organizational culture of the social institutions in which leadership takes place. We will examine leadership aspects at the organizational, institutional and structural level within and beyond the U.S. Possible organizational cultures to be examined include those of government, education, health care, family, religion, and business. Specific choices to examine may depend on the constituency of the course.

SOCI 550 - Leadership Theory and Practice Credits: 3

Overview of theories of leadership historical and contemporary. Emphasis will be on application of theories in pragmatic situations to promote system goals. Understanding

of variations in effective leadership models across diverse cultures and subcultures is discussed.

SOCI 560 - Leadership, Change, and Innovation Credits: 3

Analysis of leaders as agents of social change. Leadership characteristics and strategies that have changed the world will be identified through a diverse set of case studies.

SOCI 565 - Leading DEI Organizations Credits: 3

This course is an introduction to the logic and practice of Diversity, Equity, and Inclusion (DEI) in organizations, covering the basic concerns, concepts, theories, laws, and practices. Students will explore the development of the field of DEI, the laws governing DEI, and models based on compliance versus effective DEI integrated into the organizational mission and vision. The course will cover best practices in relation to a variety of populations under the DEI umbrella. Students will learn to build a DEI strategic plan, and explore ways to assess it and work towards long-term, positive organizational change.

SOCI 570 - Applied Organizational and Leadership Analysis Credits: 3

Part of capstone experience that will prepare students to conduct an organizational and leadership analysis during their concurrent internship experience. Students will develop a design for their analysis, present and discuss their designs with other students, meet during their internship to discuss their progress, and present their conclusions.

Prerequisite(s): SOCI 550 and SOCI 560 and POLI 501 and POLI 601

SOCI 575 - Community Development Credits: 3

This course is grounded in an asset-based community development model and provides a sociological perspective on the role that leaders play in community development. Specific attention will be given to the social entrepreneur's role in downtown revitalization. Given that the health of a downtown's commercial district is critical to the stability and strength of its surrounding community, the social entrepreneur plays a pivotal role in leveraging resources, building interest, generating momentum, and establishing trust in a community. Finally, this course explores how communities are building on other key assets-physical, human, social, financial, environmental, political, and cultural capital- to generate positive change.

SOCI 594 - Selected Topics in Sociology Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

SOCI 599 - Independent Study in Sociology Credits: 3

Opportunity for student to pursue in-depth study on a topic or issue of personal interest under the direction and guidance of a department faculty member.

SOCI 609 - Sociology Graduate Internship Credits: 3

Designed to give graduate students relevant leadership experience in the concentration area. All ODL internships are to be approved by the director of the program in semester prior to the start of the internship. Students would ideally register for SOC609 and SOC570 concurrently.

SOCI 610 - Internship in Sociology II Credits: 3

Provides opportunity to gain practical experience in chosen career area.

Spanish

SPAN 515 - Hispanic Poetry Credits: 3

Intends to help in understanding the complexity of Spanish or Latin American Poetry throughout the centuries. In a multidisciplinary approach, studies the importance of this literary form, its stature, and the social influences that have impacted it. Students analyze the literary importance of the texts and their political, historical, and sociological impact on the respective cultures that produced them. Films will be included. Taught in Spanish.

SPAN 530 - Spanish Linguistics Credits: 3

Deals with the grammatical structure of the modern Spanish language and addresses issues relating to phonetics, syntax, morphology, and semantics, all part of what is commonly referred to as grammar. Lectures grounded in practicality and consider the needs of teachers. Prescriptive norms of the language and the actual use of the language in its dialectal variations, including those found in the United States, will be studied. Practicality further emphasized with applications in the written language that will discuss common errors and pitfalls in this form of expression.

Science, Technology, Engineering, and Math

STEM 510 - Foundations of STEM Education in the United States Credits: 3

This introductory course in the Science, Technology, Engineering, or Mathematics (STEM) Master of Arts in Teaching (MAT) program includes the historical and philosophical foundations of secondary education in the United States with particular emphasis on STEM education. Contemporary issues such as federal and state educational policies and curriculum standards, standardized testing and accountability, and professional expectations for teachers will also be discussed.

STEM 520 - Research & Contemporary Issues in STEM Ed Credits: 3

This second course in the Science, Technology, Engineering, or Mathematics (STEM) Master of Arts in Teaching (MAT) program surveys various research approaches in education including quantitative, qualitative, and mixed methods. Emphasis will be placed on research characterizing contemporary issues such as inquiry-based instruction, effects of curriculum standards and standardized testing, and STEM-specific instruction. Action research, research for the purpose of improving one's own practice,

will also be included and each student will design a project to be completed throughout the remainder of the MAT program. Students will also complete between 20 and 25 hours of observations in a secondary science classroom.

Prerequisite(s):STEM 510

STEM 530 - Instructional Strategies and Technology in the STEM Education Credits: 3

This course in the Master of Arts in Teaching (MAT) program assists the student with understanding the variety of strategies and philosophies behind those strategies for presenting instruction in a STEM classroom. Furthermore, specific instructional models related to STEM education will be utilized. Students will develop their own instructional philosophy in concert with the national efforts in the appropriate field of science, technology, engineering or mathematics through readings, discussions, classroom observations, as well as simulated and real teaching activities. Students will be prepared to design coherent instruction through curriculum design, unit planning and individual daily lessons. Also included within this course will be understanding how the instruction, assessment, and evaluation process occurs and results in a student grade. Students will also complete a minimum of 25 hours of observations in a classroom setting.

STEM 540 - Assessment in STEM Education Credits: 3

This course in the Master of Arts in Teaching (MAT) program includes all facets of the assessment process within the STEM classroom. Standardized achievement, diagnostic and aptitude tests, as well as teacher-constructed tests will be examined. Emphasis will be placed on assessing student's conceptual understanding within the science, technology, engineering and mathematics fields through a variety of formative and summative assessment strategies. Also included within this course will be understanding how the instruction, assessment, evaluation process occurs and results in a student grade. Students will also complete a minimum of 25 hours of observations in a classroom setting.

STEM 555 - Foundations of Teaching Business and Technology Credits: 3

This course is designed to provide prospective business education teachers an overview of basic business courses while familiarizing them with the tools necessary to teach in today's technological classroom. Emphasis is placed on information technology, personal financial planning and entrepreneurship, as well as current trends in teaching business education. Students will utilize educational theory to identify elements of instruction that are positive and productive for learners.

STEM 560 - Accommodating all Students in STEM Education Credits: 3

This sixth course in the Master of Arts in Teaching (MAT) program is a survey course that examines the intellectual, physical, sensory, and social-emotional differences of individuals as they pertain to learning processes. It will also address the needs of English Language Learners (ELL) in the science, technology, engineering or mathematics (STEM) classroom. It delves into how to best accommodate these students within a STEM classroom so that they can have the opportunity to be engaged in all

aspects of learning the subject. Students will also complete a minimum of 25 hours of observations in a classroom setting.

STEM 590 - Student Teaching in STEM Practicum Credits: 1-12

This capstone course in the Master of Arts in Teaching (MAT) program consists of two parts. The first part is a twelve-week student teaching experience where students assume incrementally more responsibilities for lesson planning, assessment, classroom management, and other teacher-related duties under the guidance of an experienced mentor teacher and a university supervisor. Assignments during this time include a comprehensive unit plan and an assessment portfolio. The second part of the course is a four-week period where students complete and present their professional portfolios and action research projects to a panel of secondary education teachers in their field of study and university professors.

Prerequisite(s): STEM 510 and STEM 520 and STEM 530 and STEM 540 and STEM 560

Supply Chain Management

SCMG 510 - Logistics and Transportation Management Credits: 3

The course introduces students to the theories, concepts, and practice of logistical operations needed to support the supply chain. It investigates the rise of logistics management from a minor business function to its current role as the backbone of the supply chain. Covers issues related to state of the art methods of delivering goods and services to customers through efficient inventory management, materials flow, transportation, warehousing, and procurement.

SCMG 515 - Procurement Management Credits: 3

This course is designed to give students a foundation in the theory and practice of purchasing and sourcing. Presented in the course are concepts, procedures, and issues related to negotiations, sourcing, pricing, procurement, cost management and global supply management. Strategies and challenges facing purchasing and sourcing in a global environment to maintain competitive advantages are considered.

SCMG 555 - Supply Chain Quality Management Credits: 3

This course introduces students to the principles, concepts and strategies needed for managing quality in a manufacturing or a service environment. Historical perspectives and theories of quality management are considered. The design of quality systems is studied from a market, customer, and manager's prospective. State of the art skills and tools for quality assessment are covered providing insight into the implementation and maintenance of quality systems. The origins and principles of continuous improvement and their impact on quality management are explored.

SCMG 570 - Supply Chain Management Theory and Practice Credits: 3

Covers theory, principles, and practices in designing, planning, and operating a supply chain. The course considers the historical development, impact, and role of supply chain management in today's society. It investigates the role of information and transportation networks within the supply chain. Also discusses how firms develop and formulate strategy and design of their supply chains to improve competitive advantage.

SCMG 590 - Warehousing and Distribution Management Credits: 3

Considers the theory and best practices for designing, operating, and managing material handling systems as they relate to warehousing. This course discusses warehouse location, design, and work force issues with regard to warehousing operations. It also considers warehousing strategies that minimizes supply chain inefficiencies and allows product accumulation, consolidation, and customization. Addresses a variety of principles and systems needed to create and manage world-class warehousing.

SCMG 592 - Simulation Models for Supply Chain Design Credits: 3

Course deals with optimizing the supply chain design by using computer models for simulating the operations of the supply chain.

SCMG 595 - Demand Management Credits: 3

Course deals with demand side of Supply chain Management and provides critical skills needed for operations and supply chain professionals needed for interdepartmental decision making in S&OP process.

SCMG 598 - Corporate Applications of Supply Chain Analytics Credits: 3

This course exposes students to various supply chain planning, optimization, simulation, and execution concepts. Topics such as fundamentals of ERP software, materials management and logistics management, demand planning, supply and demand matching, supply network planning, and inventory planning will be discussed. Throughout the semester, cases and mini projects will be assigned giving students an opportunity to work on real-life business issues using an ERP software.

Social Work

SOWK 501 - Principles and Philosophies of Social Work Credits: 3

Introduces the generalist model for practice, which serves as a base for subsequent social work courses and provides initial understanding of the needs and issues of special populations in relation to social welfare policies and services as well as social work practice. The course provides an introduction to the profession and the M.S.W. program while helping to prepare students for their subsequent field placements.

SOWK 505 - Understanding Social Work Practice with Diverse Populations Credits: 3

Focuses on issues of understanding human diversity, risk, societal power and privilege, including issues related to sexism, heterosexism, classism, ageism, religion and spirituality, cultural identity development oppression, risk, resilience, and empowerment.

Prerequisite(s):SOWK 501

SOWK 510 - Human Behavior in the Social Environment I Credits: 3

Examines the life span approach to human development with a focus on the interaction between the individual's bio-psycho-social functioning and the social environment. It considers the impact of micro and mezzo (i.e. families and small groups) systems on behavior with particular emphasis given to populations considered to be at risk.

Prerequisite(s):SOWK 501 (may be taken concurrently)

SOWK 511 - Human Behavior in the Social Environment II Credits: 3

HBSE II explores theories for understanding the behavior of individuals, social systems and communities. It examines traditional and alternative perspectives on the political, economic and institutional environments, and critically considers opportunity structures and how they deter and promote human. Students evaluate theory and apply it to social work practice situations.

Prerequisite(s):SOWK 510

SOWK 515 - Social Welfare Policy Credits: 3

Furnishes students with the orienting knowledge and skills needed to examine social welfare policies and to understand their relevance to social service delivery and social work practice.

Prerequisite(s):SOWK 501

SOWK 520 - Micro/Mezzo Social Work Practice Credits: 3

Offers opportunities for applying and studying advanced generalist practice with individuals, families and groups. Students will learn and apply intervention skills to their specific areas of interest, which enable development of individuals, families and groups in environment processes for improving social functioning.

Prerequisite(s):SOWK 501

Corequisite(s):SOWK 530

SOWK 521 - Macro Social Work Practice Credits: 3

Course conceptualizes macro social work as the profession that brings about social change. The course extends from understanding theories about communities and organizations to assessment and practice. Students will focus on analysis of the community as a social system, common strategies for producing change in community work, and the nature of formal organizations as environments through which social services are provided in the community, and the knowledge and skills necessary to affect change within organizations. Students will examine the role of a macro social worker as program developer, program administrator and organization developer. This course will meet 2/3 in the classroom with 1/3 of the schedule involving online work.

Prerequisite(s):SOWK 520

Corequisite(s):SOWK 531

SOWK 525 - Research Methods Credits: 3

Introduces research concepts, procedures for conducting research and their application to social work practice. Advanced knowledge of scientific inquiry, the ethics that guide research and the roles of social workers as researchers are also covered. Both qualitative and quantitative methods of collecting and analyzing data are given major attention. Students learn the procedure for developing a research proposal.

Prerequisite(s):SOWK 501

SOWK 530 - Field Practicum I Credits: 3

Provides students with practical experience (200 hours) in supervised direct-service activities across all client systems, from the individual's level to that of the community. This initial field experience allows the student to apply theory and skills acquired in the generalist foundation areas while simultaneously fostering the development of a professionally reflective, ethical, knowledgeable and self-evaluating social worker. The course also includes a seminar where students discuss and process the field experience with faculty.

Corequisite(s):SOWK 520

SOWK 531 - Field Practicum II Credits: 3

Provides students with practical experience (200 hours) in supervised direct-service activities across all client systems, from the individual's level to that of the community. This initial field experience allows the student to apply theory and skills acquired in the generalist foundation areas while simultaneously fostering the development of a professionally reflective, ethical, knowledgeable and self-evaluating social worker. The course also includes a seminar where students discuss and process the field experience with faculty.

Prerequisite(s):SOWK 530

Corequisite(s):SOWK 521

SOWK 591 - Selected Topics in Social Work Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

SOWK 592 - Selected Topics in Social Work Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

SOWK 593 - Selected Topics in Social Work Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

SOWK 601 - Diversity, Dialogues, & Social Justice Credits: 3

This course is designed to increase students' awareness, knowledge, and understanding of issues related to diversity and social justice, including but not limited to race, ethnicity,

class, gender, gender identity, religion, sexual orientation, age, ability status, and the intersections between these social identity groups. Additionally, students will gain an understanding of dialogue as a method for peacefully resolving conflict that may emerge due to cultural misunderstandings or oppressive dynamics, as well as skills for effectively engaging in dialogue. The topics of this course include social identity development; difference and dominance and the nature of social oppression; our personal and interpersonal connections to power, privilege, and oppression; understanding and resolving conflicts or resistance; the process of dialogue and coalition building across differences; and its applications in multicultural social work settings. Prerequisite(s): Requires advanced standing admission status or SOWK 505

SOWK 602 - Behavioral Health Care Settings Credits: 3

This elective course is designed to help prepare students for advanced generalist social work practice with client systems and social resource systems relating to mental or behavioral health. Extends and elaborates the advanced generalist approach to social work practice to a special field of practice. Introduces the social worker's role in behavioral health care and the policy issues that impact on practice.

Prerequisite(s): SOWK 601 (may be taken concurrently) or SOWK 531 or permission of instructor

SOWK 603 - Gender Issues Credits: 3

In-depth study of the concepts, policies, practices, and research in the field of gender studies. Examines institutionalized gender socialization, current gender issues and controversies, feminist theory for understanding behavior, and guiding principles and practices for helping professionals. Students encouraged to develop heightened self-awareness about their gender related attitudes and values for functioning as a helping professional.

Prerequisite(s): SOWK 601 (may be taken concurrently) or SOWK 531

SOWK 604 - Health Care Settings Credits: 3

This elective course is designed to help prepare students for advanced generalist social work practice with client systems and social resource systems relating to mental or behavioral health. Extends and elaborates the advanced generalist approach to social work practice to a special field of practice. Introduces the social worker's role in behavioral health care and the policy issues that impact on practice.

Prerequisite(s): SOWK 531 or SOWK 601 (may be taken concurrently) or permission of instructor

SOWK 605 - Child Welfare Settings Credits: 3

This elective course provides an in-depth study of the concepts, policies, practices and research in the field of child welfare and family and children services. This course will provide an introduction to the child welfare field, an overview of the development of services for children, a detailed examination of the provision of services and an exploration of the ethical implications of child welfare practice.

Prerequisite(s):SOWK 531 or SOWK 601 (may be taken concurrently) or permission of instructor

SOWK 606 - School Settings Credits: 3

This elective course provides an in-depth study of the concepts, policies, practices and research in the field of school social work, examining policy, research, practice and human behavior content. Examines the roles and functions of social workers and values and ethics within educational institutions.

Prerequisite(s):SOWK 531 or SOWK 601 (may be taken concurrently) or permission of instructor

SOWK 607 - Emergency Mental Health and Trauma Credits: 3

This elective course provides an in-depth study of the concepts, policies, practices and research in crisis intervention during disasters. This course will provide an introduction to the disaster field, a detailed examination of the human service delivery systems and guidelines for attending to the emotional and mental-health needs of both disaster survivors and responders, using the Critical Incident Stress Management model.

Prerequisite(s):SOWK 531 or SOWK 601 (may be taken concurrently) or permission of instructor

SOWK 608 - Social Work Administration and Supervision Credits: 3

This elective course is designed to expand students' knowledge of and skills in effective program management of human services organizations and to provide approaches for managing service programs effectively. Organizational and management theories and principles are applied to a range of human services. The course will also cover different supervisory approaches and techniques, and consider supervisory challenges that arise in various practice settings.

Prerequisite(s):SOWK 531 or SOWK 601 (may be taken concurrently) or permission of instructor

SOWK 609 - Introduction to Art Therapy Credits: 3

This elective course explores the principles and techniques of art therapy and considers the usefulness of art therapy in providing alternatives and supplements to the customary verbal methods of intervention. Ways of working with clients at various stages of the life cycle, childhood through later adulthood, and with clients who are on different levels of psychosocial functioning are examined. Issues in art therapy are explored both cognitively and experientially. Previous training in the visual arts and artistic ability are not required.

Prerequisite(s):SOWK 531 or SOWK 601 (may be taken concurrently) or permission of instructor

SOWK 610 - Advanced Micro Practice and Assessment Credits: 3

This advanced practice course, with heavy focus on clinical assessment, provides students with a conceptual framework for clinical social work practice with individuals.

The course will emphasize assessing clients' systems at the micro level, with a particular focus on diagnoses, assessment and treatment of individuals. The course maintains a multicultural, strengths perspective and a focus on diversity, rural populations, and social and economic justice.

Prerequisite(s):SOWK 531 or SOWK 601 (may be taken concurrently)

SOWK 611 - Children and Youth at Risk Credits: 3

This elective course is an in-depth study of the concepts, policies, practices and research in the field of child services, including school social work and child welfare. In addition, this course will provide a detailed exploration and understanding of a range of at-risk children and youth populations and their families. This comprehensive understanding will help practitioners to effectively conduct an assessment and develop a treatment plan listing evidence-based intervention strategies and/or prevention programs that will effectively meet the complex needs of at-risk populations and their families. The challenges and ethical dilemmas confronting social work practitioners working with at-risk populations and their families will also be addressed.

Prerequisite(s):SOWK 531 or SOWK 601 (may be taken concurrently) or permission of instructor

SOWK 614 - Social Work Surveys Development and Measurement Credits: 3

This elective course prepares students with the skills to be critical users of a variety of types of measurement instruments, as well as gain experience in the intricacies of scale development, including psychometrics. Students will examine and determine scale reliability and validity.

Prerequisite(s):SOWK 531 or SOWK 601 (may be taken concurrently) or permission of instructor

SOWK 615 - Advanced Social Welfare Policy Credits: 3

Course introduces conceptual approaches to policy analysis and assesses selected social policies, programs, and services in the areas of income maintenance, health care and personal social services in accordance with these approaches and with specific reference to their impact on special populations.

Prerequisite(s):SOWK 531 or SOWK 601

SOWK 616 - Leadership Dynamics in Social Work Practice Credits: 3

This elective course focuses on leadership theories and practices that are relevant to professional social work. The course prepares students for effective leadership practice in both formal leadership positions (i.e. administrative positions) and informal leadership (i.e. among colleagues). Leadership issues and challenges within a multicultural context and variety of settings including nonprofit, public, for-profit, community-based, political, national, and international organizations will be explored. Special emphasis will be placed on the need for evidence-based leadership practice and leadership for social and economic justice.

Prerequisite(s):SOWK 531 or SOWK 601 (may be taken concurrently) or permission of instructor

SOWK 617 - Social Work Practice in the Field of Addictions Credits: 3

This elective course will focus on the topic of addictions, preparing students to recognize and intervene when clients and their families demonstrate addiction problems in a wide range of social service agencies and host settings, such as child welfare, mental health, aging, schools, healthcare, corrections, and drug and alcohol programs. The course will examine the evolving models of alcohol and chemical dependency to the present-day understanding of the disease model, including an examination of the neurobiology of addiction and basic pharmacology, including medication-assisted therapies. The concept of harm reduction is introduced. Using a case-studies approach, students will develop assessment and intervention skills.

Prerequisite(s):SOWK 531 or SOWK 601 (may be taken concurrently) or permission of instructor

SOWK 619 - Global Perspectives in Social Work Credits: 3

In this elective course, students will be exposed to global issues and understand how the institution of social welfare has developed in different regions of the world. The course examines globalization and its effect on social welfare and human need. As a way of understanding how different regions and countries have responded to human need, the course explores different areas. The role of international organizations, such as the World Bank, the International Monetary Fund, the agencies of the United Nations and nongovernmental organizations (NGOs), in shaping international welfare policy and services will also be examined.

Prerequisite(s):SOWK 531 or SOWK 601 (may be taken concurrently) or permission of instructor

SOWK 620 - Advanced Practice with Groups and Families Credits: 3

This course builds on the practice concepts learned during the foundation year, particularly in the SOWK 520 /SOWK 520: Micro/Mezzo Social Work Practice course. This course focuses on social work with groups and with families from a systems and ecological perspective. Emphasis is on strengths- and evidence-based family and group assessment and intervention strategies with diverse, complex families and groups.

Prerequisite(s):SOWK 531 or SOWK 601

Corequisite(s):SOWK 630

SOWK 621 - Advanced Macro Social Work Practice Credits: 3

The course assists students in developing knowledge of administration supervision, grant writing, fundraising and budgeting. The macro social work practice course will provide models for developing programs that promote social and economic justice for the underserved, the poor and the oppressed populations.

Prerequisite(s):SOWK 531 or SOWK 601

Corequisite(s):SOWK 631

SOWK 622 - Military Social Work Credits: 3

This elective course provides students with specialized knowledge of working with military personnel, veterans and their families. Military social work is a unique service and intervention focus designed to help social workers enhance their overall knowledge and skill set in support of service women and men as well as their family and supportive care givers. Students will have opportunities to learn the history, theoretical underpinnings, and foundation and practical applications to specific client populations. Through interactive practice activities, including the use of case studies, film, role-plays, and guest speakers, students will develop an understanding of narrative therapy as an empowering approach in working with diverse populations.

Prerequisite(s):SOWK 601 (may be taken concurrently) or SOWK 531 or permission of instructor

SOWK 623 - Narrative Therapy in Social Work Practice Credits: 3

This elective course provides students with specialized knowledge of narrative therapy in clinical social work practice. Narrative therapy is a unique intervention designed to help clients express and reauthor their life stories. This course focuses on narrative therapeutic techniques applied to working with individuals, families, and groups. Students will have opportunities to learn the history, theoretical underpinnings, and foundations of narrative therapy as well as the clinical applications to specific client populations. Through interactive practice activities, including the use of case studies, film, and role-plays, students will develop an understanding of narrative therapy as an empowering approach in working with diverse populations.

Prerequisite(s):SOWK 601 (may be taken concurrently) or SOWK 531 or permission of instructor

SOWK 624 - From Hobohemia to Housing First: A Critical Reflection of Homelessness in the United States Credits: 3

Provides students with an historical overview of homelessness as a social problem in the United States. Students will examine the disparate conceptualizations of homelessness over time and the individual, community, and policy approaches intended to address it. Emphasis will be placed on contemporary issues in homelessness service delivery.

Prerequisite(s):SOWK 531 or SOWK 601

SOWK 625 - Advanced Research Methods Credits: 3

The focus of this course is on social work practice research paradigms, models and methods. Particular attention is given to the conduct of evaluation and assessments projects. This course also gives the student a more in-depth exploration of computer-assisted, qualitative and quantitative data analysis.

Prerequisite(s):SOWK 531 or SOWK 601

SOWK 626 - Traumatic Bereavement: Assessment and Intervention Credits: 3

This course provides a framework for critical analysis of the dynamics of complicated mourning and traumatic loss. Students will recognize the manifestations of grief that has

become complicated, and assess capacities for healthy resolution at the micro, mezzo and macro levels. Students will develop intervention strategies that are supported by research as well as recognize and identify theoretical underpinnings.

Prerequisite(s):SOWK 531 or SOWK 601

SOWK 627 - Social Work, Sport & Mental Health Credits: 3

In the last 15 years, research has documented the mental health aspects of sports and athletic participation. This course will explore the connection between mental health and sport, as well as the role of social workers in intervening with athletes of all levels to address mental health issues clients may encounter or have developed as a result of athletic participation. Additionally, the course will review, critique and address current interventions with athletes, and will seek to focus on new and emergent evidence-based modalities of treatment for athletes. The course will discuss how social work values, concepts, and interventions on the micro , mezzo and macro levels can enhance athletic participation. Strategies such as positive coaching, conflict resolution, family collaboration, diversity training, community engagement and athlete self-advocacy will be discussed. Policy issues impacting athletes and their support systems will be reviewed. Clinical social work concepts from Systems Theory, Social Learning Theory, Brief and Solution-Focused treatment, Expressive Arts therapy and other models will be discussed as tools to address emotional issues, career development, self-esteem enhancement, human development, athletic performance of athletes at all levels of sport. Discussions, weekly presentations by the instructor and guest speakers will be made available.

Prerequisite(s):SOWK 531 or SOWK 601

SOWK 628 - Introduction to Trauma Informed Therapy Credits: 3

This 3-credit advanced elective course will provide specialized knowledge to help empower students to address the needs of the diverse range of clients who have been traumatized. This course offers an overview of the history of trauma treatment, current research on the effects of trauma, theoretical perspectives, and cutting edge therapeutic modalities. In addition, experiential learning through interviews, group work, role-playing, and personal introspective work will be employed. Students who have been traumatized themselves will need to be mindful that this class may be triggering for them.

Prerequisite(s):SOWK 531 or SOWK 601

SOWK 629 - Resource Development for Nonprofit Social Work Credits: 3

Nonprofit social services organizations exist in an increasingly difficult environment for financial sustainability and learning more about how to develop and maintain resources is critical. This elective will focus on identifying and acquiring resources, including fundraising, grants, and volunteers. The course will deepen students' knowledge of how to find, develop, and obtain ongoing support, focusing on not just products, but also the process.

SOWK 630 - Advanced Field Practicum I Credits: 3

Provides students with practical experience (250 hours) in supervised direct-service activities across all client systems, from the individual's level to that of the community. This advanced field experience allows students to apply theory and skills acquired in the generalist concentration areas while simultaneously fostering the development of a professionally reflective, ethical, knowledgeable and self-evaluating social worker. The course also includes a seminar where students discuss and process the field experience with faculty.

Prerequisite(s):SOWK 531 or SOWK 601

Corequisite(s):SOWK 620

SOWK 631 - Advanced Field Practicum II Credits: 3

Provides students with practical experience (250 hours) in supervised direct-service activities across all client systems, from the individual's level to that of the community. This advanced field experience allows students to apply theory and skills acquired in the generalist concentration areas while simultaneously fostering the development of a professionally reflective, ethical, knowledgeable and self-evaluating social worker. The course also includes a seminar where students discuss and process the field experience with faculty.

Prerequisite(s):SOWK 630

Corequisite(s):SOWK 621

SOWK 632 - Advanced Trauma Informed Practice Credits: 3

This course facilitates students' acquisition of the knowledge, skills, and attitudes necessary to effectively use 12 common trauma-informed practice elements in interventions for and the treatment of traumatized children and their families. The course highlights consideration of the impact of trauma, intervention objectives, and the practice elements needed to accomplish the intervention objectives. This course is taught using an inquiry-based learning (IBL) pedagogy to enhance students' engagement and learning using full-length cases that exemplify the diverse clients a clinician might encounter in practice.

Prerequisite(s):SOWK 628 or permission of instructor

SOWK 633 - Trauma-Informed Expressive Arts Credits: 3

This three credit advanced practice course introduces the use of expressive arts in practice with individuals, groups, families, organizations, and communities to respond to trauma and build resiliency and post-traumatic growth. Expressive arts frameworks will be introduced and illuminated through the examination of case studies. Local and global examples of trauma-informed expressive arts approaches will also be introduced.

Prerequisite(s):SOWK 601 (may be taken concurrently) or SOWK 531 or permission of instructor

SOWK 640 - Selected Topics in Social Work Credits: 3

Provides the opportunity for a range of topics to explore issues and concerns for the social work profession. Designed for advanced graduate students.

Prerequisite(s):SOWK 531 or SOWK 601 (may be taken concurrently)

SOWK 641 - Selected Topics in Social Work Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

Prerequisite(s):SOWK 531 or SOWK 601 (may be taken concurrently)

SOWK 642 - Selected Topics in Social Work Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

Teacher Education

TEED 501 - Responsive Teaching and Learning Credits: 3

This course examines instructional theories and strategies that are utilized in various curricular content areas, and how these strategies optimize PK-12 students' learning outcomes. The learner will investigate pedagogical practices that construct and monitor PK-12 students across a scope and sequence curricular framework. The learner will reflect upon diversity, access, equity, and inclusive practices that influence teaching and learning and build upon students' academic persistence and success.

TEED 502 - Strategies for Critical Thinking and Problem-Solving Credits: 3

This course investigates research findings and real-world classroom applications for infusing critical thinking and problem-solving strategies into all grade levels and curricular areas. The learner will explore multi-modal strategies and resources that challenge PK-12 students to represent their learning in divergent and comprehensive ways while also addressing learning expectations at state, district, school, and classroom levels. The learner will consider and create learning environments that foster intellectual curiosity and inventiveness, while considering today's curricular structures.

TEED 505 - Instructional Technology in Today's Educational Environments Credits: 3

This course will examine the use of current technologies to support instruction in a variety of teaching and learning experiences, especially as they relate to the intersectionality of technological, pedagogical, and content knowledge. The learner will investigate interactive and non-interactive technologies, multimedia software, learning management systems, and other resources as essential components within curricular structures. The learner will examine and create dynamic instruction and learning experiences that incorporate technological tools and resources to construct, gather, and analyze PK-12 students' learning outcomes.

TEED 520 - Social and Emotional Development Credits: 3

This course examines current research studies that examine social and emotional milestones as well as factors that influence development from birth through adolescence. The learner will consider and reflect upon aspects for constructing

equitable, inclusive, supportive, and collaborative classroom environments with explicit attention to articulating behavioral expectations and developing routines that foster healthy social and emotional interactions in the classroom and as part of family, school, and community partnerships. The learner will investigate the influences of cultural values, ethnic representations, identity, and language as well as their integration into the classroom environment and as part of social media.

TEED 530 - Cognitive and Language Development Credits: 3

This course examines current research studies that examine cognitive and language milestones as well as factors that influence development from birth through adolescence. The learner will consider and reflect upon cognitive, physiological, social, emotional, and physical aspects of language acquisition within diverse, differentiated, and intentional classroom practices. The learner will consider and reflect upon instructional strategies that scaffold and enhance knowledge acquisition, especially in relation to neurological development and cognition.

TEED 540 - Families and Communities in Education Credits: 3

This course examines current research studies that investigate the significance of family and community relationships from birth through adolescence. The learner will consider and reflect upon characteristics of families and communities and how educators can foster multiple perspectives of teaching and learning. The learner will consider and reflect upon the roles of school and community practitioners who collaborate to enhance PK-12 students' physiological, cognitive, language, social, emotional, and physical development.

TEED 545 - Strategies for Effective Classroom Management Credits: 3

Presents historical perspective of past practices in classroom management strategies, including discipline techniques. Relates current school law to what is legal for teachers in managing classrooms. Surveys current theories and programs regarding classroom and time management strategies. Provides practical suggestions based upon research findings as to how to more effectively and efficiently develop a proactive environment conducive to instruction. Explores multicultural settings and inclusion dynamics as they relate to classroom management strategies.

TEED 546 - Teaching Science in the Elementary School Credits: 3

Explores a variety of strategies and techniques for effective N-8 science teaching. An understanding of related science principles is interwoven with practical applications for the classroom. Science curriculum construction and analysis is an emphasis. Science, technological, and societal connections are considered.

Prerequisite(s): Undergraduate course in elementary science methods or permission of the instructor.

TEED 560 - Making Social Studies Dynamic Credits: 3

Eliminates the "bore" and "gore" from social studies by studying the impact of dynamic forces on the technological age of information. Explores the arena for modern media literacy. Examines social forces, controversial issues, current events, cooperative learning, conflict resolution, and pragmatic research findings about the social studies. Investigates how to make the classroom teacher's social studies more relevant and meaningful.

Prerequisite(s): An undergraduate course in teaching of social studies or permission of the instructor.

TEED 575 - Advanced Child Development Credits: 3

This course explores current research studies that examine cognitive, physiological, physical, and social factors that influence growth and development from birth through adolescence, including using data to map milestones. The learner will examine the structure of impactful relationships between the community, home, and school environments that optimize PK-12 students' academic and social/emotional identities. The learner will evaluate strategies and resources that are recommended to strengthen growth and development.

TEED 594 - Selected Topics in Teacher Education Credits: 1-3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

TEED 595 - Selected Topics in Teacher Education Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

TEED 596 - Selected Topics in Teacher Education Credits: 3

Opportunity to offer courses in areas of departmental major interest not covered by the regular courses.

TEED 597 - Student Teaching Practicum and Integrated Action Research Credits: 1-12

This capstone course consists of two parts. The first part is a twelve-week student teaching experience where students assume incrementally more responsibilities for lesson planning, assessment, classroom management, and other teacher-related duties under the guidance of an experienced mentor teacher and a university supervisor. Assignments during this time include a comprehensive unit plan and an assessment portfolio. The second part of the course is a four-week period where students complete and present their professional portfolios and action research projects to a panel of teachers and university professors.

TEED 599 - Independent Study Credits: 3

Opportunity for student to pursue in-depth study on a topic or issue of personal interest under the direction and guidance of a department faculty member.

TEED 600 - Elements of Research Credits: 3

This course outlines research methodologies that structure and evaluate teaching and learning practices across multiple academic disciplines, and as part of research design. The learner will compile, summarize, analyze, and evaluate current empirical studies related to teaching and learning. The learner will identify a research topic, determine a hypothesis, and outline a research method, including orchestrating the use of the library resources as part of the systematic collection, evaluation, and presentation of research data.

TEED 609 - Research Informed Practices Credits: 3

This course examines the components for constructing an action research project. The learner will determine a topic to investigate in a classroom or learning environment that measures and contextualizes the effect of factors that influence teaching and learning. The learner will reflect upon the findings and share results within a professional community.

Prerequisite(s): TEED 600

TEED 610 - Internship II Credits: 3

Provides opportunity to gain practical experience in chosen career area.

TEED 612 - Thesis I Credits: 3

TEED 613 - Thesis II Credits: 3

Teaching English as Second Language

ESL 500 - Foundations of English Language Learner Credits: 3

This course is designed to provide a beginning foundation to the instruction of English Language Learners in a diverse classroom setting. The course will address the role of culture in education and will provide practical suggestions for assisting culturally and linguistically diverse students in learning to thrive in a classroom environment.

Clearances are required. Contact the OPPEO at fieldexperiences@ship.edu for clearance information.

ESL 510 - Second Language Acquisition: Theory, Models, and Principles Credits: 3

This course is designed to provide a theoretical foundation to the instruction of English Language Learners in a diverse classroom setting. The course will address the role of theory, empirical research, and program design to meet the needs of ESL students.

Prerequisite(s): ESL 500 with minimum grade of B

ESL 520 - Literacy and Linguistically Diverse Cultures and Communities Credits: 3

This course focuses on developing understanding of culture and its impact on literacy with linguistically diverse populations. Multicultural literature, community literacies, and strategies to promote growth in literacy are discussed.

Prerequisite(s):ESL 500 with minimum grade of B and ESL 510 with minimum grade of B

ESL 530 - Instructional Methods and Assessment of English Language Learners Credits: 4

This course is designed to develop instructional methods and assessment methods for teachers of linguistically diverse students.

Prerequisite(s):ESL 500 with minimum grade of B and ESL 510 with minimum grade of B and ESL 520 with minimum grade of B

ESL 540 - Practicum: Teaching English Language Learners Credits: 3

This course is designed to provide a practicum experience working with a linguistically diverse population. You will be formally observed and provided with feedback on your instruction.

Prerequisite(s):ESL 500 with minimum grade of B and ESL 510 with minimum grade of B and ESL 520 with minimum grade of B and ESL 530 with minimum grade of B

Faculty and Administration

University Administration

CHARLES E. PATTERSON, President

NICOLE R. HILL, Provost and Vice President for Academic Affairs

For the most current information on other members of the Shippensburg University administration, please follow this link:

<http://www.ship.edu/admin/>

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