

Shippensburg University
Department of Counseling & College Student Personnel

Professional Performance Review Department of Counseling and College Student Personnel

Student name _____ Is this a _____ self evaluation or _____ review by faculty member?
Faculty member _____ Date _____

Please circle the bullet point descriptions that best describe your/the student's behavior.

1. <i>Openness to new ideas</i>		
Unacceptable	Acceptable	Exemplary
<ul style="list-style-type: none"> • Was dogmatic about own perspective and ideas. • Ignored or was defensive about constructive feedback. • Showed little or no evidence of incorporating constructive feedback received to change own behavior. 	<ul style="list-style-type: none"> • Was amenable to discussion of perspectives other than own. • Accepts constructive feedback without defensiveness • Some evidence of effort to incorporate relevant feedback received to change own behavior. 	<ul style="list-style-type: none"> • Solicited others' opinions and perspectives about own work. • Invited constructive feedback, and demonstrated interest in others' perspectives. • Showed strong evidence of incorporation of feedback received to change own behavior.
2. <i>Flexibility</i>		
Unacceptable	Acceptable	Exemplary
<ul style="list-style-type: none"> • Showed little or no effort to recognize changing demands in the professional & interpersonal environment. • Showed little or no effort to alter own response to changing environmental demands. • Refused to alter own response to changing environmental demands despite knowledge of the need for change. • Was intolerant of unforeseeable or necessary changes in established schedule or protocol. 	<ul style="list-style-type: none"> • Effort to recognize changing demands in the professional & interpersonal environment was evident but sometimes inaccurate. • Effort to alter own response to new environmental demands was evident but sometimes inaccurate. • Altered own response to changing environmental demands when directed to do so. • Accepted necessary changes in established schedule or protocol, but without effort to understand the reason for them. 	<ul style="list-style-type: none"> • Showed accurate effort to recognize changing demands in the professional & interpersonal environment. • Showed accurate effort to alter own response to changing environmental demands as needed. • Independently monitored the environment for changing demands and altered own response accordingly. • Attempts to understand needs for change in established schedule or protocol. • Accepted necessary changes in established schedule and attempted to discover the reasons for them.
3. <i>Cooperativeness with others</i>		
Unacceptable	Acceptable	Exemplary
<ul style="list-style-type: none"> • Showed little or no engagement in collaborative activities. • Undermined goal achievement in collaborative activities. • Was unwilling to compromise in collaborative activities. 	<ul style="list-style-type: none"> • Engaged in collaborative activities but with minimum input. • Accepted but rarely initiated compromise in collaborative activities. • Was concerned mainly with own part in collaborative activities. 	<ul style="list-style-type: none"> • Worked actively toward reaching consensus in collaborative activities. • Was willing to initiate compromise in order to reach group consensus. • Showed concern for group as well as individual goals in collaborative activities.
4. <i>Willingness to accept and use feedback</i>		
Unacceptable	Acceptable	Exemplary
<ul style="list-style-type: none"> • Discouraged feedback from others through defensiveness and anger. • Showed little or no evidence of incorporation of feedback received. • Took feedback contrary to own position as a personal affront. • Demonstrated greater willingness to give feedback than receive it. 	<ul style="list-style-type: none"> • Was generally receptive to feedback. • Showed some evidence of incorporating feedback into own views and behaviors. • Showed some defensiveness to critique through "over-explanation of own actions"—but without anger. • Demonstrated greater willingness to receive feedback than to give it. 	<ul style="list-style-type: none"> • Invited feedback by direct request and positive acknowledgement when received. • Showed evidence of active incorporation of supervisory feedback received into own views and behaviors. • Demonstrated a balanced willingness to give and receive supervisory feedback.

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5. <i>Awareness of impact on others</i>		
Unacceptable	Acceptable	Exemplary
<ul style="list-style-type: none"> Words and actions reflected little or no concern for how others were impacted by them. Ignored feedback about how words and actions were negatively impacting others. 	<ul style="list-style-type: none"> Effort to determine how own words and actions impacted others was evident but sometimes inaccurate. Respond as necessary to feedback regarding negative impact of own words and actions on others, but at times, with resentment. 	<ul style="list-style-type: none"> Effort toward recognition of how own words and actions impacted others. Initiates feedback from others regarding impact of own words and behaviors. Regularly incorporates feedback regarding impact of own words and behaviors to effect positive change.
6. <i>Ability to deal with conflict</i>		
Unacceptable	Acceptable	Exemplary
<ul style="list-style-type: none"> Was unable or unwilling to consider others' points of view. Showed no willingness to examine own role in a conflict. Ignored advisement if not in agreement with own position. Showed no effort at problem solving. Displayed hostility when conflicts were addressed. 	<ul style="list-style-type: none"> Attempted but sometimes had difficulty grasping conflicting points of view. Would examine own role in a conflict when directed to do so. Was responsive to supervision in a conflict if it was offered. Participated in problem solving when directed. 	<ul style="list-style-type: none"> Willing and able to consider others' points of view. Willing to examine own role in a conflict. Was consistently open to supervisory critique about own role in a conflict. Initiated problem solving efforts in conflicts. Actively participated in problem solving efforts.
7. <i>Ability to accept personal responsibility</i>		
Unacceptable	Acceptable	Exemplary
<ul style="list-style-type: none"> Refused to admit mistakes or examine own contribution to problems. Lied, minimized, or embellished the truth to extricate self from problems. Consistently blamed others for problems without self-examination. 	<ul style="list-style-type: none"> Was willing to examine own role in problems when informed of the need to do so Was accurate and honest in describing own and others' roles in problems. Might blame initially, but was open to self-examination about own role in problems. 	<ul style="list-style-type: none"> Monitored own level of responsibility in professional performance. Invited constructive critique from others and applied it toward professional growth. Accepted own mistakes and responded to them as opportunity for self-improvement. Avoided blame in favor of self-examination
8. <i>Ability to express feelings effectively and appropriately</i>		
Unacceptable	Acceptable	Exemplary
<ul style="list-style-type: none"> Showed no evidence of willingness and ability to articulate own feelings. Showed no evidence of willingness and ability to recognize and acknowledge the feelings of others. Acted out negative feelings (through negative behaviors) rather than articulating them. Expressions of feelings were inappropriate to the setting. Was resistant to discussion of feelings in supervision. 	<ul style="list-style-type: none"> Showed some evidence of willingness and ability to articulate own feelings, but with limited range. Showed some evidence of willingness and ability to acknowledge others' feelings—sometimes inaccurate. Expressions of feeling usually appropriate to the setting—responsive to supervision when not. Willing to discuss own feelings in supervision when directed. 	<ul style="list-style-type: none"> Was consistently willing and able to articulate and acknowledge the full range of feelings. Expression of own feelings was consistently appropriate to the setting. Initiated discussion of own feeling in supervision.

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9. <i>Attention to ethical and legal considerations</i>		
Unacceptable	Acceptable	Exemplary
<ul style="list-style-type: none"> • Engaged in dual relationships • Acted with prejudice toward those of different race, culture, gender, or sexual orientation than self. • Endangered the safety and the well being of others. • Breached established rules for protecting confidentiality and privacy. 	<ul style="list-style-type: none"> • Was responsive to supervision for occasional personal-professional boundary confusion in verbal interactions. • Was responsive to supervision for occasional insensitivity to diversity in professional interactions. • Used judgment that could have put others safety and well being at risk. • Used judgment that could have put confidentiality and privacy at risk. 	<ul style="list-style-type: none"> • Maintained clear personal-professional boundaries. • Demonstrated consistent sensitivity to diversity. • Satisfactorily ensured safety and well-being. • Appropriately safeguarded privacy and confidentiality.
10. <i>Initiation and Dependability</i>		
Unacceptable	Acceptable	Exemplary
<ul style="list-style-type: none"> • Often missed deadlines and classes. • Rarely participated in class activities. • Often failed to meet minimal expectations in assignments. • Displayed little or no initiative and creativity in assignments. 	<ul style="list-style-type: none"> • Missed the maximum allowable classes and deadlines. • Usually participated in class activities. • Met only the minimal expectations in assigned work. • Showed some initiative and creativity in assignments. 	<ul style="list-style-type: none"> • Met all attendance requirements and deadlines. • Regularly participated in class activities. • Met or exceeded expectations in assigned work. • Consistently displayed initiative and creativity in assigned work.
11. <i>Effective Communication</i>		
Unacceptable	Acceptable	Exemplary
<ul style="list-style-type: none"> • Often writes and speaks in unclear ways. • Cannot convey abstract or complex thoughts in a way understandable to the audience. • Does not use feedback to improve communication skills. • Does not see connection between writing and professionalism. 	<ul style="list-style-type: none"> • Usually uses appropriate syntax. • At times conveys abstract and complex thoughts in understandable ways to the audience. • Uses feedback about communication inconsistently. • Shows some understanding of connection between writing and professionalism. 	<ul style="list-style-type: none"> • Consistently uses appropriate syntax. • Consistently conveys abstract and complex thoughts in ways understandable to the audience. • Uses feedback to not make previous writing errors. • Acts on connection between effective writing and professionalism.

Interventions agreed to include:

Student's Signature _____

Faculty Member's Signature _____

The signature indicates that the student and faculty member have met and discussed the contents of this PPR.

*Adopted from William and Mary